# PUBLIC NOTICE OF REGULAR BOARD MEETING

### **AMENDED TENTATIVE AGENDA**

# Dupage AIRPORT AUTHORITY BOARD of COMMISSIONERS

NOTICE IS HEREBY GIVEN, that the Regular Meeting of the Board of Commissioners of the DuPage Airport Authority, an Illinois Special District, is scheduled for <u>Wednesday</u>, <u>November 12</u>, <u>2014 at 3:00 p.m.</u> The meeting will convene in the <u>First Floor Conference Room of the DuPage Flight Center</u>, 2700 International Drive, West Chicago, Illinois. An <u>Amended Tentative Agenda</u> is attached and made a part hereof this Notice.

Mark Doles, Assistant Secretary

**DuPage Airport Authority Board of Commissioners** 

POSTED: November 7, 2014



BOARD OF COMMISSIONERS
REGULAR MEETING
WEDNESDAY, NOVEMBER 12, 2014; 3:00 P.M.

DuPage Flight Center Building 1<sup>st</sup> Floor Conference Room 2700 International Drive West Chicago, Illinois 60185

### **AMENDED TENTATIVE AGENDA**

| 1. | CALL | TO      | ORD | FR |
|----|------|---------|-----|----|
| 4. |      | $\cdot$ |     |    |

- 2. ROLL CALL
- 3. PUBLIC COMMENT
- 4. APPROVAL OF MINUTES

**TAB #1** 

PAGE #1

- a. September 24, 2014 Regular Board Meeting
- b. September 24, 2014 Capital Development, Leasing and Customer Fees Meeting
- c. September 24, 2014 Finance, Budget and Audit Committee Meeting
- 5. DIRECTOR'S REPORT

**TAB #2** 

**PAGE # 19** 

6. REVIEW OF FINANCIAL STATEMENTS

**TAB #3** 

**PAGE #21** 

### 7. REPORT OF OFFICERS/COMMITTEES

- a. Internal Policy and Compliance Committee
- b. Finance, Budget & Audit Committee
- c. Golf Committee
- d. Capital Development, Leasing & Customer Fees Committee
- e. DuPage Business Center

#### 8. OLD BUSINESS

None

#### 9. NEW BUSINESS

- a. Ordinance 2014-278; An Ordinance of the DuPage Airport Authority Levying Taxes for the Fiscal Year Beginning January 1, 2014 and Ending December 31, 2014.
  - Finance Committee

**TAB #4** 

**PAGE #47** 

b. Ordinance 2014-279; Adopting the Tentative Budget and Appropriations Ordinance for the DuPage Airport Authority for the Fiscal Year Beginning January 1, 2015 and Ending December 31, 2015.

- Finance Committee

**TAB #5** 

**PAGE #54** 

c. Resolution 2014-1891; Approving the Use of Outside Auditors for the Year 2015. Appointing the firm of Sikich LLP for auditing the Authority's 2014 financial statements for an all-inclusive maximum fee of \$37,000.

- Finance Committee

TAR #6

**PAGE #92** 

d. Resolution 2014-1892; Authorizing the Execution of a Hangar and Office Lease Agreement with Exelon Business Services Company, LLC.

Authorizes the execution of a 5 year hangar and office building lease with Exelon Business Services Company LLC for the Authority hangar space known as 2722 International Drive, Hangar Bay #1, which contains approximately 30,240 square feet for a total rental amount of \$966,096 over the five year period.

- Capital Development Committee

**TAB #7** 

**PAGE #94** 

e. Resolution 2014-1893; Ratifying the Execution of a Site Access Agreement between the DuPage Airport Authority and CenterPoint Properties Trust.

Ratifies the action of the Executive Director in executing a Site Access Agreement between the Authority and CenterPoint to allow access to the property located at 2500 Enterprise Circle to perform testing and soil borings for the potential purchase and development of the property.

- Capital Development Committee

**TAB #8** 

**PAGE #99** 

f. Resolution 2014-1895; Authorizing the Execution of the Fourth Amendment to the Intergovernmental Agreement with the City of West Chicago.

Authorizes execution of the Fourth Amendment to the IGA with the City of West Chicago, amending Section 10.5 of the West Chicago Zoning Ordinance. Allows additional variations to be sought, modifies the light industrial maximum height, clarifies the definition of height and allows additional landbanking of parking on site.

TAB #9

PAGE #111

- Capital Development Committee

g. Resolution 2014-1896; Authorizing the Execution of the First Amendment to the Amended and Restated Development Agreement to Develop and Lease between the DuPage Airport Authority and CenterPoint Properties Trust.

Authorizes the execution of the First Amendment to the Amended and Restated Development Agreement, which amends the exhibits to the document known as the Authority Applicable Documents and Minimum Design Standards. Sets forth the standards under which to review deviations from the Minimum Design Standards.

TAB #10 PAGE #151

- Capital Development Committee

h. Resolution 2014-1897; Authorizing the Execution of the First Amendment to Declaration of Covenants, Conditions, Restrictions and Easements for DuPage Business Center.

Authorizes the execution of the First Amendment to Declaration of Covenants, Conditions, Restrictions and Easements for the DuPage Business Center, which amends the exhibits to the documents known as the Authority Applicable Documents, Minimum Design Standards and Section 10.5 of the City of West Chicago Zoning Ordinance.

TAB #11

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- Capital Development Committee
- i. Resolution 2014-1894; Approving the Concept Plan for 2500 Enterprise Circle. Approves the Concept Plan dated November 5, 2014 for a 299,250 square foot light industrial building on 14.55 acres at 2500 Enterprise Circle with variations related to parking and height under the Minimum Design Standards and Section 10.5 of the West Chicago Zoning Ordinance. TAB #12 PAGE #170 Capital Development Committee
- j. Resolution 2014-1898; Ratifying the Execution of a Site Access Agreement between the DuPage Airport Authority and CenterPoint Properties Trust. Ratifies the action of the Executive Director in executing a Site Access Agreement between the Authority and CenterPoint to allow access to the property located southwest of Enterprise Circle to perform testing and soil borings for the potential purchase and development of the property.
- 10. RECESS TO EXECUTIVE SESSION FOR THE DISCUSSION OF PENDING, PROBABLE OR IMMINENT LITIGATION; EMPLOYEE MATTERS; THE PURCHASE OR LEASE OF REAL PROPERTY FOR THE USE OF THE DUPAGE AIRPORT AUTHORITY; AND THE SETTING OF A PRICE FOR SALE OR LEASE OF PROPERTY OWNED BY THE DUPAGE AIRPORT AUTHORITY.
- 11. RECONVENE REGULAR SESSION
- 12. OTHER BUSINESS
- 13. ADJOURNMENT



# BOARD OF COMMISSIONERS REGULAR MEETING WEDNESDAY, NOVEMBER 12, 2014; 3:00 P.M.

DuPage Flight Center Building 1<sup>st</sup> Floor Conference Room 2700 International Drive West Chicago, Illinois 60185

#### **TENTATIVE AGENDA**

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- e. DuPage Business Center
- 8. OLD BUSINESS

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- 11. RECONVENE REGULAR SESSION
- 12. OTHER BUSINESS
- 13. ADJOURNMENT

### DuPAGE AIRPORT AUTHORITY REGULAR BOARD MEETING Wednesday, September 24, 2014

DuPage Airport Flight Center 2700 International Drive West Chicago, Illinois 26185

The Regular Meeting of the Board of Commissioners of the DuPage Airport Authority was convened at the DuPage Flight Center, 2700 International Drive, West Chicago, Illinois, First Floor Conference Room; Wednesday, September 24, 2014. Chairman Davis called the meeting to order at 3:06 p.m. and a quorum was present for the meeting.

Commissioners Present: Chavez, Davis, Donnelly, Gorski, Huizenga, LaMantia, Posch, Wagner.

Commissioners Absent: None

**DuPage Airport Authority Staff Present:** David Bird, Executive Director; Byron Miller, Director of Operations; Mark Doles, Director of Aviation Facilities and Properties; Patrick Hoard, Director of Finance; John Schlaman, General Manager Prairie Landing Golf Club; Dan Barna, Procurement Manager; Pamela Miller, Executive Assistant and Board Liaison.

Others in Attendance: Phil Luetkehans, Schirott, Luetkehans and Garner; Johnny Jackson, CH2M Hill; Dan Pape, Crawford, Murphy and Tilly; Mike Toth, J.A. Watts, Inc.

Members of the Press: None

#### **PUBLIC COMMENT**

None

#### **APPROVAL OF MINUTES**

Chairman Davis asked for additions or corrections to the minutes of the May 14, 2014 Regular Board Meeting and there were none. Commissioner Gorski made a **MOTION** to approve the minutes of the May 14, 2014 Regular Board Meeting and Commissioner LaMantia seconded this motion. The motion was passed unanimously by roll call vote (8-0).

Chairman Davis asked for additions or corrections to the minutes of the June 11, 2014 Regular Board Meeting and there were none. Commissioner Wagner made a **MOTION** to approve the minutes of the June 11, 2014 Regular Board Meeting and Commissioner Chavez seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the July 2, 2014 Special Board Meeting and there were none. Commissioner Posch made a **MOTION** to approve the minutes of the July 2, 2014 Special Board Meeting and Commissioner Donnelly seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the May 14, 2014 Capital Development Leasing and Customer Fees Committee and there were none. Commissioner LaMantia made a **MOTION** to approve the minutes of the May 14, 2014 Capital Development, Leasing and Customer Fees Committee Meeting and Commissioner Gorski seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the June 11, 2014 Capital Development, Leasing and Customer Fees Committee Meeting and there were none. Commissioner Wagner made a **MOTION** to approve the minutes of the June 11, 2014 Capital Development, Leasing and Customer Fees Committee Meeting and Commissioner Posch seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the May 14, 2014 Finance, Budget and Audit Committee Meeting and there were none. Commissioner Huizenga made a **MOTION** to approve the minutes of the May 14, 2014 Finance, Budget and Audit Committee Meeting and Commissioner Gorski seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the June 11, 2014 Finance, Budget and Audit Committee Meeting and there were none. Commissioner Huizenga made a **MOTION** to approve the minutes of the June 11, 2014 Finance, Budget and Audit Committee Meeting and Commissioner Wagner seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the May 14, 2014 Golf Committee Meeting and there were none. Commissioner Donnelly made a **MOTION** to approve the minutes of the May 14, 2014 Golf Committee Meeting and Commissioner Posch seconded this motion. The motion was passed unanimously by voice vote.

Chairman Davis asked for additions or corrections to the minutes of the June 11, 2014 Golf Committee Meeting and there were none. Commissioner Donnelly made a **MOTION** to approve the minutes of the June 11, 2014 Golf Committee Meeting and Commissioner Wagner seconded this motion. The motion was passed unanimously by voice vote.

#### **DIRECTOR'S REPORT**

Executive Director Bird reported that the Airport continues to have strong Jet A fuel sales; for the month of August gallons sold increased 14.7% and 100 LL was down 24.4%. Total gallons sold overall increased 9.2%. He continued that for the month of September to this point, fuel sales remain consistently strong. He continued that local and itinerate fuel sales are significantly increased; operations are decreased for this period. Executive Director Bird reported that recent improvements made to the Airport as recorded in the Airport Master Plan have been favorable and extremely important to the success of the Airport. Executive Director Bird reported on the progress of the runway project and stated this is possibly the largest construction project of this type taken on by a General Aviation Airport in the Country and specifically the largest project that is totally locally funded. He related that the Engineers are forecasting to finish ahead of schedule and \$100,000 under budget; the successful project is a result of the great team that was put together for this project; CH2M Hill, Crawford, Murphy and Tilly, Martam and Martam's subcontractors, as well as Airport staff. Executive Director Bird related that representatives from the Illinois Division of Aeronautics (IDA) made a recent visit to the Airport and were very impressed with the runway project. Discussion continued briefly.

Executive Director Bird continued that he will attend the annual Transportation Improvement Projects Meeting in Springfield with representatives from the Illinois Division of Aeronautics. He related that the State Division of Aeronautics will possibly participate in funding the construction of Airport perimeter roadways at approximately \$1 million.

Executive Director Bird also reported that will be a Special Finance Committee scheduled for late October for a preliminary working review of the 2015 Tentative Budget and Appropriations. The Tentative Budget will be brought back to the Finance Committee at their November meeting for a final review and then to the November 12 Board Meeting for review and passage.

Executive Director Bird asked Mike Toth, JA Watts, to present a program summary of the ongoing Capital Improvement Program. Discussion followed.

Mark Doles, Director of Aviation Facilities and Properties, reported on the additional aircraft recently brought to the airfield and the magnitude for the Airport in terms of increased fuel sales. Discussion continued briefly.

John Schlaman, General Manager of Prairie Landing Golf Club, reported on the progress of the ongoing bunker renovation project and advised that he has received minimal complaints from customers during this construction. He continued that the Route 38 overpass construction and the closure of Kautz Road has been challenging for the golf course but the signage provided has been very helpful for visitors looking for the entrance. He continued this project will be ongoing approximately for another year and half. Mr. Schlaman advised that in 2015 with the all of the clubhouse renovations completed as well as the golf course enhancements, the marketing plan will be very aggressive to introduce these improvements and pricing. He added that the number of weddings already scheduled for 2015 is an improved number from 2014.

#### **REVIEW OF FINANCIAL STATEMENTS**

Executive Director Bird then asked Patrick Hoard to provide a review of the Financial Statements and discussion followed.

#### **REPORT OF COMMITTEES**

#### **Internal Policy and Compliance Committee:**

Commissioner LaMantia advised that the Internal Policy and Compliance Committee had not met since the last Board.

#### Finance, Budget and Audit Committee:

Commissioner Huizenga advised the Finance Committee met earlier in the day at 1:00 p.m. and considered Agenda items 9.a. through 9.l. under the New Business portion of the agenda; recommending all items for Board approval. He continued that the financial statements were reviewed and discussed as presented by Patrick Hoard earlier in this meeting.

#### **Golf Committee:**

Commissioner Donnelly stated that the Golf Committee did not meet in September and he commented briefly on the ongoing projects at Prairie Landing.

#### **Capital Development, Leasing and Customer Fees:**

Commissioner Gorski reported the Capital Development Committee met earlier in the afternoon at 2:00 p.m. with all members present. He advised the Committee recommended for Board approval Agenda Items 8.a. under the Old Business portion of the meeting; Agenda items 9.m. through 9.q. under New Business and Agenda item 12.b. under Other Business.

#### **DuPage Business Center:**

Ed Harrington of CenterPoint Properties advised that markets in areas of the Interstate 88 Corridor and in Elgin were showing some improvement. He discussed three companies who may be submitting Request for Proposals and one prospect that will be presenting a proposed development plan. Mr. Harrington advised that a meeting with the City of West Chicago and the Airport Authority would be scheduled soon to review the proposed development plan and a Special Board Meeting may be needed to address this proposed development plan in the near future. Chairman Davis emphasized that the Board would make itself available for a Special Board Meeting as needed.

#### **OLD BUSINESS**

#### Resolution 2014-1872; Grant of Kautz Road Easement to City of St. Charles.

- To approve an Agreement with the City of St. Charles granting an easement for the use and maintenance as a public road of the Authority property on the western perimeter of the DuPage Airport making up the east half of Kautz Road.

A **MOTION** was made by Commissioner LaMantia to approve Resolution 2014-1872; Grant of Kautz Road Easement to City of St. Charles and was **seconded** by Commissioner Chavez. The motion was passed by roll call vote (7-0). Commissioner Gorski abstained.

#### **NEW BUSINESS**

#### Resolution 2014-1873; Resolution for the Disposal/Destruction of Surplus Personal Property.

- To approve disposition of surplus personal property by internet auction. Items include door frames, projection screen, salad bar, and 1992 Oshkosh plow truck.

A **MOTION** was made by Commissioner Gorski to approve Resolution 2014-1873; Resolution for the Disposal/Destruction of Surplus Personal Property and was **seconded** by Commissioner Donnelly. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1874; Award of Bid to Nachurs Alpine Solutions for the Procurement of Sodium Formate Runway Deicing Materials.

– To approve the procurement of up to 12 tons of sodium Formate solid deicing/anti-icing compound for an amount not-to-exceed \$22,169.40 for the 2014-2015 winter season.

A **MOTION** was made by Commissioner Donnelly to approve Resolution 2014-1874; Award of Bid to Nachurs Alpine solutions for the Procurement of Sodium, Formate Runway Deicing Materials and was **seconded** by Commissioner Chavez. The motion was passed unanimously by roll call vote (8-0).

# Resolution 2014-1875; Award of Bid to Nachurs Alpine Solutions for the Procurement of Potassium Acetate Runway Deicing Fluid.

– To approve the procurement of up to 8,800 gallons of Potassium Acetate runway deicing fluid for an amount not-to-exceed \$40,568.00 for the 2014-2015 winter season.

A **MOTION** was made by Commissioner Gorski to approve Resolution 2014-1875; Award of Bid to Nachurs Alpine Solutions for the Procurement of Potassium Acetate Runway Deicing Fluid and was **seconded** by Commissioner Wagner. The motion was passed unanimously by roll call vote (8-0).

#### Resolution 2014-1876; Award of Contract to Discipio Enterprises, Inc. for Snow Removal Services.

– To approve a Contract for snow removal services, commencing on October 15, 2014 and continuing through April 15, 20115 for providing snow removal services upon the accumulation of 2" of snow. Hourly rates, including operator, of \$75.00 for pickup truck, \$90.00 for skid loader, \$115.00 for end loader and \$25.00 for shoveling labor.

A **MOTION** was made by Commissioner LaMantia to approve Resolution 2014-1876; Award of Contract to Discipio Enterprises, Inc. for Snow Removal Services and was **seconded** by Commissioner Gorski. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1877; Award of Bid to Faulks Brothers Construction for the Procurement of Golf Course Greens Construction Mix.

- To approve the procurement of up to 800 tons of golf course greens construction mix for an amount not-to-exceed \$33,200.00.

A **MOTION** was made by Commissioner Huizenga to approve Resolution 2014-1877; Award of Bid to Faulks Brothers Construction for the Procurement of Golf Course Greens Construction Mix and was **seconded** by Commissioner Wagner. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1878; Award of Contract to Fox Valley Fire & Safety for Fire and Security Alarm Monitoring Services.

To approve a Contract for fire and security alarm monitoring services, commencing October 1,
 2014 and continuing through September 30, 2019. Annual monitoring fees of \$12,420.00.

A **MOTION** was made by Commissioner Wagner to approve Resolution 2014-1878; Award of Contract to Fox Valley Fire & Safety for Fire and Security Alarm monitoring Services and was **seconded** by Commissioner Posch. The motion was passed unanimously by roll call vote (8-0).

## Resolution 2014-1879; Award of Contract to Combined Roofing Services LLC for On-Call Roofing Contractor Repair and Maintenance Services.

- To approve a Contract for On-Call Roof Repair and Maintenance Services, commencing on October 1, 2014 and continuing through September 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

A **MOTION** was made by Commissioner LaMantia to approve Resolution 2014-1879; Award of Contract to Combined Roofing Services LLC for On-Call Roofing Contractor Repair and Maintenance Services and was **seconded** by Commissioner Gorski. The motion was passed unanimously by roll call vote (8-0).

# Resolution 2014-1880; Award of Contract to Builders Chicago Corporation for On-Call Electric Gate Operator Repair and Maintenance Services.

- To approve a Contract for on-call electric gate repair and maintenance services, commencing on October 1, 2014 and continuing through September 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

A **MOTION** was made by Commissioner Wagner to approve Resolution 2014-1880; Award of Contract to Builders of Chicago Corporation for On-Call Electric Gate Operator Repair and Maintenance Services and was **seconded** by Commissioner Gorski. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1881; Award of Contract to Gary Spielman Plumbing for On-Call Plumbing Repair and Maintenance Services.

 To approve a Contract for On-Call Plumbing Repair and Maintenance Services, commencing on December 1, 2014 and continuing through November 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

A **MOTION** was made by Commissioner Huizenga to approve Resolution 2014-1881; Award of Contract to Gary Spielman Plumbing for On-Call Plumbing Repair and Maintenance Services and was **seconded** by Commissioner Donnelly. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1882; Award of Contract to FDG Electric Services, Inc. for On-Call Electrical Repair and Maintenance Services.

– To approve a Contract for On-Call Electric Repair and Maintenance Services, commencing on October 1, 2014 and continuing through September 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

A **MOTION** was made by Commissioner LaMantia to approve Resolution 2014-1882; Award of Contract to FDG Electric Services, Inc. for On-Call Electrical Repair and Maintenance Services and was **seconded** by Commissioner Gorski. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1883; Authorizing Execution of a Contract with Aruba Networks for Access Control System Technical Support Services.

- To approve a Contract for wireless mesh radio back support and continuing technical support subscription in the amount of \$24,007.62 for the period of July 1, 2009 – October 5, 2015 to validate equipment warranty.

A **MOTION** was made by Commissioner Huizenga to approve Resolution 2014-1883; Authorizing Execution of a Contract with Aruba Networks for Access control System Technical Support Services and was **seconded** by Commissioner Donnelly. The motion was passed unanimously by roll call vote (8-0).

# Resolution 2014-1884; Appointing the Firm of Next Generation Public Affairs, Inc. for Providing Lobbyist Services to the DuPage Airport Authority.

– To approve a Contract for lobbyist services, commencing October 1, 2014 and continuing through September 30, 2016, subject to an additional one (1) year extension. Fixed annual fee of \$60,000.00.

A **MOTION** was made by Commissioner Donnelly to approve Resolution 2014-1884; Appointing the Firm of Next Generation Public Affairs, Inc. for Providing Lobbyist Services to the DuPage Airport Authority and was **seconded** by Commissioner Posch. The motion was passed unanimously by roll call vote (8-0).

# Resolution 2014-1885; Ratifying the Execution of a Contract with Sevan Construction LLC for Emergency Repairs to North Hightail Hangar Bay 1 Trench Drain.

- To approve the actions of the executive Director to execute emergency repairs to the North Hightail Hangar Bay 1 trench floor drain. Total repair cost not-to-exceed \$31,922.00.

A **MOTION** was made by Commissioner LaMantia to approve Resolution 2014-1885; Ratifying the Execution of a Contract with Sevan construction LLC for Emergency Repairs to North Hightail Hangar Bay 1 Trench Drain and was **seconded** by Commissioner Gorski. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1886; Award of Contract to Titan Electric for High Efficiency Lighting Retrofit Project.

– To approve a Contract for removal and replacement of existing lighting system in the 2<sup>nd</sup> floor and basement level of the DuPage Flight Center. Total authorized construction cost of \$93,170.00 including a 10% owner's contingency.

A **MOTION** was made by Commissioner Gorski to approve Resolution 2014-1886; Award of Contract to Titan Electric for High Efficiency Lighting Retrofit Project and was **seconded** by Commissioner LaMantia. The motion was passed unanimously by roll call vote (7-0). Commissioner Posh abstained.

# Resolution 2014-1887; Award of Contract to UBM Mechanical Services for Infrared Heating System Retrofit Project.

- To approve a Contract for removal and replacement of existing infrared heating system burner units, vacuum pumps, heat exchangers, reflectors and controls at the Mukenschnabl Hangar located at 31W717 North Avenue. Total authorized construction cost of \$22,423.50 including a 10% owner's contingency.

A **MOTION** was made by Commissioner Gorski to approve Resolution 2014-1887; Award of Contract to UBM Mechanical Services for Infrared Heating System Retrofit Project and was **seconded** by Commissioner LaMantia. The motion was passed unanimously by roll call vote (8-0).

# Resolution 2014-1888; Award of Contract to Anthony Roofing Tecta America for Hangar Door Astragal Replacement.

– To approve a Contract for removal and replacement of hangar door astragals (sectional door seals) on four (4) hangar doors at the TEA Hangar located at 3N060 Powis Road. Total authorized construction cost of \$34,100.00 including a 10% owner's contingency.

A **MOTION** was made by Commissioner Donnelly to approve Resolution 2014-1888; Award of Contract to Anthony Roofing Tecta America for Hangar Door Astragal Replacement and was **seconded** by Commissioner Posch. The motion was passed unanimously by roll call vote (8-0).

### Resolution 2014-1889; Authorizing the Execution of an Amendment to Task Order 13 with CH2M Hill for the Prairie Landing Golf Course Bunker Refinement Project.

- To increase CH2M Hill Task Order 13 by \$19,229 to \$60,535 for additional work performed to acquire the permit issued under the DuPage County Stormwater Ordinance.

A **MOTION** was made by Commissioner Gorski to approve Resolution 2014-1889; Authorizing the Execution of an Amendment to Task Order 13 with CH2M Hill for the Prairie Landing Golf Course Bunker Refinement Project and was **seconded** by Commissioner LaMantia. The motion was passed unanimously by roll call vote (8-0).

#### **RECESS TO EXECUTIVE SESSION**

There was no Executive Session held.

#### **OTHER BUSINESS**

#### Resolution 2014-1890: Disclosure of Executive Session Minutes.

Commissioners agreed with the recommendations made by Attorney Luetkehans without further discussion.

A **MOTION** was made by Commissioner Gorski to approve Resolution 2014-1890; Disclosure of Executive Session Minutes and was **seconded** by Commissioner Huizenga. The motion was passed unanimously by roll call vote (8-0).

Ordinance 2014-277; Ordinance Providing for the Acquisition through Negotiation or Condemnation of a Certain Property Commonly Known as the Oliver-Hoffman Property for Airport Purposes by the DuPage Airport Authority – Approximately 113.54 Acres Located at the Southwest Corner of Smith and Powis Roads in West Chicago, Illinois.

A **MOTION** was made by Commissioner Gorski to approve Ordinance 2014-277; Ordinance Providing for the Acquisition through Negotiation or condemnation of a Certain Property Commonly Known as the Oliver-Hoffman Property for Airport Purposes by the DuPage Airport Authority – Approximately 113.54 Acres Located at the Southwest Corner of Smith and Powis Roads in West Chicago, Illinois. The motion was **seconded** by Commissioner LaMantia and was passed unanimously by roll call vote (8-0).

There being no other business for discussion, a **MOTION** was made by Commissioner Wagner to adjourn the Regular Meeting of the DuPage Airport Authority Board of Commissioners. The **motion was seconded** by Commissioner Gorski and was passed unanimously by voice vote; the meeting was adjourned at 4:20 p.m.

|                  | Stephen L. Davis |
|------------------|------------------|
|                  | Chairman         |
| (ATTEST)         |                  |
|                  |                  |
|                  |                  |
| Gina R. LaMantia |                  |
| Secretary        |                  |

# Dupage Airport Authority Capital Development, leasing and customer fees committee Wednesday, September 24, 2014

The meeting of the Capital Development, Leasing and Customer Fees Committee of the DuPage Airport Authority Board of Commissioners was convened at the DuPage Flight Center, 2700 International Drive, West Chicago, Illinois in the First Floor Conference Room on Wednesday, September 24, 2014. Committee Chairman Gorski called the meeting to order at 2:04 p.m. and a quorum was present.

Commissioners Present: Chavez, Gorski, LaMantia, Posch, Wagner.

Absent: None

**DAA Staff Present:** Executive Director David Bird; Mark Doles, Director of Aviation Facilities and Properties; Byron Miller, Director of Operations; Patrick Hoard, Director of Finance; Dan Barna, Procurement Manager; Becky Taylor, Accountant for Prairie Landing Golf Club; John Schlaman, General Manager of Prairie Landing Golf Club; Pamela Miller, Executive Assistant and Board Liaison.

*Others:* Phil Luetkehans, Schirott, Luetkehans and Garner, LLP; Johnny Jackson, CH2M Hill; Dan Pape, Crawford, Murphy and Tilly; Mike Toth, JA Watts, Inc.; Johnny Jackson, CH2M Hill; Donald Dressel; CBBEL.

Press: None

#### **CAPITAL DEVELOPMENT**

#### **NEW BUSINESS**

Resolution 2014-1885; Ratifying the Execution of a Contract with Sevan Construction LLC for Emergency Repairs to North Hightail Hangar Bay 1 Trench Drain.

To approve the actions of the Executive Director to execute emergency repairs to the North hightail Hangar Bay 1 trench floor drain. Total repair cost not-to-exceed \$31,922.00.
 Executive Director asked Dan Barna to review the proposed resolution and Mr. Barna explained that tenants had reported the hangar floor trench drain was collapsing which posed a significant safety hazard to aircraft parked within the hangar. He distributed photographs of this damage. Mr. Barna continued that three bids were received and Sevan Construction LLC was the low, responsive and responsible bidder. Mr. Barna review the total costs involved for this project and stated that due to the emergency nature of this project staff undertook the repairs immediately and the project is 95% completed and under budget.
 Staff is seeking ratification of the Executive Director's execution of the contract. Discussion occurred.

A **MOTION** was made by Commissioner Chavez to recommend Board approval for Proposed Resolution 2014-1885; Ratifying the Execution of a Contract with Sevan Construction LLC for emergency Repairs to north Hightail Hangar Bay 1 Trench Drain. The motion was seconded by Commissioner Posch and was passed by roll call vote (5-0).

### LEASING AND CUSTOMER FEES NEW BUSINESS

Resolution 2014-1886; Award of Contract to Titan Electric for High Efficiency Lighting Retrofit Project.

- To approve a Contract for removal and replacement of existing lighting system in the  $2^{nd}$  Floor and basement level of the DuPage Flight Center. Total authorized construction cost of 93,170.00 including a 10% owner's contingency.

Mr. Barna explained that the offices on the second floor and basement level are in need of lighting fixture replacements. He added that the T12 fixtures currently used in these areas have been phased out of

production and will become obsolete. An energy assessment and feasibility study was undertaken by SEDAC "Smart Energy Design Assistance Certification" and the report recommended upgrading the current fixtures to a more efficient T8 and LED light. SEDAC and Kluber Engineering assisted in designing the project and six (6) bids were received; upon evaluation Titan Electric was low responsible and responsive bidder. Staff recommended approval. Discussion followed.

A **MOTION** was made by Commissioner LaMantia to recommend Board approval for Proposed Resolution 2014-1886; Award of Contract to Titan Electric for High Efficiency lighting Retrofit Project. The motion was seconded by Commissioner Wagner and was passed by roll call vote (4-0). Commissioner Posch abstained.

# Resolution 2014-1887; Award of Contract to UBM Mechanical Services for Infrared Heating System Retrofit Project.

— To approve a Contract for removal and replacement of existing infrared heating system burner units, vacuum pumps, heat exchangers, reflectors and controls at the Mukenschnabl Hangar located at 31W717 North Avenue. Total authorized construction cost of \$22,423.50 including a 10% owner's contingency.

Mr. Barna discussed the project for an infrared heating system retrofit needed for the Mukenschanabl Hangar. He explained there are eight (8) units in need of replacement because replacement parts are becoming obsolete. He discussed the Airport Authority's responsibility under the lease for this retrofit project as this is considered a capital investment and the tenant is not able to maintain the system because the units are obsolete. Discussion continued and staff recommended approval.

A **MOTION** was made by Commissioner LaMantia to recommend Board approval for Proposed Resolution 2014-1887; Award of Contract to UBM Mechanical Services for Infrared Heating System Retrofit Project. The motion was seconded by Commissioner Chavez and was passed unanimously by roll call vote (5-0).

# Resolution 2014-1888; Award of Contract to Anthony Roofing Tecta America for Hangar Door Astragal Replacement.

- To approve a Contract for removal and replacement of hangar door astragals (sectional door seals) on four (4) hangar doors at the TEA Hangar located at 3N060 Powis Road. Total authorized construction cost of \$34,100.00 including a 10% owner's contingency.

Mr. Barna reported that at the Travel Express Hangar there are two doors on the north side and two doors on the south side of the hangar with deteriorated sectional door seals or astragals which has created a water infiltration issue causing damage to the hangar doors. Discussion followed regarding the scope of this project and associated costs. Mr. Barna advised that two bids were received for this project and Anthony Roofing was determined to be the qualified local bidder from DuPage County as defined by the Procurement Code. Anthony Roofing was able to provide a substitute bid which was lower than the apparent low bid from a Cook County vendor. Discussion continued and Staff recommended approval.

A **MOTION** was made by Commissioner Posch to recommend Board approval for Proposed Resolution 2014-1888; Award of Contract to Anthony Roofing Tecta America for Hangar Door Astragal Replacement. The motion was seconded by Commissioner Wagner and was passed unanimously by roll call vote (5-0).

# Resolution 2014-1889; Authorizing the Execution of an Amendment to Task Order 13 with CH2M Hill for the Prairie Landing Golf Course Bunker Refinement Project.

**- To** increase CH2IM Hill Task Order 13 by \$19,229 to \$60,535 for additional work performed to acquire the permit issued under the DuPage County Stormwater Ordinance.

Executive Director Bird asked Byron Miller to review the proposed resolution. He explained that as approved in an earlier contract with CH2M Hill, Christopher Burke Engineering, as the subconsultant, has

been working with DuPage County and the City of West Chicago to secure the required stormwater permits for the bunker renovation project. Due to the technical issues involved with preparation of this permit application, additional time was spent and there will be additional costs involved. Mr. Miller then asked Don Dressel of Christopher Burke Engineering to review his part in this process. Mr. Dressel stated that the golf course architect was not fully aware of the rules for stormwater permitting in DuPage County nor the significant issues involved with this very important part of the project. He explained there was a need for additional review in order to provide proof there would be no impact to the wetlands and the flood plain. Discussion continued and staff recommended approval.

A **MOTION** was made by Commissioner LaMantia to recommend Board approval for Proposed Resolution 2014-1889; Authorizing the Execution of an Amendment to Task Order 13 with CH2M Hill for the Prairie Landing Golf Course Bunker Refinement Project. The motion was seconded by Commissioner Wagner and was passed unanimously by roll call vote (5-0).

#### **LEASING AND CUSTOMER FEES**

#### **OLD BUSINESS**

Ordinance 2014-277; Ordinance Providing for the Acquisition through Negotiation or Condemnation of a Certain Property Commonly Known as the Oliver-Hoffman Property for Airport Purposes by the DuPage Airport Authority – Approximately 113.54 Acres Located at the Southwest Corner of Smith and Powis Roads in West Chicago, Illinois.

Discussion for this Ordinance will take place in the Execution Session portion of this meeting and Board action will take place under the Other Business portion of the agenda.

### Resolution 2014-1872; Grant of Kautz Road Easement to the City of St. Charles.

- To approve an agreement with the City of St. Charles granting an easement for the use and maintenance as a public road of the Authority property on the western perimeter of the DuPage Airport making up the east half of Kautz Road.

Attorney Phil Luetkehans explained the Airport Authority owns land making up the eastern half of Kautz Road from Pheasant Run on the north to Roosevelt Road on the south. The City of St. Charles requested an easement for the Airport Authority to establish a clear right to maintain Kautz Road. He continued to review the easement agreement and recommended approval. Attorney Luetkehans also advised that the a conflict of interest for the firm of Schirott, Luetkehans and Garner was received and executed for the City of St. Charles to represent the firm's work with the City of St. Charles on other legal matters. Commissioner Gorski stated the he would recuse himself from voting on this matter due to his firm's work with the City of St. Charles. Attorney Luetkehans recommended approval of this resolution.

A **MOTION** was made by Commissioner Wagner to recommend Board approval for Proposed Resolution 2014-1872; Grant of Kautz Road Easement to the City of St. Charles. The motion was seconded by Commissioner Chavez and was passed unanimously by roll call vote (4-0). Chairman Gorski abstained.

#### **RECESS TO EXECUTIVE SESSION**

A **MOTION** was made by Commissioner LaMantia to recess to Executive Session for the discussion of pending, probable or imminent litigation; the purchase or lease of real property for the use of the DuPage Airport Authority; and the setting of a price for sale or lease of property owned by the DuPage Airport Authority. The motion was seconded by Commissioner Chavez and was passed unanimously by roll call vote (5-0). The Regular Committee Meeting was recessed to Executive Session at 2:27 p.m. and was reconvened at 3:00 p.m. Upon roll call, a quorum was present for the remainder of the Regular Committee Meeting.

#### **OTHER BUSINESS**

Ordinance 2014-277; Ordinance Providing for the Acquisition through Negotiation or Condemnation of a Certain Property Commonly Known as the Oliver-Hoffman Property for Airport Purposes by the DuPage Airport Authority – Approximately 113.54 Acres Located at the Southwest Corner of Smith and Powis Roads in West Chicago, Illinois.

A **MOTION** was made by Commissioner Wagner to recommend Board approval for Proposed Ordinance 2014-277; Ordinance Providing for the Acquisition through Negotiation or Condemnation of a Certain Property Commonly Known as the Oliver-Hoffman Property for Airport Purposes by the DuPage Airport Authority – Approximately 113.54 Acres Located at the Southwest Corner of Smith and Powis Roads in West Chicago, Illinois. The motion was seconded by Commissioner Chavez and was passed unanimously by roll call vote (5-0).

Commissioner LaMantia made a **MOTION** to adjourn the Capital Development, Leasing and Customer Fees Committee Meeting; the **motion was seconded** by 3:04 p.m.

Gerald M. Gorski, Chairman
Capital Development, Leasing and Customer Fees Committee

### Dupage Airport Authority Finance, Budget and Audit Committee Wednesday, September 24, 2014

A meeting of the Finance, Budget and Audit Committee of the DuPage Airport Authority Board of Commissioners was convened at the DuPage Flight Center, 2700 International Drive, West Chicago, Illinois, First Floor Conference Room, on Wednesday, September 24, 2014. Chairman Huizenga called the meeting to order at 1:06 p.m.

Commissioners Present: Donnelly, Huizenga, Posch, Wagner

Commissioners Absent: None

**DuPage Airport Authority Staff Present:** Executive Director David Bird; Mark Doles, Director of Aviation Facilities and Properties; Byron Miller, Director of Operations; Patrick Hoard, Director of Finance; Becky Taylor, Accountant for Prairie Landing Golf Club; John Schlaman, General Manager, Prairie Landing Golf Club; Dan Barna, Procurement Manager; Pamela Miller, Executive Assistant and Board Liaison.

Others: Mike Toth; J.A. Watts, Inc.

#### **OLD BUSINESS**

None

#### **NEW BUSINESS**

#### **REVIEW OF FINANCIAL STATEMENTS**

Mr. Hoard proceeded to review the Financial Statements:

#### Operating Revenues:

Airport Operations increased 6% over budgeted amount.

Flight Center Fuel Operations increased 8% over the budgeted amount.

Prairie Landing Golf Club is 9% below budget for the year.

Total Operating Revenues overall are at 5% actual versus budget.

#### **Operating Expenses:**

Airport Operations increased 4% from the budgeted amount for the year.

Flight Center Fuel Operations increased 5%.

Prairie Landing Golf Club is 6% below budget year-to-date.

Total Operating Expenses are up 3% actual versus budget.

Net Profit from Operations have increased significantly from the amount budgeted; 77%.

Total Non-Operating Revenues are up 7% actual versus budget.

Total Non-Operating Expenses increased actual versus budget because of property taxes at the golf course.

Net profit from Non-Operations up 6% actual versus budget; 113%. Net Profit Excluding Operations increased 14% actual versus budget.

Capital Development Program: 7.6 million spent up to this point and spending will continue to increase through the end of the year.

Cash Ending Balance is at \$21.7 million; \$5.6 million decrease from the beginning of the year; \$27.3 million.

Mr. Hoard provided a preliminary review for the proposed 2015 Budget, reviewing each department. He stated that in late October the Finance Committee will have an opportunity for a working review of the 2015 Tentative Budget and Appropriations at a Special Finance Committee Meeting. The 2015 Tentative Budget and Appropriations will be brought to the November regular meeting of the Finance Committee for final review prior to presenting to the Board for consideration and approval. The committee briefly discussed the property tax abatement for the 2015 budget year.

### Resolution 2014-1873; Resolution for the Disposal/Destruction of Surplus Personal Property.

To approve disposition of surplus personal property by internet auction. Items include door frames, projection screen, salad bar, and 1992 OshKosh plow truck.
 Executive Director Bird asked Dan Barna to begin discussion of the resolutions. Mr. Barna provided a picture of each item to be sold and discussion followed briefly. Staff recommended approval.

A **MOTION** was made by Commissioner Donnelly to recommend Board approval of Proposed Resolution 2014-1873; Resolution for the Disposal/Destruction of Surplus Personal Property. The **motion** was seconded by Commissioner Posch and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1874; Award of Bid to Nachurs Alpine Solutions for the Procurement of Sodium Formate Runway Deicing Materials.

To approve the procurement of up to 12 tons of Sodium Formate solid deicing/anti-icing compound for an amount not-to-exceed \$22,169.40 for the 2014-2015 winter season.
 Mr. Barna continued that this resolution will allow the Airport Authority to purchase runway deicing materials for the winter season. He reviewed the amounts needed for this year and costs. Staff recommended approval. Discussion followed.

A **MOTION** was made by Commissioner Posch to recommend Board approval of Proposed Resolution 2014-1874; Award of Bid to Nachurs Alpine Solutions for the Procurement of Sodium Formate Runway Deicing Materials. The **motion was seconded** by Commissioner Donnelly and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1875; Award of Bid to Nachurs Alpine Solutions for the Procurement of Potassium Acetate Runway Deicing Fluid.

– To approve the procurement of up to 8,800 gallons of potassium acetate runway deicing fluid for an amount not-to-exceed \$40,568.00 for the 2014-2015 winter season.

Mr. Barna explained that the Airport Authority each year also purchases deicing fluids for runway deicing applications. This resolution represents the anti-icing fluids needed for this winter season. He reviewed the amounts to be purchased and costs. Staff recommended approval.

A **MOTION** was made by Commissioner Donnelly to recommend Board approval of Proposed Resolution 2014-1875; Award of Bid to Nachurs Alpine Solutions for the Procurement of Potassium Acetate Runway Deicing Fluid. The **motion was seconded** by Commissioner Wagner and was passed unanimously by roll call vote (4-0).

### Resolution 2014-1876; Award of Contract to Discipio Enterprises, Inc. for Snow Removal Services.

- To approve a Contract for snow removal services, commencing on October 15, 2014 and continuing through April 15, 2015 for providing snow removal services upon the accumulation of 2" of snow. Hourly rates including operator of \$75 for pickup truck, \$90 for skid loader, \$115 for end loader and \$25 for shoveling labor.

Mr. Barna explained that each snow season the Airport Authority utilized a snow removal contact that responds to the property upon the accumulation of 2 inches of snow or if called by staff. The Airport maintenance crews are dedicated to moving snow and ice from the airfield, runways and taxiways; this company will remove snow and ice in parking lots and sidewalks outside the fence. He continued that four (4) bids were received and the low responsive, and responsible bidder was Discipio Enterprises, Inc. Discussion followed and staff recommended approval.

A **MOTION** was made by Commissioner Posch to recommend Board approval of Proposed Resolution 2014-1876; Award of Contract to Discipio Enterprises, Inc. for Snow Removal Services. The **motion was seconded** by Commissioner Donnelly and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1877; Award of Bid to Faulks Brothers Construction for the Procurement of Golf Course Greens Construction Mix.

- To approve the procurement of up to 800 tons of golf course greens construction mix for an amount not-to-exceed \$33,200.00.

The Prairie Landing Bunker renovation project requires purchasing several different construction materials and this is the final remaining material to be purchased; 800 tons of golf course greens construction mix. Mr. Barna advised this was bid initially with only one bid received. As required by the Procurement Code, this product was bid for a second time with still only one bid received. Faulks Brothers Construction is recommended for award and Mr. Barna reviewed the project's scope of work and the costs involved for this final purchase. Discussion followed and staff recommended approval.

A **MOTION** was made by Commissioner Donnelly to recommend Board approval of Proposed Resolution 2014-1877; Award of Bid to Faulks Brothers Construction for the Procurement of Golf Course Greens Construction Mix. The **motion was seconded** by Commissioner Posch and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1878; Award of Contract to Fox Valley Fire & Safety for Fire and Security Alarm Monitoring Services.

— To approve a Contract for fire and security alarm monitoring services, commencing October 1, 2014 and continuing through September 30, 2019. Annual monitoring fees of \$12,420.00.

Mr. Barna advised that the Airport Authority currently has 21 fire alarms and five (5) security alarm monitoring locations around the Airport. He continued that with these various contracts approaching their expiration this would provide an opportunity to solicit bids for a single alarm monitoring company for all of the buildings at the Airport. Three bids were received and Fox Valley Fire & Safety Alarm Monitoring Services was determined to be the low, responsive and responsible bidder.

Mr. Barna explained that the alarm monitoring industry normally requires a 7-year contract due to leasing requirements for alarm monitoring equipment and staff was able to negotiate a contract term of five years. The Airport Authority's Procurement Code allows the Executive Director to make that determination if a five-year contract is in the best interest of the Airport Authority. Staff recommended approval and discussion followed.

A **MOTION** was made by Commissioner Posch to recommend Board approval of Proposed Resolution 2014-1878; Award of Contract to Fox Valley Fire & Safety for Fire and Security Alarm Monitoring Services. The **motion was seconded** by Commissioner Donnelly and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1879; Award of Contract to Combined Roofing Services LLC for On-Call Roofing Contractor Repair and Maintenance Services.

- To approve a Contract for On-Call Roof Repair and Maintenance Services, commencing on October 1, 2014 and continuing through September 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

Mr. Barna explained that the Building Maintenance Department utilizes the services of a commercial roofing contractor for various buildings located around the Airport. He continued to review this Master Agreement and the scope of work for these services. Four bids were received and the West Chicago Company, Combined Roofing Services LLC was the low bidder. Discussion followed and Staff recommended approval.

A **MOTION** was made by Commissioner Wagner to recommend Board approval of Proposed Resolution 2014-1879; Award of Contract to Combined Roofing Services LLC for on-Call Roofing Contractor Repair and Maintenance Services. The **motion was seconded** by Commissioner Donnelly and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1880; Award of Contract to Builders Chicago Corporation for On-Call Electric Gate Operator Repair and Maintenance Services.

 To approve a Contract for On-Call Electric Gate Repair and Maintenance Services, commencing on October 1, 2014 and continuing through September 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

Mr. Barna continued that the Building Maintenance Department also utilizes a Master Agreement for an on call gate operator contractor for repair and maintenance of the hydraulic vehicle gates throughout the Airport. He reviewed the Master Agreement and scope of work for these services. Discussion followed and Staff recommended approval.

A **MOTION** was made by Commissioner Posch to recommend Board approval of Proposed Resolution 2014-1880; Award of Contract to Builders Chicago Corporation for On-Call Electric Gate Operator Repair and Maintenance Services. The **motion was seconded** by Commissioner Wagner and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1881; Award of Contract to Gary Spielman Plumbing for On-Call Plumbing Repair and Maintenance Services.

 To approve a Contract for On-Call Plumbing Repair and Maintenance Services, commencing on December 1, 2014 and continuing through November 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

Mr. Barna reviewed the Master Agreement for on-call plumbing repair services and advised three bids were received for this award. Upon evaluation of the bids it was determined that Gary Spielman Plumbing is a qualified local bidder and as defined in the Procurement Code, Spielman was advised of the opportunity to provide an alternate substitute bid, since the lowest bid was a Kane County company. Upon receipt of the notice Gary Spielman submitted a substitute bid and was determined to be the low responsive, responsible bidder. Discussion continued briefly and staff recommended approval.

A **MOTION** was made by Commissioner Wagner to recommend Board approval of Proposed Resolution 2014-1881; Award of Contract to Gary Spielman Plumbing for On-Call Plumbing Repair and Maintenance Services. The **motion was seconded** by Commissioner Donnelly and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1882; Award of Contract to FDG Electric for On-Call Electrical Repair and Maintenance Services.

– To approve a Contract for On-Call Electric Repair and Maintenance Services, commencing on October 1, 2014 and continuing through September 30, 2016 for an amount not-to-exceed \$25,000.00 annually or \$2,500.00 per project. Services utilized on an as-needed basis.

The Airport Authority's Maintenance Department utilizes the services of a licensed electrician throughout the Airport on an as-needed basis. Mr. Barna advised that two bids were received and FDG Electric was the low responsive, responsible bidder. This is also a Master Agreement and he reviewed the scope of work for these services. Discussion followed and Staff recommended approval.

A **MOTION** was made by Commissioner Donnelly to recommend Board approval of Proposed Resolution 2014-1882; Award of Contract to FDG Electric for On-Call Electrical Repair and Maintenance Services. The **motion was seconded** by Commissioner Wagner and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1883; Authorizing the Execution of a Contract with Aruba Networks for Access Control System Technical Support Services.

- To approve a contract for wireless mesh radio back support and continuing technical support subscription in the amount of \$24,007.62 for the period of July 1, 2009 - October 5, 2014 to validate equipment warranty.

Mr. Barna advised there are 31 wireless mesh radios across the Airport and problems with the system have been ongoing. He continued to explain the wireless mesh access control system and the nature of the problems. Mr. Barna explained that to correct these issues, the Airport Authority needs to purchase a back support subscription from Aruba Networks, the wireless mesh radio manufacture, which will validate the limited lifetime warranty and provide software and technical support for the wireless mesh network. When the current system was installed, the original contractor never paid for a support agreement with the original manufacturer Executive Director Bird advised that after some research it was determined that the Airport Authority was never charged for this contract initially because the contractor did not establish the agreement. He continued that to secure retroactive warranty coverage, the Airport Authority will have make the start date of the agreement the same as the date of installation to obtain the lifetime warranty and to secure all of the needed upgrades. Discussion continued and staff recommended approval.

A **MOTION** was made by Commissioner Donnelly to recommend Board approval of Proposed Resolution 2014-1883; Authorizing the Execution of a Contract with Aruba Networks for Access Control System Technical Support Services. The **motion was seconded** by Commissioner Posch and was passed unanimously by roll call vote (4-0).

# Resolution 2014-1884; Appointing the Firm of Next Generation Public Affairs, Inc. for Providing Lobbyist Services to the DuPage Airport Authority.

- To approve a Contract for lobbyist services, commencing October 1, 2014 and continuing through September 30, 2016, subject to an additional one (1) year extension. Fixed annual fee of \$60,000.00.

Executive Director Bird advised that previously the Airport Authority had partnered with DuPage County for lobbyist services and utilized the BGR Group for lobbyist services. He continued that the IGA with DuPage County expired on August 31, 2014 and Chairman Davis and County Board Chairman Cronin felt it would be in the best interest of the Airport Authority to contract directly with a firm that could work with the State of Illinois to secure funding for Airport projects. The Airport Authority issued an (RFP) Request for Proposal for lobbyist Service and two firms responded with proposals. An evaluation panel was established and the panel recommended Next Generation Public Affairs for approval to provide lobbyist

services for the Airport Authority. The term will commence on October 1, 2014 through October 1, 2016 with a one year option for extension; the fixed annual fee is \$60,000. Staff recommended approval and discussion followed.

A **MOTION** was made by Commissioner Posch to recommend Board approval of Proposed Resolution 2014-1884; Appointing the Fire of Next Generation Public Affairs, Inc. for Providing Lobbyist Services to the DuPage Airport Authority. The **motion was seconded** by Commissioner Wagner and was passed unanimously by roll call vote (4-0).

**Other Business** 

None

A **MOTION** was made by Commissioner Wagner to adjourn the Finance, Budget and Audit Committee; the **motion was seconded** by Commissioner Posch and was passed unanimously by voice vote. The meeting adjourned at 1:58 p.m.

Peter H. Huizenga, Chairman
Finance, Budget and Audit Committee



# BOARD OF COMMISSIONERS MEETING/HOLIDAY CALENDAR 2015

| <u>January</u> |           |            |  |               |
|----------------|-----------|------------|--|---------------|
| 01/01/15       | Thursday  |            | DAA HOLIDAY New Years Day              |               |
| 01/07/15       | Wednesday | 11:00 a.m. | Internal Policy & Compliance Committee | Flight Center |
| 01/14/15       | Wednesday | 12:00 Noon | Golf Committee                         | Flight Center |
| 01/14/15       | Wednesday | 1:00 p.m.  | Finance, Budget & Audit Committee      | Flight Center |
| 01/14/15       | Wednesday | 2:00 p.m.  | Capital Development, Leasing and       |               |
| - ,            | •         | •          | Customer Fees Committee                | Flight Center |
| 01/14/15       | Wednesday | 3:00 p.m.  | Regular/Annual Board Meeting           | Flight Center |

### February NO SCHEDULED MEETINGS

| <u>March</u> |           |            |  |               |
|--------------|-----------|------------|--|---------------|
| 03/04/15     | Wednesday | 11:00 a.m. | Internal Policy & Compliance Committee | Flight Center |
| 03/11/15     | Wednesday | 12:00 Noon | Golf Committee                         | Flight Center |
| 03/11/15     | Wednesday | 1:00 p.m.  | Finance, Budget & Audit Committee      | Flight Center |
| 03/11/15     | Wednesday | 2:00 p.m.  | Capital Development, Leasing and       | Flight Center |
|              |           |            | Customer Fees Committee                |               |
| 03/11/15     | Wednesday | 3:00 p.m.  | Regular Board                          | Flight Center |

# April NO SCHEDULED MEETINGS

| May<br>05/06/15<br>05/13/15<br>05/13/15<br>05/13/15<br>05/13/15 | Wednesday<br>Wednesday<br>Wednesday<br>Wednesday<br>Wednesday<br><b>Monday</b> | 11:00 a.m.<br>12:00 Noon<br>1:00 p.m.<br>2:00 p.m.              | Internal Policy & Compliance Committee Golf Committee Finance, Budget & Audit Committee Capital Development, Leasing and Customer Fees Committee Regular Board DAA HOLIDAY — Memorial Day | Flight Center<br>Flight Center<br>Flight Center<br>Flight Center                  |
|---|--|---|---|---|
| <b>June</b> 06/03/15 06/10/15 06/10/15 06/10/15                 | Wednesday<br>Wednesday<br>Wednesday<br>Wednesday<br>Wednesday                  | 11:00 a.m.<br>12:00 Noon<br>1:00 p.m.<br>2:00 p.m.<br>3:00 p.m. | Internal Policy & Compliance Committee Golf Committee Finance, Budget & Audit Committee Capital Development, Leasing and Customer Fees Committee Regular Board                            | Flight Center<br>Flight Center<br>Flight Center<br>Flight Center<br>Flight Center |

### August NO SCHEDULED MEETINGS

| Ser | ote | m | b | er |
|-----|-----|---|---|----|
|     |     |   |   |    |
|     |     |   |   |    |

| 09/07/15 | Monday    | (Marie )   | DAA Holiday Labor Day                  |               |
|----------|-----------|------------|--|---------------|
| 09/09/15 | Wednesday | 11:00 a.m. | Internal Policy & Compliance Committee | Flight Center |
| 09/16/15 | Wednesday | 12:00 Noon | Golf Committee                         | Flight Center |
| 09/16/15 | Wednesday | 1:00 p.m.  | Finance, Budget & Audit Committee      | Flight Center |
| 09/16/15 | Wednesday | 2:00 p.m.  | Capital Development, Leasing and       | Flight Center |
|          |           |            | Customer Fees Committee                |               |
| 09/16/15 | Wednesday | 3:00 p.m.  | Regular Board                          | Flight Center |
|          |           |            |  |               |

### October NO SCHEDULED MEETINGS

### **November**

| 11/26/15 | Thursday  | 5.00       | DAA HOLIDAY — Thanksgiving Day           |               |
|----------|-----------|------------|--|---------------|
| 11/11/15 | Wednesday | 3:00 p.m.  | Customer Fees Committee<br>Regular Board | Flight Center |
| 11/11/15 | Wednesday | 2:00 p.m.  | Capital Development, Leasing and         | Flight Center |
| 11/11/15 | Wednesday | 1:00 p.m.  | Finance, Budget & Audit Committee        | Flight Center |
| 11/11/15 | Wednesday | 12:00 Noon | Golf Committee                           | Flight Center |
| 11/04/15 | Wednesday | 11:00 a.m. | Internal Policy & Compliance Committee   | Flight Center |
|          |           |            |  |               |

### December NO SCHEDULED MEETINGS

### January 2016

| 01/01/16 | Friday    |            | DAA HOLIDAY – New Years Day            |               |
|----------|-----------|------------|--|---------------|
| 01/06/16 | Wednesday | 11:00 a.m. | Internal Policy & Compliance Committee | Flight Center |
| 01/13/16 | Wednesday | 12:00 Noon | Golf Committee                         | Flight Center |
| 01/13/16 | Wednesday | 1:00 p.m.  | Finance, Budget & Audit Committee      | Flight Center |
| 01/13/16 | Wednesday | 2:00 p.m.  | Capital Development, Leasing and       | Flight Center |
|          |           |            | Customer Fees Committee                |               |
| 01/13/16 | Wednesday | 3:00 p.m.  | Regular/Annual Board Meeting           | Flight Center |
|          |           |            |  |               |

### **Address for Meetings:**

Regular Board Meeting; Finance, Budget and Audit Committee; Capital Development, Leasing and Customer Fees Committee; Golf Committee Internal Policy and Compliance Committee DuPage Airport Authority **Flight Center Building** 2700 International Drive West Chicago, Illinois 60185 (630) 584-2211



10/31/2014

FINANCIALS PRE-AUDIT

### DUPAGE AIRPORT AUTHORITY COMBINING BALANCE SHEET Month of October 2014

|   | AIRPORT<br>OPERATIONS | DuPAGE FLIGHT<br>CENTER | PRAIRIE LANDING<br>GOLF CLUB | TOTALS        |
|---|-----------------------|-------------------------|------------------------------|---------------|
| ASSETS                                    |                       |                         |                              |               |
| Current Assets                            |                       |                         |                              |               |
| Cash & Cash Equivalents                   | 13,416,500            | 4,161,675               | 133,845                      | 17,712,020    |
| Receivables                               |                       |                         |                              |               |
| Property Taxes                            | 5,481,378             |                         |                              | 5,481,378     |
| Interest                                  | 19,954                | 5.                      |                              | 19,954        |
| Accounts Receivable                       | 215,543               | 557,506                 | 34,106                       | 807,155       |
| Due To/From Prairie Landing Golf Club     | 863,217               | €                       | *                            | 863,217       |
| Due To/From DuPage Bus. Park Owner Assoc. | 30,000                | 2                       | 12                           | 30,000        |
| Prepaid Expenses                          | 405,397               | 29,876                  | 17,257                       | 452,529       |
| Vehicle Fuel Inventory                    | 27,865                | *                       | (4)                          | 27,865        |
| Inventories                               | 2                     | 170,631                 | 97,833                       | 268,464       |
| Total Current Assets                      | 20,459,854            | 4,919,688               | 283,041                      | 25,662,584    |
| Other Assets                              |                       |                         |                              |               |
| <b>Total Other Assets</b>                 | •                     |                         | \@(                          | =             |
| Capital Assets                            |                       |                         |                              |               |
| Cost                                      | 300,681,308           | 894,015                 | 2,957,359                    | 304,532,682   |
| Construction in Progress                  | 20,133,871            |                         | *                            | 20,133,871    |
|   | 320,815,179           | 894,015                 | 2,957,359                    | 324,666,554   |
| Accumulated Depreciation/Amortization     | (167,349,466)         | (731,235)               | (2,729,368)                  | (170,810,069) |
| Total Capital Assets                      | 153,465,713           | 162,781                 | 227,991                      | 153,856,485   |
| TOTAL ASSETS                              | 173,925,568           | 5,082,469               | 511,032                      | 179,519,068   |

### DUPAGE AIRPORT AUTHORITY COMBINING BALANCE SHEET Month of October 2014

|   | AIRPORT<br>OPERATIONS | DuPAGE FLIGHT<br>CENTER | PRAIRIE LANDING<br>GOLF CLUB | TOTALS       |
|---|-----------------------|-------------------------|------------------------------|--------------|
| LIABILITIES                                   |                       |                         |                              |              |
| Current Liabilities                           |                       |                         | 7.540                        | 645.650      |
| Accounts Payable                              | 336,774               | 271,237                 | 7,649                        | 615,659      |
| Accrued Liabilities                           | 601,589               | 126,055                 | 461,531                      | 1,189,175    |
| Due to/from DuPage Airport Authority          | (*)                   | 580                     | 863,217                      | 863,217      |
| Deferred Income - Operations                  | 1,975,381             | 93,142                  | 8                            | 2,068,523    |
| Deferred Income Property Taxes                | 5,481,378             | .15:                    | 3                            | 5,481,378    |
| Deferred Income Land                          | 87,000                |                         |                              | 87,000       |
| Total Current Liabilities                     | 8,482,121             | 490,434                 | 1,332,397                    | 10,304,952   |
| Long-Term Liabilities                         |                       |                         |                              |              |
| Security Deposits                             | 109,404               |                         | 118,715                      | 228,119      |
| Total Long-Term Liabilities                   | 109,404               |                         | 118,715                      | 228,119      |
| TOTAL LIABILITIES                             | 8,591,525             | 490,434                 | 1,451,112                    | 10,533,072   |
| NET ASSETS                                    |                       |                         |                              |              |
| Net Assets                                    |                       |                         | 222.222                      | 4.44.055.226 |
| Investment in Capital Assets, January 1       | 144,345,583           | 179,545                 | 330,099                      | 144,855,226  |
| Changes in Net Capital Assets                 | (3,261,283)           | (15,088)                |                              | (3,378,478)  |
| Net Investment in Capital Assets              | 141,084,300           | 164,457                 | 227,991                      | 141,476,748  |
| Restricted Future Capital Assets, January 1   | 19,017,974            | 98                      | 5                            | 19,017,974   |
| Changes in Future Capital Assets              | [40]                  |                         |                              |              |
| Net Restricted Future Capital Assets          | 19,017,974            | (£)                     |                              | 19,017,974   |
| Unrestricted Net Assets, January 1            | 4,027,275             | 2,280,923               |                              | 5,125,586    |
| Changes in Net Capital Assets                 | 3,259,606             | 16,764                  |                              | 3,378,478    |
| Net Income (Loss)                             | (2,055,113)           | 2,129,891               | (87,567)                     | (12,790)     |
| Intrafund Transfers - Transfer from Tech Park | 583                   |                         | 32                           |              |
| Net Unrestricted Assets                       | 5,231,768             | 4,427,577               |                              | 8,491,274    |
| TOTAL NET ASSETS                              | 165,334,042           | 4,592,034               |                              | 168,985,997  |
| TOTAL LIABILITIES AND NET ASSETS              | 173,925,568           | 5,082,469               | 511,032                      | 179,519,068  |

### DUPAGE AIRPORT AUTHORITY STATEMENT OF REVENUES AND EXPENSES

YTD October 2014 PRAIRIE LANDING **DuPAGE FLIGHT AIRPORT** GOLF CLUB **TOTALS OPERATIONS** CENTER Revenues 0 1,178,256 0 1,178,256 Field Operations 0 2,471,099 0 2,471,099 **Building Operations** 0 0 163,453 163,453 Flight Center Building 0 165,360 0 165,360 Administrative 0 10,567,641 10,567,641 Ω Fuel and Oil Sales 0 43,699 43,699 0 De-ice, Lav Service, Preheats, APU, Tows 0 24,989 24,989 0 Overnight Fees - Transient 0 155,459 0 155,459 Hangar Rental 1,432,071 1.432,071 0 0 **Golf Operations** 32,818 262,242 295,061 0 Food and Beverage 31,389 31,389 0 0 Kitty Hawk Deli 612,637 612,637 0 0 Banquet 21,900 13,580 8,320 0 Miscellaneous 2,351,920 17,163,016 3,978,169 10,832,927 **Total Revenues** Cost of Sales 0 0 1,371,961 1,371,961 Field Operations 940,228 0 0 940.228 **Building Operations** 211,525 0 Ω 211,525 Flight Center Building 0 355,957 0 355,957 Shop Equipment Ω 7.069.749 7,069,749 0 Fuel and Oil 0 162,478 162,478 0 Maintenance 187,820 44,255 143,565 0 Credit Card Expense 0 580,550 580,550 0 Golf Course Maintenance 281,056 281,056 0 0 **Golf Operations** 386,177 97,711 288,466 0 Food and Beverage 31,389 31,389 0 0 Kitty Hawk - Deli 335,001 335,001 0 Banquet 11.913.892 7,473,503 1,560,717 2,879,671 **Total Cost of Sales** 5,249,125 791,203 1,098,498 3,359,424 Gross Profit/(Loss) General and Administrative 1,194,678 442,406 3,593,813 1,956,729 Administration 0 77,681 0 77,681 Commissioners 29,343 0 143,324 113,981 **Business Development & Marketing** 252,957 252,957 0 Accounting 442,406 4,067,774 2,401,347 1,224,021 **Total General & Administrative** 348,797 1,181,351 2,135,403 (1,302,849) Operating Income (Loss) Before Depreciation & Principal Reductions Non Operating Revenues (Expenses) 5.380.675 0 5,380,675 0 Taxes - Property 0 56,542 56,542 0 Taxes - Other (304,420) (510,142)(205,722)0 Taxes - Paid 0 225,883 0 225,883 Federal & State Grants 2 136,797 0 136,796 Investment Income 0 65,101 0 Unrealized Gain/Loss from Investments 65,101 0 0 0 0 Amortization (Expense) 4,223 20,323 4,848 11,252 Gain on Sale of Fixed Assets 0 0 0 Other Revenue (Expenses) (300, 196)5,375,179 5,664,122 11,252 **Total Non Operating Revenues (Expenses)** 2,146,655 48,602 6,556,529 4,361,273 Net Income (Loss) before adjustments 102,108 6,126,995 16,764 6,008,123 Depreciation 34,061 442,324 0 408,263 Major Maintenance Expense 0 0 0 0 Future Project Expense

(2,055,113)

Net Income

2,129,891

(12,790)

(87, 567)

| Board Summary                   |  |
|---------------------------------|--|
| <b>DuPage Airport Authority</b> |  |
| YTD October 2014                |  |

|   | YTD October 2014 |                          |                  |
|---|------------------|--------------------------|------------------|
|   | YTD              | YTD                      | Percent Change   |
|   | Budget           | Actual                   | Actual vs Budget |
|   | 43 346 433       | 12 246 127               |                  |
| Beginning Cash Balance- Unrestricted        | 13,246,132       | 13,246,132<br>14,087,564 |                  |
| Beginning Cash Balance - Restricted         | 14,087,564       | 27,333,696               |                  |
|   | 27,333,696       | 27,333,090               |                  |
| OPERATING REVENUES                          |                  |                          |                  |
| Airport Operations                          | 3,745,113        | 3,978,169                | 6%               |
| Flight Center Fuel Operations               | 9,633,934        | 10,832,927               | 12%              |
| Prairie Landing Golf Club                   | 2,629,805        | 2,351,920                | -11%             |
| TOTAL OPERATING REVENUES                    | 16,008,852       | 17,163,016               | 7%               |
| OPERATING EXPENSES                          |                  |                          |                  |
| Airport Operations                          | 5,175,361        | 5,281,018                | 2%               |
| Flight Center Fuel Operations               | 8,110,062        | 8,697,524                | 7%               |
| Prairie Landing Golf Club                   | 2,189,165        | 2,003,123                | -8%              |
| TOTAL OPERATING EXPENSES                    | 15,474,588       | 15,981,666               | 3%               |
| TOTAL OF LING EXPENSES                      | 25//255          |                          |                  |
| Net Profit from Operations                  | 534,263          | 1,181,351                | 121%             |
|   |                  |                          |                  |
| NON-OPERATING REVENUES                      | 47,500           | 56,542                   | 19%              |
| Miscellaneous Taxes                         | ·                | 5,380,675                | -1%              |
| Property Taxes/Abatements                   | 5,410,000        | 225,883                  | 0%               |
| Federal & State Grants                      | 0                | 136,797                  | 13%              |
| Investment Income                           | 120,833          |                          | 0%               |
| Unrealized Gain/Loss from Investments       | 0                | 65,101                   |                  |
| Gain/(Loss) on Sale of Fixed Assets         | 50,000           | 20,323                   | -59%             |
| TOTAL NON-OPERATING REVENUES                | 5,628,333        | 5,885,321                | 5%               |
| NON-OPERATING EXPENSES                      |                  |                          |                  |
| Property Tax (DAA)                          | 204,000          | 205,722                  | 1%               |
| Property Tax (PLGC)                         | 248,000          | 304,420                  | 23%              |
| CenterPoint Advance - Interest              | 0                | 0                        | 0%               |
| TOTAL NON-OPERATING EXPENSES                | 452,000          | 510,142                  | 13%              |
| Net Profit from Non-Operations              | 5,176,333        | 5,375,179                | 4%               |
| Net Front from Non-Operations               |                  |                          |                  |
| Net Profit Excluding Depreciation           | 5,710,597        | 6,556,529                | 15%              |
| Total YTD Revenues                          | 21,637,185       | 23,048,337               | 7%               |
| Total YTD Expenditures                      | 15,926,588       | 16,491,808               | 4%               |
| CAPITAL DEVELOPMENT PROGRAMS                | 22,261,502       | 14,762,235               | -34%             |
| MAJOR MAINTENANCE                           | 689,830          | 442,324                  | -36%             |
| FUTURE PROJECT EXPENSE                      | 0                | 0                        | 0%               |
| A II when the first Name Cook A still items | 0                | (973,646)                |                  |
| Adjustment for Non-Cash Activities          | U                | (3, 3, 6, 6)             |                  |
| Cash Balance - Ending                       | 10,092,961       | 17,712,020               | 75%              |

|   |  | Total DuPage Airport Authority statement of Revenues and Expenses  | ority  |   |   |
|---|--|--|--|---|---|
|   | 4  | VTD  | 2014 Annual  | Month   | YTD   |
| REVENUES  | Actual Budget Variance   | Actual Budget Variance   | Budget   | Var   | 2014 2013 Va  |
| Airport Operations Prairie Landing Golf Cluth   | 347 \$ 351,658 \$  | \$ 3,978,169 \$ 3,745,113 \$ 233,056<br>\$ 2,351,920 \$ 2,629,805 \$ (277,885)   | \$ 4,447,636<br>\$ 2,765,827                               | \$ 381,347 \$ 397,933 \$ (16,585)<br>\$ 188,005 \$ 194,782 \$ (6,777)   | \$ 3,784,785 \$<br>\$ 2,563,720 \$  |
| DuPage Flight Center Total Revenues   | 1,235,926 \$ 972,640 \$ 1,805,278 \$ 1,552,356 \$  | \$ 10,832,927 \$ 9,633,934 \$ 1,198,994<br>\$ 17,163,016 \$ 16,008,852 \$ 1,154,165  | \$ 11,499,739  | \$ 1,285,926 \$ 1,035,692 \$ 200,234<br>\$ 1,805,278 \$ 1,628,407 \$ 176,872  | \$ 10,832,927 \$ 9,708,085 \$ 1,124,842<br>\$ 17,163,016 \$ 16,056,590 \$ 1,106,427   |
| COST OF SALES Airport Operations Prairie Landing Golf Club DuPage Flight Center   | \$ 238,524 \$ 278,624 \$ (40,099)<br>\$ 155,517 \$ 171,410 \$ (15,993)<br>\$ 823,814 \$ 691,807 \$ 132,007                             | w w w  | 1,000  | 238,524 \$ 280,250 \$ (155,517 \$ 151,739 \$ 823,814 \$ 736,916 \$  |   |
| Total Cost of Sales Gross Profit/(Loss)   | \$ 1,217,856 \$ 1,141,840 \$ 76,015<br>\$ 587,422 \$ 410,516 \$ 176,907  | \$ 11,869,637 \$ 11,359,181 \$ 510,456   | \$ 13,499,906  | \$ 1,217,856 \$ 1,168,905 \$ 48,950<br>\$ 587,422 \$ 459,501 \$ 127,921   | 0   |
| GENERAL AND ADMINISTRATIVE Airport Operations Prairie Landing Golf Club DuPage Flight Center Trail G&A Costs  | \$ 235,977 \$ 227,410 \$ 8,567<br>\$ 41,082 \$ 45,024 \$ (3,942)<br>\$ 116,395 \$ 119,281 \$ (2,886)<br>\$ 393,433 \$ 393,774 \$ 1,739 | \$ 2,401,347 \$ 2,373,069 \$ 28,279<br>\$ 486,660 \$ 490,799 \$ (4,139)<br>\$ 1,224,021 \$ 1,251,540 \$ (27,519)<br>\$ 4,112,029 \$ 4,115,408 \$ (37,379)  | \$ 2,853,638<br>\$ 585,999<br>\$ 1,517,030<br>\$ 4,956,667 | \$ 235,977 \$ 225,324 \$ 10,653<br>\$ 41,082 \$ 42,882 \$ (1,770)<br>\$ 116,395 \$ 116,274 \$ 121<br>\$ 393,453 \$ 384,449 \$ 9,004 | \$ 2,401,347 \$ 2,240,269 \$ 161,078<br>\$ 486,660 \$ 525,177 \$ (36,517)<br>\$ 1,224,021 \$ 1,231,910 \$ (7,889)<br>\$ 4,112,029 \$ 3,997,356 \$ 114,673   |
| Operating Income/(Loss)   | \$ 193,969 \$ 18,801 \$ 175,168  | \$ 1,181,351 \$ 534,263 \$ 647,087   | \$ 256,629   | \$ 193,969 \$ 75,052 \$ 118,917   | \$ 1,181,351 \$ 916,333 \$ 265,018  |
| NON-OPERATING REVENUES/(EXPENSES) Property and Other Tax Revenue Property Tax Expenses Federal & State Grants Investment Income Unrealized Gail/Loss from Investments Amortization (Expense) Gain on Sale of Fixed Assets | \$ 157,011 \$ 58,500 \$ 98,511<br>\$ 10,845 \$ 12,083 \$ (1,239)<br>\$ 18,914 \$ . \$ 18,914<br>\$ 5 5,000 \$ (5,000)                  | \$ 5,437,216 \$ 5,457,500 \$ (20,284)<br>\$ (510,142) \$ (452,000) \$ (58,142)<br>\$ 225,883 \$ . 25,588<br>\$ 136,796 \$ 120,833 \$ 15,962<br>\$ 65,101 \$ . \$ 65,101<br>\$ 20,323 \$ 50,000 \$ (29,677) | \$ 5,575,000<br>\$ (452,000)<br>\$ 145,000<br>\$ 5         | \$ 157,011 \$ 76,162 \$ 80,850<br>\$ . \$ \$ \$<br>\$ 10,845 \$ 6,645 \$ 4,200<br>\$ 18,914 \$ 91,449 \$ (72,535)<br>\$ \$ \$ \$    | \$ 5,437,216 \$ 5,400,316 \$ 36,901<br>\$ (210,142) \$ (444,061) \$ (66,081)<br>\$ 225,883 \$ 225,883<br>\$ 136,796 \$ 94,136 \$ 42,659<br>\$ 65,101 \$ (202,030) \$ 267,131<br>\$ 20,323 \$ 98,803 \$ (78,481) |
| Total Non-Operating Revenues/(Expenses)   | \$ 186,770 \$ 75,583 \$ 111,187  | \$ 5,375,177 \$ 5,176,333 \$ 198,844   | \$ 5,328,000   | \$ 186,770 \$ 189,460 \$ (2,690)  | \$ 5,375,177 \$ 4,947,164 \$ 428,013  |
| Net Income/(Lass) before Depreciation   | \$ 380,739 \$ 94,385 \$ 286,354  | S  |  | 380,739 \$ 264,511 \$   | \$ 6,556,528 \$ 5,863,497 \$ 693,031  |
| Depreciation Net Income/(Loss) after Depreciation   | \$ 614,300 \$ 623,383 \$ (9,083)<br>\$ (233,561) \$ (528,998) \$ 255,437   | \$ 6,126,995 \$ 6,233,833 \$ (106,838)<br>\$ 429,533 \$ (523,236) \$ 952,769   | \$ 7,430,599   | \$ (1233,561) \$ (416,295) \$ 182,734   | 429,533 \$ (999,234) \$ 1   |
| Major Maintenance<br>Engineering Costs<br>Net Income/(Loss)   | \$ 26,369 \$ . \$ 26,369<br>\$ . \$ . \$<br>\$ . \$ . \$<br>\$ . \$ . \$   | \$ 442,324 \$ 689,830 \$ (247,506)<br>\$ . \$ . \$<br>\$ (12,791) \$ (1,213,066) \$ 1,200,274  | \$ 889,830   | \$ 26,369 \$ 915 \$ 25,454<br>\$ \$ . \$ . \$<br>\$ (417,210) \$ 157,280  | \$ 442,324 \$ 252,188 \$ 190,136<br>\$ 29,134 \$ (29,124)<br>\$ (12,791) \$ (1,280,555) \$ 1,267,764  |

|   |   |                        |          | Airport                          | Airport and Administration STATE STA | Inistratio | u s                       |                |                        |             |                              |   |              |
|---|---|------------------------|----------|----------------------------------|--|------------|---------------------------|----------------|------------------------|-------------|------------------------------|---|--------------|
|   |   | attender of the second |          | For the                          | For the Month Ending 10/31/2014  | 0/31/2014  | 2014 Annual I             |                | Worth                  |             |                              | YTD                                     |              |
| BEVENUES  | Actual                                  |                        | Variance | Actual                           |  | Variance   | Budget                    | 2014           | 2013                   | Variance    | 2014                         | 2013                                    | Variance     |
| Administrative  | 1                                       | 76 \$                  | 7,498    |                                  | 110,488 \$   | 54,872     | \$ 132,443                | \$ 18,874      | \$ 45,410              | \$ (26,536) | \$ 165,360                   | \$ 143,502<br>\$ 1.076.609              | 21,859       |
| Field Operations  |   | 97,269 \$              | 3,086    | \$ 1,1/8,25b \$                  | 1,1/6,093 \$   | 209 801    |                           |                | \$ 235.403             | \$ 12,243   | \$ 2,471,099                 | \$ 2,380,545                            | 90,554       |
| Building Operations   | S 247,646 5<br>14,473 5                 | 19,776 \$              | (5,303)  |                                  | 197,234 \$   | (33,781)   |                           |                | \$ 19,523              | \$ (5,050)  | 163,453                      | 184,130                                 |              |
| Total Revenues  | \$ 381,347 \$                           | s                      | 589'62   | \$ 3,978,169 \$                  | 3,745,113 \$   | 233,056    | \$4,447,636               | \$ 381,347     | \$ 397,933             | \$ (16,585) | \$ 3,978,169                 | \$ 3,784,785 \$                         | 193,384      |
| COST OF SALES   |   |                        |          | 1                                |  | C C        |                           |                | \$ 153.401             | (9 566)     | 5 1 371 961                  | \$ 1.333.000                            | 38,961       |
| Field Operations  | _                                       | <                      | 19,027   | v 1                              | 1,356,131 \$   | 15,830     | 5 1,634,434<br>c 10/16339 | \$ 142,925     | \$ 80.778              | (20.568)    |                              | 816,642                                 | 7            |
| Building Operations   | 60,210 \$                               | \$ 7,837 \$            | (27,627) | \$ 940,228 \$<br>\$ 211.525 \$   | 220,027 \$   | (8,501)    | \$ 264,317                | \$ 12,574      | \$ 16,111              | (3,538)     | \$ 211,525                   |   | 13,317       |
| Shop Equip, Operations Total Cost of Sales                      | 1,5                                     | S S                    | (12,103) | 355,957 \$                       | 300  | (6,598)    | \$ 438,461                | \$ 22,815      | \$ 30,870              | \$ (8,054)  | \$ 2,879,671                 | \$ 329,860 \$                           | 26,097       |
| Gross Profit/(Lass)   | \$ 142,823 \$                           | 73,035 \$              | 887,69   | \$ 1,098,498 \$                  | 942,820 \$   | 155,678    | \$1,064,085               | \$ 142,823     | \$ 117,682             | \$ 25,140   | \$ 1,098,498                 | \$ 1,107,074 \$                         | (8,576)      |
| GENERAL AND ADMINISTRATIVE                                      |   |                        |          |                                  |  |            |                           |                |                        |             | \$ 1046 770                  | 4 1766 166                              | \$ 190 563   |
| Administrative  | \$ 197,507 \$                           | 178,328 \$             | 19,178   | 47. 4                            | 1,842,074 \$   | 114,655    | \$ 2,221,083              | 197,507        | \$ 184,356<br>\$ 8.686 | 161,61 \$   |                              | 76,629                                  |              |
| Commissioners   |   |                        | (1,212)  | 5 77,681 \$                      | 89,2/9 \$  | (51,711)   |                           | \$ 10,439      | - <b>-</b> √2          |             |                              |   | 13,364       |
| Business Dev /Marketing<br>Accounting                           | s 10,439 s                              | 18,152 \$<br>22,002 \$ | (1,687)  | \$ 252,957 \$                    | ,,53   | (23,067)   |                           |                | 55                     |             |                              | 296,857                                 | \$ (43,900)  |
| Total G&A Costs   | "                                       |                        | 8,567    | 2,401,347 \$                     | 2,373,069 \$   | 28,279     | \$2,853,638               | \$ 235,977     | \$ 225,324             | \$ 10,653   | \$ 2,401,347                 | 507'057'7 5                             |              |
| Operating Income/(Loss)   | \$ (93,154) \$                          | (154,375) \$           | 61,221   | \$ (1,302,849) \$ (1,430,248) \$ | (1,430,248) \$   | 127,399    | (\$1,789,553)             | \$ (93,154) \$ | \$ (107,641)           | \$ 14,487   | \$ (1,302,849)               | \$ (1,302,849) \$ (1,133,194)           | \$ (169,655  |
| NON-OPERATING REVENILES/(EXPENSES)                              |   |                        |          |                                  |  |            |                           |                |                        |             |                              | ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) | 100 20       |
| Property and Other Tax Revenue                                  | \$ 157,011 \$                           | \$ 005'85              | 98,511   | 5,437,216                        | 5,457,500 \$   | (20,284)   | \$ 5.575,000              | \$ 157,011     | \$ 76,162              | \$ 80,850   | \$ 5,437,21b<br>\$ (205.722) | \$ 5,400,316                            | (8,965)      |
| Property Tax Expenses   | 50                                      | v. v                   | \$ 6     | \$ (205,722) \$                  | (204,000)  | 225,883    |                           | . 43           | ,<br>                  | • •         |                              | 20                                      | , ,          |
| Investment Income   | \$ 10,845 \$                            | 12,083 \$              | (1,239)  |                                  | 120,833 \$   | 15,962     | \$ 145,000                |                | <b>∽</b> •             | \$ 4,200    | \$ 136,796                   | \$ 94,136                               | \$ 267,131   |
| Unrealized Gain/Loss from Investments<br>Amortization (Expense) | \$ 18,914 \$                            |                        | 18,914   | \$ 65,101 \$                     | <b>vs. vs. v</b>   | 65,101     | , , OO                    | S IS,914       | \$ 515,204             | \$ (15,204) | · •• ••                      | 98,803                                  |              |
| Gain on Sale of Fixed Assets                                    | ^                                       | ^                      | (non'c)  | 0                                | - 1  | 230.300    | \$5 575 000               | 022 981 5      | \$ 189.460             | \$ (2,690)  | \$ 5,664,122                 | \$ 5,194,469                            | \$ 469,654   |
| Total Non-Operating Revenues/(Expenses)                         | \$ 186,770 \$                           | 75,583 \$              | 111,187  | \$ 5,664,122 5                   | 5,424,555 5  | 202,103    | popularies                |                |                        |             |                              |   | Н            |
| Net Income/(Loss) before Depreciation                           | \$ 93,616 \$                            | \$ (26,787)            | 172,408  | \$ 4,361,273 \$                  | 3,994,085 \$   | 367,188    | \$3,786,447               | \$ 93,616      | \$ 81,818              | \$ 11,797   | \$ 4,361,273                 | \$ 4,061,274                            | \$ 299,999   |
| Depreciation  | \$ 602,413 \$                           | 611,507 \$             | (9,094)  | \$ 6,008,123 \$                  | 6,115,067 \$   | (106,943)  | \$ 7,338,080              | \$ 602,413     | \$ 667,269             | \$ (64,856) |                              |   | \$ (708,961) |
| Net Income/(Loss) after Deprciation                             | \$ (161,802) \$                         | \$ (660,299)           | 181,501  | \$ (1,646,850) \$ (2,120,982) \$ | \$ (286'021'2)   | 474,131    | (\$3,551,633)             | (266,797)      | \$ (585,451)           | \$ 76,653   |                              | \$ (1,646,850) \$ (2,655,810)           | \$ 1,008,959 |
|   | 000000000000000000000000000000000000000 | 93                     | 26.369   | \$ 408.263 \$                    | 635,830 \$   | (227,567)  | \$835,830                 | \$ 26,369      |                        | \$ 25,454   | \$ 408,263                   | \$ 143,103                              | \$ 265,159   |
| Major Maintenance Engineering Costs Net Income (I oss)          |   | \$ (650,299)           | 155,132  | \$ (2,055,113) \$ (2,756,812) \$ | . 5<br>(2,756,812) \$  | 701,699    | \$4,387,463)              | \$ (535,166)   | \$ (586,366)           | \$ 51,199   | 3 2                          | \$ (2,828,047)                          |              |
|   | 1 1                                     |                        |          |                                  |  |            |                           |                |                        |             |                              |   |              |

|   | -            |            |            | Dup              | <b>DuPage Flight Center</b>  | Center       |               |                |                 |            |                 |                 |  |
|---|--------------|------------|------------|------------------|--|--------------|---------------|----------------|-----------------|------------|-----------------|-----------------|--|
|   |              |            |            | STATEMEN For the | STATEMENT OF REVENUES AND EXPENSES For the Month Ending 10/31/2014 | AND EXPENS   | 53            |                |                 |            |                 |                 |  |
|   |              | Month      |            |                  | YTD  |              | 2014 Annual   |                | Month           |            |                 | OTY             |  |
|   | Actual       | Budget     | Variance   | Actual           | Budget V   | Variance     | Budget        | 2014           | \$ 2,013        | Variance   | 2014 \$         | 2,013           | Variance   |
| REVENUES  |              |            |            | 35               |  |              |               |                | 1000            | 111        | \$ 155 AEO 36   | 110129 \$       | 05 330   |
| Hanger Rentals                                    | \$ 16,226    | 12,333     | \$ 3,893   | \$ 155,459 \$    | 123,333 \$   | 32,126       |               | 16,22b         | c cnn'/ c       | 9,221      | 6 664'CCT ¢     | 4 621,011       | 2000   |
| Ramp Tie Downs & Overnight fees                   | \$ 3,609     | \$ 2,250   | 1,359      | \$ 24,989 \$     | s,   | 2,489        |               |                | 5 1,854 \$      | 1,755      | \$ 24,989       | \$ 252,62       | L,75/  |
| Fuel and Oil Sales                                | \$ 1,206,634 | \$ 950,063 | \$ 256,571 | \$ 10,567,641 \$ | \$   | 1,159,478    | 11,           | 1,20           | \$ 1,021,406 \$ | 185,228    | \$ 10,567,641   | 9,491,927 \$    | 1,0/5,/14  |
| Line Service Other                                | \$ 2,038     | \$ 4,702   | \$ (2,664) | \$ 43,699 \$     | 47,021 \$  | (3,322)      |               | \$ 2,038       | \$ 1,264 \$     | 774        | \$ 43,699 \$    | 48,381 \$       | (4,682)  |
| Aircraft Catering                                 | \$ 6,217     | 2,500      | \$ 3,717   | \$ 32,818 \$     | 25,000 \$  | 7,818        | \$ 30,000     |                | \$ 3,159 \$     | 3,058      | \$ 32,818 \$    |                 | 9,051  |
| Non Airfield Rent/Lease/Maintenance Revenue       | 8            | 88         |            | 19               | s.   | 404          | \$ 9,500      | 1,202          | 5 1,004 5       | 198        | \$ 8,320 \$     | 9 708 085 \$    | 1 124 842  |
| Total Revenue                                     | \$ 1,235,926 | 972,640    | \$ 263,286 | \$ 10,832,927 \$ | 9,633,934  | 1,198,994    | \$ 11,499,739 | - 1            | 1,033,032       |            | 1               |                 |  |
| COST OF SALES                                     |              |            |            |                  | -  |              |               |                | 100             | 0 00       | 7 7051 955 6    | £ 530 633 ¢     | 512 222  |
| Fuel and Oil Cost of Sales                        | \$ 779,838   | \$ 653,686 | \$ 126,152 | \$ 7,051,855 \$  | 6,467,514 \$   | 584,341      | \$ 7,715,280  | \$ 1/9,838     | , 1U,580 \$     | 24,021     |                 |                 | 1 707  |
| De ice Cost of Goods                              | \$           | 008        | (800)      | \$ 17,894 \$     | 17,800 \$  | 94           |               |                | \$              |            | \$ 17,894 \$    | \$ /81,d1       | 1,707  |
| Credit Card Expense                               | \$ 16,766    | \$ 13,917  | \$ 2,849   | \$ 143,565 \$    | 139,167 \$   | 4,399        |               |                | \$ 14,693 \$    | 2,073      | \$ 143,565 \$   | \$ 198,521      | 17,704   |
| Food - COGS                                       | \$ 10,397    | 2,500      | 5 2,897    | \$ 97,711 \$     | \$ 000'52  | 22,711       | \$ 90,000     |                | \$ 6,043 \$     | 4,354      | \$ 97,/11 \$    | \$ 181,55       | 42,524   |
| Maintenance                                       |              | 15,904     | 606        | \$ 162,478 \$    | 159,042 \$   | 3,437        | \$ 190,850    | \$ 16,813      | \$ 21,164 \$    | (4,350)    | \$ 162,478 \$   | 154,050 \$      | 8,429  |
| Total Cost of Sales                               | **           | \$ 691,807 | \$ 132,007 | \$ 7,473,503 \$  | 6,858,522 \$   | 614,981      | \$ 8,188,130  | \$ 823,814     | \$ 736,916 \$   | 86,898     | \$ 7,473,503 \$ | 6,890,917 \$    | 587,586  |
| Gross Profit/(Loss)                               | \$ 412,112   | \$ 280,833 | \$ 131,279 | \$ 3,359,424 \$  | 2,775,412 \$   | 584,012      | \$ 3,311,609  | \$ 412,112     | \$ 298,776 \$   | 113,336    | \$ 3,359,424 \$ | \$ 2,817,168 \$ | 542,256  |
| GENERAL AND ADMINISTRATIVE                        |              |            | \$ (2,886) | 1,224,021        | \$ 1,251,540 \$  | (27,519)     | \$ 1,517,030  | \$ 116,395     | \$ 116,274 \$   | 121        | \$ 1,224,021 \$ | \$ 1,231,910 \$ | (688')   |
| Operating Income/(Loss)                           | \$ 295,717   | \$ 161,553 | \$ 134,165 | \$ 2,135,403 \$  | \$ 1,523,872 \$  | 611,531      | \$ 1,794,579  | \$ 295,717     | \$ 182,502 \$   | 113,215    | \$ 2,135,403 \$ | 1,585,258 \$    | 550,145  |
|   |              |            |            | 9                |  | - 99         | ŧ             |                | •               |            | \$              | 1.5             | (1)  |
| Investment Income<br>Gain on Sale of Fixed Assets | s s          | V2 40      | 0.40       | \$ 11,252 \$     |  | 11,252       | · •           |                | \$              | 8          | \$ 11,252 \$    | \$              | 11,252   |
|   | 4 306 717    | \$ 161 552 | \$ 125 165 | \$ 2.146.655 \$  | \$ 1.523.872 \$  | 622,783      | \$ 1,794,579  | \$ 295,717     | \$ 182,502 \$   | 113,215    | \$ 2,146,655 \$ | 1,585,259 \$    | 561,396  |
| Net income/(toss) before Depreciation             |              | Party Name |            |                  |  |              |               |                | ı               |            |                 |                 | The Later of the L |
| Depreciation<br>Maior Maintenance                 | \$ 1,676     | \$ 1,666   | \$ 10      | \$ 16,764 \$     | 16,662 \$<br>40,000 \$   | 102 (40,000) | \$ 19,994     | \$ 1,676<br>\$ | \$ 2,325 \$     | (648)      | \$ 16,764 \$    | 33,517 5        | (16,755)   |
|   | - 11         |            | - 1        |                  | - 10   | 102 203      | ¢ 1 734 E0E   | S 294 A41      | \$ 180 177 \$   | \$ 113,864 | \$ 2,129,891 \$ | 1,551,742 \$    | 578,149  |
| Net Income/(Loss)                                 | \$ 294,041   | \$ 159,887 | \$ 134,154 | \$ 1,129,891     | \$ 1,467,210 \$  | 007,001      | 7,734,363     | 1              |                 |            |                 |                 |  |
|   |              |            |            |                  |  | 1            |               |                |                 |            |                 |                 |  |

|   |                |              |             | d                       | rairie La   | unding 6                       | Prairie Landing Golf Club          |                       |     |               |             |          |                          |                          |          |           |
|---|----------------|--------------|-------------|-------------------------|-------------|--------------------------------|------------------------------------|-----------------------|-----|---------------|-------------|----------|--------------------------|--------------------------|----------|-----------|
|   |                |              |             | STA                     | TEMENT OF   | REVENUES                       | STATEMENT OF REVENUES AND EXPENSES | Si                    |     |               |             |          |                          |                          |          |           |
|   |                |              |             |                         | For the Mo  | or the Month Ending 10/31/2014 | /31/2014                           |                       |     |               |             |          |                          |                          |          |           |
|   |                | Month        |             | A Comment               | YTD         | Q                              |                                    | 2014 Annual           |     |               |             |          |                          | OT.                      |          | T         |
| REVENUES  | Actual         | Budget       | Variance    | Actual                  | Budget      |                                | Variance                           | Budget                | 2   | 2014          | 2013        | Variance | 2014                     | 2013                     | Variance | 8         |
| P100 - Golf Administration                              | \$ 1,268 \$    | 3008         | 896         | \$ 13,580               | \$ 089      | 3,300 \$                       | 10,280                             | \$ 3,500              | s   | 1,268 \$      | 255 \$      | 1,013    | \$ 13,580                | 4,980                    | 90       | 665'8     |
| P300 - Golf Operations                                  | \$ 79,654 \$   | 129,750      | (960'05)    | \$ 1,432,071            | s           | 1,626,400 \$                   | (194,329)                          | \$ 1,669,000          | s   | 79,654 \$     | 115,941 \$  | (36,287) | \$ 1,432,071             | 1,569,365                | \$ (137, | 137,294)  |
| P400 - Food and Beverage                                | \$ 18,461 \$   | 19,900       | (1,439)     | \$ 262,242              | ₹5          | 256,150 \$                     | 6,092                              | \$ 260,000            | s   | 18,461 \$     | 24,319 \$   | (5,858)  | \$ 262,242               | 265,102                  | \$ (2,   | (2,860)   |
| P500 - Weddings   | \$ 65,830 \$   | 64,500       | 1,330       | \$ 334,686              | S           | 425,700 \$                     | (91,014)                           | \$ 451,500            | s   | \$ 088'59     | 45,888 \$   | 19,941   | \$ 334,686               | 449,441                  | \$ (114, | 114,755]  |
| D600 - Drivate Events                                   | 25,776         | 9 758        | 7 018       | \$ 113.388              |             | 97.134 \$                      | 16.254                             |                       | v   | 16,776 \$     | \$ 265'9    | 10,183   | \$ 113,388               | 109,215                  | \$       | 4,173     |
| PANO - Golf Outings                                     | 2,770          | 2011         | 2.408       | \$ 164,564              | . 4         | 177.921 \$                     | (13,357)                           |                       | S   | 2,408 \$      | 1,786 \$    | 622      | \$ 164,564               | 153,852                  | \$ 10    | 10,711    |
| P900 - Kitty Hawk Café                                  | 3.608          | 3.850 5      | (242)       | 5 31,389                | S           | 43,200 \$                      | (11,811)                           |                       | s   | 3,608 \$      | \$          | 3,608    | \$ 31,389                |                          |          | 19,626    |
| Total Revenue   | \$ 188,005 \$  | 228,058 \$   | (40,053)    | \$ 2,351,920            | s           | 2,629,805 \$                   | (277,885)                          | \$ 2,765,827          | S   | \$ 500,881    | 194,782 \$  | (6,777)  | \$ 2,351,920             | \$ 2,563,720             | \$ (211, | (211,799) |
| COST OF SALES   |                |              |             |                         |             |                                |                                    |                       |     |               |             |          |                          |                          |          | -         |
| P200 - Golf Maintenance                                 | \$ 67,612      | \$ 66,756    | 856         | \$ 580,550              | s           | 664,644 \$                     | (84,093)                           | \$ 768,569            | s   | 67,612 \$     | 54,967 \$   | 12,645   | \$ 580,550               | 609,051                  | 5 (28)   | 28,501)   |
| P300 - Golf Operations                                  | \$ 77.877      | 28.292       | (5.920)     | \$ 281.056              | ·S          | 286,729 \$                     | (5,673)                            | \$ 312,144            | s   | 22,372 \$     | 25,832 \$   | (3,459)  | \$ 281,056               | 309,389                  | \$ (28)  | (28,332)  |
| DADO - Food and Beverage                                | 31,608         | 31 367       | 242         | \$ 288.466              | ٠٠/١        | 316,365 \$                     | (27,899)                           | \$ 352,435            | s   | 31,608 \$     | 42,524 \$   | (10,915) | \$ 288,466               | 347,268                  | \$ (58)  | (28,802)  |
|   | 35,672         | 38 706       | (3.034)     | \$ 265,137              | ·           | 318.667 \$                     | (53,530)                           | \$ 361,449            | s   | 35,672 \$     | 25,806 \$   | 9,866    | \$ 265,137               | \$ 266,418               | \$       | (1,282)   |
|   | 270,00         | 201/00       | (1,836)     | \$ 77.                  | )<br>}      |                                | 3.551                              |                       | v   | 604 \$        | 1,196 \$    | (283)    | \$ 27,836                | 5 15,964                 | \$ 11    | 11,872    |
| 0200 FINALE EVEILS                                      | 0 (6203)       | 2,710        | (5,023)     | 5 42                    | · · ·       | 44 480 \$                      | (2.452)                            | \$ 44,480             | v   | \$ (5,973)    | 280 \$      | (6,253)  | \$ 42,028                | 12,999                   | \$ 29    | 29,029    |
| P/00 - GOII OUTINGS                                     | 1616(5)        | 3 850        | (926)       | 3.5                     |             | 43 196 \$                      | (11.807)                           | \$ 50,895             | S   | 3,621 \$      | 1,135 \$    | 2,486    | \$ 31,389                | 13,183                   | 5 18     | 18,206    |
| Total Cost of Sales                                     | \$ 155,517     | 171,410      | (15,893)    | \$ 1,516,463            | \$ 1        | \$ 998'869'                    | (181,903)                          | \$ 1,928,225          | s   | 155,517 \$    | \$ 551,131  | 3,778    | \$ 1,516,463             | \$ 1,574,273             | \$ (57   | (57,811)  |
|   |                |              |             |                         |             |                                |                                    |                       |     |               |             | -        |                          |                          | - 1      | I         |
| Gross Profit/(Lass)                                     | \$ 32,488 \$   | \$ 56,648 \$ | (24,160)    | \$ 835,458              | s           | 931,439 \$                     | (95,982)                           | \$ 837,602            | w   | 32,488 \$     | 43,043 \$   | (10,555) | \$ 835,458               | \$ 989,446               | \$ (153  | (153,989) |
| GENERAL AND ADMINISTRATIVE                              | \$ 41,082      | \$ 45,024 \$ | \$ (3,942)  | \$ 486,660              | Ś           | \$ 662,064                     | (4,139)                            | \$585,999             | ₩   | 41,082 \$     | 42,852 \$   | (1,770)  | \$ 486,660               | \$ 525,177               | \$ (38)  | (38,517)  |
| Operating Income/(Loss)                                 | \$ (8,594)     | \$ 11,624    | \$ (20,218) | \$ 348,797              | 10          | \$ 009'000                     | (91,843)                           | \$ 251,603            | s   | \$ (8,594) \$ | 191 \$      | (8,785)  | \$ 348,797               | \$ 464,269               | \$ (115  | (115,471) |
| NON-OPERATING REVERUES/(EXPENSES) Property Tax Expenses | vs c           | #11 1        | 10.1        | \$ (304,420)            | <> √        | (248,000) \$                   | (56,420)                           | (\$248,000)           | ww  | s s           | <b>W</b> W  | 10° 10°  | \$ (304,420)<br>\$ 4,223 | \$ (247,305)             | \$ (57,  | (57,116)  |
| Gain on Sale of Fixed Assets                            | n.             | 0            | 0.          |                         |             |                                |                                    |                       |     |               | - 1         |          |                          |                          |          | 1000      |
| Net Income/(Loss) before Depreciation                   | \$ (8,594)     | \$ 11,624    | \$ (20,218) | \$ 48,                  | 48,600 \$ 1 | 192,640 \$                     | (144,040)                          | \$3,603               | \$  | \$ (8,594)    | 191 \$      | (8,785)  | \$ 48,600                | \$ 216,964               | 2 (108   | (168,364) |
| Depreciation<br>Maior Maintenance                       | \$ 10,211      | \$ 10,210    | 0           | \$ 102,108<br>\$ 34,061 |             | 102,104 \$<br>14,000 \$        | 3 20,061                           | \$122,525<br>\$14,000 | w w | 10,211 \$     | 11,213 \$   | (1,002)  | \$ 102,108<br>\$ 34,061  | \$ 112,129<br>\$ 109,084 | 8 (3)    | (75,023)  |
|   | 1              | 6            | - 1         |                         | \$ (65) 26  | 76 536 \$                      | (164.105)                          | (\$132,922)           | v   | \$ (508,81)   | \$ (220,11) | (1,783)  | \$ (87,569)              | \$ (4,250)               | \$ (83   | (83,319)  |
| Net Income/(Loss)                                       | \$ (508,81) \$ | 1,414        | (20,210)    | , , ,                   |             | a accion                       |                                    |                       |     |               |             |          |                          |                          |          |           |

Dupage Airport Authority
A100 - Airport Administration
Profit and Loss Statement
For the Month Ending 10/31/2014

A100

|                 |                                      |           | Month     |          |             | ΔŢ          |           | 2014 Annual |           | Month           |                    |              | ΔT          |                |
|-----------------|--------------------------------------|-----------|-----------|----------|-------------|-------------|-----------|-------------|-----------|-----------------|--------------------|--------------|-------------|----------------|
|                 |                                      | Actual    | Budget    | Variance | Actual      | Budget      | Variance  | Budget      | 2014      | 2013            | Variance           | 2014         | 2013        | Variance       |
| Kevenue         | 140issimmon 0343                     | 0.00      | 2002      | 275      | 27 159      | 27.155      | 4         | 32,443      | 3,318     | 3,318           |                    | 27,159       | 27,738      | (623)          |
|                 | Contract Can                         | 0,010     | 799.9     | 1 433    | 86.700      | 66.667      | 20.033    | 80,000      | 8,100     | 7,950           | 150                | 86,700       | 61,425      | 25,275         |
|                 | Non Airfield Donn't gard (Aniatonous | 201.0     | 5000      | i i      | 4 878       | C#          | 4.878     | 5.00        | 200       | 542             | (542)              | 4,878        | 3,794       | 1,084          |
|                 | Replacement Taxes                    | 9.745     | 3.500     | 6.245    | 56,542      | 47,500      | 9,042     | 55,000      | 9,745     | 8,074           | 1,671              | 56,542       | 54,497      | 2,045          |
|                 | Prior Years Property Taxes           | 111       |           | 111      | 3,838       | 20,000      | (16,162)  | 20,000      | 111       | 147             | (36)               | 3,838        | 3,082       | 756            |
|                 | Property Taxes                       | 147,155   | 55,000    | 92,155   | 5,376,837   | 5,390,000   | (13,163)  | 5,500,000   | 147,155   | 67,940          | 79,215             | 5,376,837    | 5,342,737   | 34,100         |
|                 | Federal/State Grants                 | *         | *         | *1       | 225,883     | (%)         | 225,883   |             | æ         | 3.5             | ŢŢ.                | 225,883      | *           | 225,883        |
|                 | Investment income                    | 10.845    | 12.083    | (1,239)  | 136,796     | 120,833     | 15,962    | 145,000     | 10,845    | 6,645           | 4,200              | 136,796      | 94,136      | 42,659         |
|                 | Unrealized Gain/Loss from Investme   | 18.914    | *         | 18,914   | 65,101      |             | 65,101    | F           | 18,914    | 91,449          | (72,535)           | 65,101       | (202,030)   | 267,131        |
|                 | Finance Charge Income                |           |           | *        | i i         | ·           | 5         | (4)         | 9         | St.             | đ                  |              | 224         | (224)          |
|                 | Gain on Sale of Fixed Assets         | 8         | 5.000     | (2,000)  | 4,848       | 50,000      | (45,152)  | 000'09      | 390       | 15,204          | (15,204)           | 4,848        | 98,803      | (93'826)       |
|                 | Misc Income                          | 7 456     | 1 667     | 5.789    | 46,624      | 16,667      | 29,957    | 20,000      | 7,456     | 33,600          | (26,144)           | 46,624       | 50,321      | (3,697)        |
| =               | Aller Heronia                        | 205,644   | 86,960    | 118,684  | 6,035,204   | 5,738,822   | 296,382   | 5,912,443   | 205,644   | 234,870         | (29,226)           | 6,035,204    | 5,534,727   | 500,477        |
| Expenses        | '                                    |           |           |          |             |             |           |             |           |                 | ,                  | *            | 100         | (101)          |
| 4300 A100       | Credit Card Expense                  | Н         | (0)       | ++       | 1           | (4)         | 1         | ű:          |           | til             | 7                  | T :          | 102         | (101)          |
|                 | Four Leases/Maint, Contracts         | 1.140     | 545       | 595      | 5,070       | 7,905       | (2,835)   | 000'6       | 1,140     | 1,116           | 24                 | 5,070        | 5,052       | SI IS          |
|                 | Supplies                             | 1,364     | 792       | 573      | 12,165      | 7,917       | 4,249     | 005'6       | 1,364     | 378             | 986                | 12,165       | 6,970       | 5,195          |
|                 | DOT/Drug Testing/Background          | 63        | 108       | (42)     | 664         | 1,083       | (420)     | 1,300       | 63        | 120             | (57)               | 664          | 1,414       | (751)          |
|                 | Miscellaneous Expense                | 220       | 42        | 178      | 419         | 417         | 2         | 200         | 220       | (36)            | 256                | 419          | 5,338       | (4,919)        |
|                 | Salaries                             | 62.620    | 62.643    | (23)     | 655,105     | 663,201     | (960'8)   | 810,409     | 62,620    | 60,450          | 2,170              | 655,105      | 631,746     | 23,359         |
|                 | Payroll Tayles                       | 3.802     | 3,969     | (167)    | 46,378      | 49,087      | (2,709)   | 55,353      | 3,802     | 3,631           | 171                | 46,378       | 46,111      | 7007           |
|                 | Demployment taxes                    | *         | 8         | 1        | 9,114       | 088'6       | (200)     | 088'6       | *         | (069)           | 069                | 9,114        | 9,735       | (621)          |
|                 | Group Insurance                      | 9.678     | 13,300    | (3,622)  | 103,765     | 129,770     | (26,005)  | 156,370     | 9,678     | 11,341          | (1,663)            | 103,765      | 108,182     | (4,417)        |
|                 | IMRE                                 | 5,993     | 5,995     | (2)      | 71,597      | 63,468      | 8,129     | 77,556      | 5,993     | 5,761           | 232                | 71,597       | 64,998      | 6,544<br>6,544 |
|                 | Property Tax                         | x         | *         | Ť        | 105,823     | 103,000     | 2,823     | 103,000     | lit       | e s             | <b>3</b>           | 105,823      | 99,459      | 0,584          |
|                 | Marketine/Advertisine                | 808       | *         | 808      | 833         | £           | 833       | (40)        | 808       | 15              | 808                | n (n)        | 5,013       | (1,1609)       |
|                 | Community/Customer Relations         | **        | 250       | (250)    | 1,605       | 2,500       | (882)     | 3,000       | 4         |                 |                    | 1,605        | 3,503       | (1,033)        |
|                 | Travel                               | 3,109     | 750       | 2,359    | 4,662       | 7,500       | (2,838)   | 000′6       | 3,109     | 3,345           | (236)              | 799,4        | 2,740       | (3 599)        |
|                 | Education                            | 9         | 287       | (287)    | (4)         | 2,869       | (2,869)   | 3,443       | <b>.</b>  | 3,200           | (3,200)            | * r          | 0,000       | 4 217          |
|                 | Dues Subscriptions Permits           | 119       | 917       | (798)    | 11,173      | 9,167       | 2,007     | 11,000      | 119       | 9               | 119                | 11,1/3       | 0,930       | (1940)         |
|                 | Office Expense                       | 880       | 358       | 521      | 2,316       | 3,583       | (1,267)   | 4,300       | 880       | (87)            | 996                | 2,310        | 78.390      | (7.571)        |
|                 | Computer and Software                | 1,514     | 3,138     | (1,623)  | 20,819      | 31,375      | (10,556)  | 37,650      | 1,514     | 5,150           | (3,030)            | 20,02        | 18.855      | 7.254          |
|                 | Communications                       | 1,240     | 1,958     | (719)    | 26,109      | 19,583      | 6,525     | 23,500      | 1,240     | 2,134           | (1 125)            | 5,113        | 47.657      | (42,245)       |
|                 | Bad Debt Expense                     | (1,135)   | 9         | (1,135)  | 5,413       | i.t.        | 5,413     | *           | (1,135)   | 0 00            | (T,135)            | 2,413        | 1 984       | 1.158          |
|                 | Bank Charees                         | 19        | 42        | (23)     | 3,143       | 417         | 2,726     | 200         | 16        | (438)           | 437                | CEO OF       | 68 703      | 10,328         |
|                 | Consulting Services                  | 200       | 8,333     | (7,833)  | 79,032      | 83,333      | (4,302)   | 100,000     | 200       | 30,699          | (66T,UC)           | 50,257       | 7 256       | 53.024         |
|                 | Outside Services                     | 4,184     | 417       | 3,767    | 60,280      | 4,167       | 56,113    | 5,000       | 4,184     | 1,205           | 6,575<br>17 33A    | 68 420       | 14,061      | 54,359         |
|                 | DuPage Business Park Association Ex  |           | 6,250     | (6,250)  | 68,420      | 62,500      | 5,920     | 75,000      | 1         | (+55.4)         | 100,111<br>100,111 | 158.633      | 116,490     | 42,144         |
|                 | U.S. Customs                         | 34,516    | 13,750    | 20,766   | 158,633     | 137,500     | 21,133    | 165,000     | 34,516    | 1,092<br>717 55 | 478,7C             | 334,994      | 285,544     | 49,450         |
| 6532 A100       | Air Traffic Control Tower            | 33,670    | 30,917    | 2,753    | 334,994     | 309,167     | 25,827    | 3/1,000     | 0/0/55    | 174,00          | (1 543)            | 225 430      | 229.073     | (3,643)        |
|                 | 200                                  | 28,219    | 16,667    | 11,553   | 225,430     | 166,667     | 58,764    | 200,000     | 28,219    | 29,763          | (1,545)            | A9 589       | 61 609      | (12,021)       |
|                 |                                      | 4,983     | 6,902     | (1,919)  | 49,589      | 69,018      | (19,430)  | 82,822      | 4,983     | 0,540           | (1001)             | 200'61       | (19,979)    | 19,979         |
|                 |                                      | 9         | 1.00      |          | *           |             | 1         | *           | 9         | 0.000           | 43 454             | 2 062 552    | 1 865.624   | 196,928        |
| ũ               |                                      | 197,507   | 178,328   | 19,178   | 2,062,552   | 1,945,074   | 117,478   | 2,324,083   | 197,507   | 184,350         | TCT/CT             | and the same |             |                |
| :<br>:          |                                      | 0.137     | 101 3601  | 99 506   | 3.972.652   | 3.793.748   | 178,904   | 3,588,360   | 8,137     | 50,514          | (42,377)           | 3,972,652    | 3,669,103   | 303,550        |
| Promit/(Loss) 6 | Profit/(Loss) excluding Deptiation   | 17.0      | (content  |          |             |             |           |             |           | 0 0             | (24 050)           | 6 000 173    | 6 717 084   | (708.961)      |
| Depreciation    |                                      | 602,413   | 611,507   | (9,094)  | 6,008,123   | 6,115,067   | (106,943) | 7,338,080   | 602,413   | 667,769         | (94,835)           | 6,000,123    |             |                |
| 1               |                                      | (504 376) | (707 875) | 108 599  | (2.035.471) | (2.321.319) | 285,848   | (3,749,720) | (594,276) | (616,755)       | 22,479             | (2,035,471)  | (3,047,982) | 1,012,511      |
| Profit/Lussy &  | Profit/(Loss) after Depreiation      | (33%)6101 | leaving 1 | AVAPATA  | ' langful   | 1-1-1-1     |           |             |           |                 |                    |              |             |                |

## Dupage Airport Authority A200 - Field Waintenance Profit and Loss Statement For the Wonth Ending 10/31/2014

A200

| Month<br>Actual Budget               |
|--------------------------------------|
|                                      |
| 200 4                                |
| 84.765 7.2 1.                        |
| 97,269 3,086                         |
|                                      |
| 1,933 6,113 (4,180) 83,648           |
| 250 (250)                            |
| 204 592 (388) 2,920                  |
| 667 965 1                            |
| 3,350 (3,350)                        |
| 839                                  |
| 48,648 837 5                         |
| 3,722 (168)                          |
| (*                                   |
| 9,105 11,400 (2,295) 96,217          |
| 525 (80)                             |
|                                      |
| 0.0)                                 |
|                                      |
|                                      |
| 70 60 10 1,180                       |
| 150 271 (121) 1,500                  |
| 1                                    |
| 60.668 33.333 27,335 311,385         |
| 5.311 (207)                          |
| 123,898 19,027                       |
| (42.570) (26,628) (15,942) (193,705) |
| (1000)                               |
| (42,570) (26,628) (15,942) (193,705) |

Dupage Airport Authority
A300 - Building Maintenance Profit and Loss Statement For the Month Ending 10/31/2014

A300

|                                     |          | Month   |          |           | AIN.      |          | 2014 Annual    |          | IMOIIIII |           |           |
|-------------------------------------|----------|---------|----------|-----------|-----------|----------|----------------|----------|----------|-----------|-----------|
|                                     | Actual   | Budget  | Variance | Actual    | Budget    | Variance | Budget         | 2014     | 2013     | Variance  | 2014      |
|                                     | 261.728  | 147.310 | 114.418  | 1,575,752 | 1,503,845 | 71,907   | 1,798,468      | 261,728  | 130,180  | 131,548   | 1,575,752 |
| Collection Fees Service Fees Towing | 20       | 17      | m        | 06        | 167       | (77)     | 200            | 20       | 20       | æ         | 06        |
| Non Airfield Rent/Lease/Maintenanc  | (14,102) | 75,910  | (90,012) | 892,592   | 757,286   | 135,306  | 909,103        | (14,102) | 105,045  | (119,147) | 892,592   |
|                                     |          |         |          | 2,665     |           | 2,665    | •              |          | 158      | (158)     | 2,665     |
|                                     | 247,646  | 223,237 | 24,409   | 2,471,099 | 2,261,298 | 209,801  | 2,707,711      | 247,646  | 235,403  | 12,243    | 2,471,099 |
|                                     |          |         |          |           |           |          |                |          |          |           |           |
| Maintenance Expense                 | (8,964)  | 11,730  | (20,694) | 118,395   | 117,300   | 1,095    | 140,760        | (8,964)  | 15,675   | (24,640)  | 118,395   |
| Reimburse for Maintenance           | 773      | i.      | 773      | (6,853)   | Ti.       | (6,853)  | 90             | 773      | 1,015    | (242)     | (6,853)   |
| Equip Leases/Maint, Contracts       | 334      | 340     | (9)      | 3,330     | 3,402     | (72)     | 4,082          | 334      | 200      | 334       | 3,330     |
| Garbage/Waste Removal               | 445      | 909     | (161)    | 669'9     | 6,058     | 641      | 7,270          | 445      | 445      | ř.        | 669'9     |
| Janitorial Services                 | 669      | 1,490   | (791)    | 7,958     | 14,900    | (6,942)  | 17,880         | 669      | 1,093    | (394)     | 7,958     |
|                                     | 1.142    | 917     | 226      | 11,900    | 9,167     | 2,733    | 11,000         | 1,142    | 1,425    | (283)     | 11,900    |
| Utilities Natural Gas               | 4,481    | 4,000   | 481      | 133,598   | 84,000    | 49,598   | 100,000        | 4,481    | 3,341    | 1,140     | 133,598   |
| Utilities Electric                  | 9,517    | 7,000   | 2,517    | 102,349   | 000'06    | 12,349   | 115,000        | 9,517    | 7,840    | 1,677     | 102,349   |
| Jtilities Water/Sewer               | . 10     | 1,167   | (1,167)  | 4,148     | 11,667    | (7,519)  | 14,000         |          |          | ¥.        | 4,148     |
|                                     | 26,895   | 25,800  | 1,095    | 298,679   | 273,494   | 25,185   | 334,125        | 26,895   | 25,725   | 1,169     | 298,679   |
| Payroll Taxes                       | 1,946    | 1,974   | (28)     | 20,296    | 20,925    | (629)    | 25,561         | 1,946    | 1,785    | 161       | 20,296    |
| Unemployment taxes                  | 10       | *       |          | 5,540     | 6,175     | (635)    | 6,175          | (*)      |          |           | 5,540     |
| Group Insurance                     | 5,424    | 7,020   | (1,596)  | 58,345    | 68,320    | (9,975)  | 82,360         | 5,424    | 8,037    | (2,613)   | 58,345    |
|                                     | E6       | 200     | (107)    | 1,113     | 2,000     | (887)    | 2,400          | E6       | 251      | (158)     | 1,113     |
|                                     | 2,574    | 2,469   | 105      | 28,309    | 26,173    | 2,136    | 31,976         | 2,574    | 2,452    | 122       | 28,309    |
|                                     |          | (8)     | *        | 38        | 9         | 38       | 95             | Œ.       | i        |           | 28        |
| Communications                      | 2,171    | 1,875   | 296      | 17,509    | 18,750    | (1,241)  | 22,500         | 2,171    | 1,970    | 201       | 17,509    |
| Outside Services                    | 1,925    | 11,250  | (9,325)  | 21,522    | 11,250    | 10,272   | 11,250         | 1,925    | 200      | 1,725     | 21,522    |
|                                     | 10.756   | 10,000  | 756      | 107,354   | 100,000   | 7,354    | 120,000        | 10,756   | 9,523    | 1,234     | 107,354   |
|                                     | 60,210   | 87,837  | (27,627) | 940,228   | 863,580   | 76,647   | 1,046,339      | 60,210   | 80,778   | (20,568)  | 940,228   |
| 1                                   | 100      | 000 100 | 200 61   | 1 530 971 | 1 397 717 | 133.154  | 1.661.432      | 187.436  | 154,624  | 32,811    | 1,530,871 |
| Profit/(Loss) excluding Depciation  | 187,436  | 135,399 | 52,036   | Tipinecit | 110001    |          | and the second |          |          |           |           |
| Dryfit II acc) after Danriation     | 187.436  | 135.399 | 52.036   | 1,530,871 | 1,397,717 | 133,154  | 1,661,432      | 187,436  | 154,624  | 32,811    | 1,530,871 |

29,921 346 78 793 (2,975) 768 51,508 24,828 1,310 (15,313) (15,313) (14,27) 21,322 (1,427) 21,322 (1,427) 21,325

88,474 (7,199) 3,252 5,906 10,933 11,131 82,090 102,052 7,353 273,851 1,879 5,879 7,353 7,

(33,032)

1,563,903

(33,032)

1,563,903

445,607 (40) (357,521) 2,507 90,554

1,130,145 130 1,250,113 158 2,380,545

Variance

YTD 2013

# Dupage Airport Authority A400 - Flight Center Building Profit and Loss Statement For the Month Ending 10/31/2014

A400

| Variance         Actual         Budget         Variance         2014         2013         Variance         2014         2013         Vaisance         2014         2014         2014         2013         Vaisance         2014         2014         2013         Vaisance         2014         2014         2014         2013         2014         2013         2014         2013         2014         2013         2014         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2014         2013         2013         2014         2013         2014         <   |                 |                                    |         | Month    |          |           | YTD       |          | 2014 Annual |         | Month  |          |           | YTD       |          |
|--|-----------------|------------------------------------|---------|----------|----------|-----------|-----------|----------|-------------|---------|--------|----------|-----------|-----------|----------|
| V/Lease/Maintenanc         14,473         19,776         (5,303)         165,453         197,234         (33,781)         236,788         14,473         19,509         (5,036)         163,463         184,088         184,073         19,473         19,473         19,473         16,3453         184,098         184,473         19,509         (5,036)         16,3453         184,139         184,433         184,433         184,433         184,439         184,473         18,523         184,473   |                 | 1 3                                | Actual  | Budget   | Variance | Actual    | Budget    | Variance | Budget      | 2014    | 2013   | Variance | 2014      | 2013      | Variance |
| t/lease/Maintenanc         14,473         19,76         (5,303)         163,453         199,234         (33,781)         236,788         14,473         19,509         (5,056)         163,453         144,088           t/lease/Maintenanc         14,473         19,776         (5,303)         163,453         197,234         (33,781)         236,788         14,473         19,509         (5,056)         163,453         184,038           remse         (2,487)         3,400         (5,887)         14,670         1,470         1,67   | Revenue         | •                                  |         |          |          |           |           |          |             |         |        |          |           |           |          |
| Table 19,776 (5,587) 19,724 (33,781) 236,788 (1,473) 19,524 (1,173) 19,724 (1,174 |                 | Non Airfield Rent/Lease/Maintenand | 14,473  | 19,776   | (5,303)  | 163,453   | 197,234   | (33,781) | 236,788     | 14,473  | 19,509 | (5,036)  | 163,453   | 184,098   | (20,645) |
| Ferrier (2,487) 5,400 (5,887) 48,742 34,000 14,742 40,800 (2,487) 1,688 (4,175) 48,742 24,222 (4,175) 10,000 1,833 18,752 10,000 1,833 18,752 10,000 1,833 18,752 10,000 1,833 1,833 1,833 1,841,390 1,950 1 |                 | Misc. Income                       | 94      |          |          |           |           |          | *           |         | 14     | (14)     | 315       | 32        | (32)     |
| Contracts   Cont   | Total Income    |                                    | 14,473  | 19,776   | (5,303)  | 163,453   | 197,234   | (33,781) | 236,788     | 14,473  | 19,523 | (5,050)  | 163,453   | 184,130   | (20,676) |
| Lygy 1, 3,400 (5,887) 48,742 34,000 14,742 40,800 (2,487) 1,688 (4,175) 48,742 24,222 24,222 1,690 1,499 171 16,650 14,988 1,661 17,986 1,670 100 1,570 16,650 15,721 1,580 1,690 1,583 1,690 1,590 1, | Expenses        | 13                                 |         |          |          |           |           |          |             |         |        |          |           |           |          |
| Introduction   1,670   1,499   171   16,650   14,988   1,661   1,796   1,670   1,670   1,670   1,570   |                 | Maintenance Expense                | (2,487) | 3,400    | (5,887)  | 48,742    | 34,000    | 14,742   | 40,800      | (2,487) | 1,688  | (4,175)  | 48,742    | 24,222    | 24,521   |
| Removal 100 183 (83) 1,000 1,833 (833) 2,200 100 100 1,528 (137) 2,296 155 2,296 10,000 1,528 (137) 2,567 2,2960 (2,751) 27,552 2,451 2,187 264 20,209 21,867 20,500 20,500 1,680 1,680 1,580 20,500 20,500 6,172 20,000 1,680 1,680 1,042 1,012 20,500 6,172 10,000 1,680 1,680 10,000 (1,324) 83,945 10,000 (1,324) 83,945 10,000 (1,324) 1,250 10,000 (1,324) 1,22,20 1,22,20 10,000 (1,324) 1,22,20 10,000 (1,324) 1,22,20 10,000 (1,3 |                 | Fourio Leases/Maint, Contracts     | 1,670   | 1,499    | 171      | 16,650    | 14,988    | 1,661    | 17,986      | 1,670   | 22     | 1,670    | 16,650    | 15,721    | 929      |
| s.         2,451         2,296         155         20,209         27,552         2,451         2,187         264         20,209         21,867           362         1,042         (880)         9,667         10,420         (753)         12,564         362         159         204         20,209         21,867           362         1,042         (880)         9,667         10,420         (7,055)         10,500         1,318         362         20,409         21,867           3,676         1,0400         1,250         6,172         20,500         1,250         1,500         3,676         10,424         (1,748)         20,677         10,400           1,21         2,250         (1,101)         10,000         121         236         1,748         2,721         1,544           1,2574         31,970         (1,04)         1,200         2,755         10,000         121         236         1,748         2,721         1,544           1,534         31,970         (1,04)         1,200         2,550         36,575         36,537         365,317         31,424         31,424         20,209         21,274         31,424         31,424         20,209         21,289  |                 | Garbage/Waste Removal              | 100     | 183      | (83)     | 1.000     | 1,833     | (833)    | 2,200       | 100     | 100    | ()       | 1,000     | 1,538     | (538)    |
| 362         1,042         (880)         9,667         10,420         (753)         12,504         362         159         204         9,667         10,000           Gas         1,680         2,500         (820)         26,672         20,500         6,172         26,000         1,680         1,318         362         26,672         10,000           Rewer         1,680         1,520         (1,254)         20,500         6,172         26,000         1,680         1,318         362         26,672         10,400           Rewer         1,250         (1,254)         21,000         (7,055)         11,000         8,676         10,424         (1,748)         83,945         101,419           121         225         (104)         1,920         2,250         (130)         2,700         121         2,57         1,920         2,250         36,575         36,575         31,424         2,721         1,920         2,207           1,574         31,970         (19,693)         365,317         12,574         16,111         (1,534)         11,424         2,925         366,317         11,574         14,424         11,424         2,927         2,007         2,207         2,207         2,227  |                 | lanitorial Services                | 2.451   | 2.296    | 155      | 20.209    | 22,960    | (2,751)  | 27,552      | 2,451   | 2,187  | 264      | 20,209    | 21,867    | (1,658)  |
| Gas         1,680         2,500         (820)         26,672         20,500         6,172         26,000         1,680         1,318         362         26,672         19,491           8,676         10,000         (1,324)         83,945         91,000         (7,055)         110,000         8,676         10,424         (1,748)         83,945         101,419           121         225         (10,40)         2,721         12,500         (1,101)         10,100         121         236         (115)         2,721         1,949           12,574         31,970         (19,397)         31,424         32,102         (2,575)         9,575         12,570         12,574         16,111         13,538         311,424         295,899         97,296           1,899         (12,194)         14,093         (147,971)         (123,793)         (24,178)         (128,529)         3,411         (1,513)         (147,971)         (111,376)   |                 | Supplies                           | 362     | 1.042    | (089)    | 6,667     | 10,420    | (753)    | 12,504      | 362     | 159    | 204      | 6,667     | 10,000    | (333)    |
| 8,676         10,000         (1,324)         83,945         91,000         (7,055)         110,000         8,676         10,424         (1,748)         83,945         101,419           ewer         1,250         2,721         12,500         (9,779)         15,000         121         236         115,24         2,721         1,544         2,721         1,544         2,721         1,544         2,721         1,544         2,722         1,544         2,720         1,544         2,720         1,544         2,722         1,544         2,720         1,544         2,722         2,721         1,544         2,722         2,723         2,720         1,544         2,722         2,723         2,720         1,544         2,722         2,723         2,724         1,544         1,920         2,227         2,726         2,726         1,779         1,274         1,920         2,207         2,007   |                 | Utilities Natural Gas              | 1.680   | 2.500    | (820)    | 26,672    | 20,500    | 6,172    | 26,000      | 1,680   | 1,318  | 362      | 26,672    | 19,491    | 7,180    |
| Fewer 1,250 (1,250) 2,721 12,500 (9,779) 15,000 (1,101) 101,00 |                 | Utilities Electric                 | 8.676   | 10,000   | (1.324)  | 83,945    | 91,000    | (7,055)  | 110,000     | 8,676   | 10,424 | (1,748)  | 83,945    | 101,419   | (17,473) |
| 121 225 (104) 1,920 2,250 (330) 2,700 121 236 (115) 1,920 97,228 (9,575) 9,575 (9,575) 31,424 321,027 (9,603) 365,317 12,574 16,111 (3,538) 311,424 295,506 (12,194) 14,093 (147,971) (123,793) (24,178) (128,529) 1,899 3,411 (1,513) (147,971) (111,376) (111,376)   |                 | Utilities Water/Sewer              | Œ       | 1,250    | (1,250)  | 2,721     | 12,500    | (6,779)  | 15,000      | *11     | 92     | ٠        | 2,721     | 1,544     | 1,177    |
| 12, 225 (104) 1,920 2,250 (330) 2,700 121 236 (115) 1,920 2,207 2, |                 | Property Tax                       | 34      | iŧ       |          | 668.66    | 101,000   | (1,101)  | 101,000     | *       | 5      | 0)       | 668'66    | 97,298    | 2,601    |
| 9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         9,575         12,574         16,111         (3,538)         311,424         295,506           1,899         (12,194)         14,093         (147,971)         (123,793)         (24,178)         (128,529)         1,899         3,411         (1,513)         (147,971)         (111,376)   |                 | Communications                     | 121     | 225      | (104)    | 1,920     | 2,250     | (330)    | 2,700       | 121     | 236    | (115)    | 1,920     | 2,207     | (287)    |
| 12,574         31,970         (19,497)         311,424         321,027         (9,603)         365,317         12,574         16,111         (3,538)         311,424         295,506           1,899         (12,194)         14,093         (147,971)         (123,793)         (24,178)         (128,529)         1,899         3,411         (1,513)         (147,971)         (111,376)           1,899         (12,194)         14,093         (24,178)         (24,178)         (128,529)         1,899         3,411         (1,513)         (147,971)         (111,376)  |                 | Outside Services                   | 34      | 9 575    | (9.575)  | 9         | 9,575     | (9,575)  | 9,575       | *       |        |          |           | 200       | (200)    |
| 1,899     (12,194)     14,093     (147,971)     (123,793)     (24,178)     (128,529)     1,899     3,411     (1,513)     (147,971)     (111,376)       1,899     (12,194)     (14,097)     (123,793)     (24,178)     (128,529)     1,899     3,411     (1,513)     (147,971)     (111,376)  | Total Expense   |                                    | 12,574  | 31,970   | (19,397) | 311,424   | 321,027   | (6)'603) | 365,317     | 12,574  | 16,111 | (3,538)  | 311,424   | 295,506   | 15,918   |
| 1,899         (12,194)         14,093         (147,971)         (123,793)         (24,178)         (128,529)         1,899         3,411         (1,513)         (147,971)         (111,376)           1,899         (12,194)         14,093         (147,971)         (123,793)         (24,178)         (128,529)         1,899         3,411         (1,513)         (147,971)         (111,376)  |                 |                                    |         |          |          |           |           |          |             |         |        |          |           |           |          |
| 1.899 (12,194) 14,093 (147,971) (123,793) (24,178) (128,529) 1,899 3,411 (1,513) (147,971) (111,376)   | Profit/(Loss) e | xcluding Depciation                | 1,899   | (12,194) | 14,093   | (147,971) | (123,793) | (24,178) | (128,529)   | 1,899   | 3,411  | (1,513)  | (147,971) | (111,376) | (36,594) |
|  | Profit/(Loss) a | fter Depreciation                  | 1.899   | (12,194) | 14,093   | (147,971) | (123,793) | (24,178) | (128,529)   | 1,899   | 3,411  | (1,513)  | (147,971) | (111,376) | (36,594) |

### ge Airport Authority

2014

A500

| Dupage Airport A A500 - Shop & Equipment | Profit and Loss Statement | For the Month Ending 10/31/2 |
|--|---------------------------|------------------------------|
|--|---------------------------|------------------------------|

|               |                                    |          | Month    |          |           | ΔTΛ       |          | 2014 Annual |          | Month    |          |           | YTD       |          |
|---------------|------------------------------------|----------|----------|----------|-----------|-----------|----------|-------------|----------|----------|----------|-----------|-----------|----------|
|               |                                    | Actual   | Budget   | Variance | Actual    | Budget    | Variance | Budget      | 2014     | 2013     | Variance | 2014      | 2013      | Variance |
| Revenue       |                                    |          |          |          |           |           |          |             |          |          |          |           |           |          |
| Total Income  |                                    |          | •        | ,        |           |           | •        |             |          | 8        |          |           |           | -        |
| Expenses      |                                    |          |          |          |           |           |          |             |          |          |          |           |           | 1        |
| 5205 A500     | Maintenance Expense                | 2,895    | 4,583    | (1,689)  | 34,099    | 45,833    | (11,734) | 55,000      | 2,895    | 8,905    | (6,010)  | 34,099    | 38,452    | (4,353)  |
| 5410 A500     | Equip Leases/Maint, Contracts      | 1        | 250      | (250)    | 928       | 2,500     | (1,572)  | 3,000       | æ.       | 28       | ,        | 928       | 884       | 45       |
| 5420 A500     |                                    | (1.575)  | 6,250    | (7,825)  | 68,519    | 62,500    | 6,019    | 75,000      | (1,575)  | (1,364)  | (211)    | 68,519    | 50,466    | 18,053   |
| 5430 A500     |                                    |          | 458      | (458)    | 2,746     | 4,583     | (1,837)  | 5,500       | (30      | 313      | (313)    | 2,746     | 3,149     | (403)    |
|               |                                    |          | 475      | (475)    | 4,180     | 4,750     | (570)    | 5,700       | ((0)     | 480      | (480)    | 4,180     | 480       | 3,700    |
|               |                                    | 809      | 200      | 108      | 14,140    | 7,800     | 6,340    | 10,000      | 809      | 624      | (16)     | 14,140    | 6,797     | 4,343    |
|               |                                    | 1,197    | 1,333    | (137)    | 13,319    | 13,333    | (14)     | 16,000      | 1,197    | 1,281    | (84)     | 13,319    | 13,856    | (537)    |
| 5730 A500     | _                                  | **       | 108      | (108)    | 47        | 1,083     | (1,083)  | 1,300       | 0        | 10       |          |           | 518       | (518)    |
|               |                                    | 12,065   | 11,861   | 204      | 134,298   | 126,319   | 7,979    | 154,190     | 12,065   | 11,866   | 199      | 134,298   | 124,964   | 9,334    |
|               |                                    | 861      | 907      | (46)     | 9,591     | 099'6     | (69)     | 11,796      | 861      | 832      | 58       | 9,591     | 8,729     | 862      |
|               |                                    | 72       | ,        | *        | 2,216     | 2,470     | (254)    | 2,470       | E        | 88       | •        | 2,216     | 2,337     | (121)    |
|               |                                    | 2,455    | 3,686    | (1,231)  | 26,368    | 35,924    | (9,556)  | 43,296      | 2,455    | 3,880    | (1,425)  | 26,368    | 34,212    | (7,845)  |
|               |                                    | 102      | 117      | (15)     | 1,593     | 1,167     | 426      | 1,400       | 102      | 55       | 47       | 1,593     | 573       | 1,020    |
|               |                                    | 1,155    | 1,135    | 20       | 12,856    | 12,088    | 768      | 14,756      | 1,155    | 1,131    | 24       | 12,856    | 11,947    | 606      |
|               |                                    | .(*      | 90<br>S  | 12       | 548       | ×         | 548      |             |          | (%)      | •        | 548       | 16        | 532      |
|               | -                                  | 5714     | -00      | (8)      | 14        | 83        | (83)     | 100         | •        | *        | •        | X         | ń         | p        |
|               |                                    | 70       | 89       | (263)    | 700       | 3,333     | (2,633)  | 4,000       | 70       | 70       | •        | 700       | 200       |          |
|               |                                    | 2,984    | 2,913    | 71       | 29,857    | 29,128    | 730      | 34,953      | 2,984    | 2,797    | 187      | 29,857    | 28,780    | 1,078    |
| ĕ             |                                    | 22,815   | 34,918   | (12,103) | 355,957   | 362,555   | (865'9)  | 438,461     | 22,815   | 30,870   | (8,054)  | 355,957   | 329,860   | 26,097   |
|               |                                    |          |          |          |           |           |          |             |          |          |          |           |           |          |
| Profit/(Loss) | Profit/(Loss) excluding Depciation | (22,815) | (34,918) | 12,103   | (355,957) | (362,555) | 6,598    | (438,461)   | (22,815) | (30,870) | 8,054    | (355,957) | (329,860) | (26,097) |
|               |                                    |          |          |          |           |           |          |             |          |          |          |           |           |          |
| Profit/(Loss) | Profit/(Loss) after Deprciation    | (22,815) | (34,918) | 12,103   | (355,957) | (362,555) | 6,598    | (438,461)   | (22,815) | (30,870) | 8,054    | (355,957) | (329,860) | (26,097) |

Dupage Airport Authority
A600 - Commissioners
Profit and Loss Sterement
For the Month Ending 10/31/2014

A600

| VTD | NTD   2014 An    | YTD         2D14 Annual Budget         2D14 Annual Budget           8udget         Variance         Rudget         2014           749         417         333         500         130           666         75,000         (8,334)         90,000         6,667           100         5,738         (6,885         510           354         1,750         56           531         6,667         3,136)           561         8,000         353           661         8,000         353           681         89,279         (11,599)           11,599         (107,135)         7,716 | NTD   2014 Annual   Budget   Variance   Budget   Z01   Z02   Z03   Z03   Z04   Z04   Z04   Z04   Z05   Z05 | YID         2014 Annual Budget         Month Anrian           6 budget         Variance         Rudget         2014         2013         Variann           749         417         333         500         130         7,500         130         1,500         130         1,500         130         1,500 <t< th=""></t<> |
|-----|--|---|--|--|
|     | 2014 Ani Budgg   Budgg | 2014 Annual Budget 2014  Budget 2014  3 500 130  4) 90,000 6,667  6 1,750 56  8,000 353  107,135 7,716  | 2014 Annual Month Budget 2014 2013 Varian Budget 2014 2013 Varian Scool 130 5.00 130 6.667 7,500 6.820 5.10 5.67 7,500 8.00 8.00 8.00 8.00 8.00 8.00 8.00 8  | 2014 Annual Eudget         Month         Administration         Z         2014         Z013         Variance         Z           3         500         130         1   |

(1,051)

(1,051)

615 2,500 191 335 (2,590) 1,051

Variance

Dupage Airport Authority
A700- Business Development/Marketing
Profit and Loss Statement
For the Month Ending 10/31/2014

A700

|              |             |                                   |          | Month    |          |           | ΔIX       |          | 2014 Annual |          | Month    |          |           | ATD       |          |
|--------------|-------------|-----------------------------------|----------|----------|----------|-----------|-----------|----------|-------------|----------|----------|----------|-----------|-----------|----------|
|              |             |                                   | Actual   | Budget   | Variance | Actual    | Budget    | Variance | Budget      | 2014     | 2013     | Variance | 2014      | 2013      | Variance |
| Revenue      |             |                                   |          |          |          |           |           |          |             |          |          |          |           |           |          |
| Total Income | me          |                                   | •        | 34 ·     | 9        |           |           | *        |             |          | ٠        | 1        | e.        |           | 1        |
| Expenses     |             |                                   |          |          |          |           |           |          |             |          |          |          |           |           |          |
| 5430 A       | A700 St     | Supplies                          | 100      | 250      | (250)    | (28)      | 2,500     | (2,528)  | 3,000       | ·        | 43       | (43)     | (28)      | 43        | (71)     |
|              |             | Salaries                          | 3,808    | 3,802    | 9        | 40,650    | 40,187    | 463      | 49,118      | 3,808    | 3,676    | 131      | 40,650    | 38,445    | 2,205    |
|              |             | Pavroll Taxes                     | 291      | 291      | 0        | 3,110     | 3,074     | 36       | 3,758       | 291      | 281      | 10       | 3,110     | 2,941     | 169      |
|              |             | Unemployment taxes                | '        | '        |          | 1,108     | 1,235     | (127)    | 1,235       | ×        | ٠        | ,        | 1,108     | 1,162     | (54)     |
|              |             | Group Insurance                   | •        | •        |          | *         |           | 0        | ¥           |          | ,        |          | (8        | 32        | (32)     |
|              |             | IMRF                              | 354      | 364      | 0        | 3,891     | 3,848     | 43       | 4,701       | 364      | 350      | 14       | 3,891     | 3,674     | 217      |
|              |             | Marketing/Advertising             | 3.500    | 33 33 35 | (4.818)  | 49.192    | 83.177    | (33,985) | 99,812      | 3,500    | 8,541    | (5,041)  | 49,192    | 47,423    | 1,769    |
|              |             | Community/Customer Relations      | 350      | 1.375    | (1.025)  | 9,397     | 13,750    | (4,353)  | 16,500      | 350      | 00       | 342      | 9,397     | 1,162     | 8,235    |
|              |             | Travel                            | 1.792    | 2,500    | (708)    | 3,076     | 5,400     | (2,324)  | 5,500       | 1,792    | 13       | 1,779    | 3,076     | 1,405     | 1,671    |
|              |             | Education                         |          | m        | (3)      | ň         | 25        | (25)     | 30          | 49       | •        | . 0      | 741       | 00        | (8)      |
|              |             | Dues Subscriptions Permits        | 39       | 252      | (213)    | 2,527     | 2,521     | 9        | 3,025       | 39       | 34       | 5        | 2,527     | 2,848     | (321)    |
|              |             | Office Expense                    | 212      | 483      | (271)    | 229       | 4,825     | (4,596)  | 5,790       | 212      | **       | 212      | 229       | 202       | 28       |
|              |             | Computer and Software             |          | 417      | (417)    | 3         | 4,167     | (4,167)  | 2,000       | *        | * [      | :6       | E         | 363       | (363)    |
|              |             | Communications                    | 350      | 32       |          | 350       | 350       | (0)      | 420         | 35       | 35       | *        | 350       | 350       | •        |
|              |             | losurance                         | 48       | 69       | (15)     | 480       | 633       | (154)    | 092         | 48       | 57       | (6)      | 480       | 260       | (80)     |
| ă            |             |                                   | 10,439   | 18,152   | (7,713)  | 113,981   | 165,692   | (51,711) | 198,649     | 10,439   | 13,038   | (2,599)  | 113,981   | 100,617   | 13,364   |
| O. ofte (11) | 4.1         |                                   | 100 4301 | 150 1631 | 7.713    | (112 081) | 1165 6021 | 51.711   | (198.649)   | (10,439) | (13,038) | 2,599    | (113,981) | (100,617) | (13,364) |
| Promy/u      | issi excind | Promy (Loss) excluding Depciation | (30,432) | (201'01) | 27/1     | (100/011) | (acology) |          |             |          |          |          |           |           |          |
| Drofit/(Lo   | se) after 0 | Drofit/(Loce) after Denreiation   | (10,439) | (18.152) | 7.713    | (113,981) | (165,692) | 51,711   | (198,649)   | (10,439) | (13,038) | 2,599    | (113,981) | (100,617) | (13,364) |
| 21/11/12     | משונה י     | Depletation                       | (antine) | i-a-laul |          |           |           |          |             |          |          |          |           |           |          |

Dupage Airport Authority
A800 - Accounting
Profit and Loss Statement
For the Month Ending 10/31/2014

A800

|                                    |          | Month    |          |           | YTD       |          | 2014 Annual |          | Month    |          |           | YTD       |          |
|------------------------------------|----------|----------|----------|-----------|-----------|----------|-------------|----------|----------|----------|-----------|-----------|----------|
|                                    | Actual   | Budget   | Variance | Actual    | Budget    | Variance | Budget      | 2014     | 2013     | Variance | 2014      | 2013      | Variance |
| Revenue                            |          |          |          |           |           |          |             |          |          |          |           |           |          |
| Total income                       | •        | 4        |          |           |           | ×        |             | •        | ٠        | •        |           | E.        | 20       |
| Expenses                           |          |          |          |           |           |          |             |          |          |          |           |           |          |
| 5430 A800 Supplies                 | 143      | 19       | 76       | 858       | 299       | 192      | 800         | 143      | 17       | 126      | 829       | 520       | 339      |
| 6100 A800 Salaries                 | 15,259   | 15,240   | 19       | 158,741   | 160,994   | (2,253)  | 196,800     | 15,259   | 14,632   | 627      | 158,741   | 165,149   | (6,408)  |
| 6110 A800 Payroll Taxes            | 1,119    | 1,166    | (47)     | 11,609    | 12,317    | (208)    | 15,056      | 1,119    | 1,029    | 06       | 11,609    | 11,729    | (120)    |
| 6115 A800 Unemployment taxes       |          |          |          | 3,324     | 3,929     | (605)    | 3,929       | 114      | (2,309)  | 2,309    | 3,324     | 3,510     | (186)    |
| 6120 A800 Groupinsurance           | 2.145    | 3,270    | (1,125)  | 22,731    | 32,696    | (6,965)  | 39,235      | 2,145    | 3,527    | (1,382)  | 22,731    | 31,860    | (9,129)  |
| A800                               | 1,460    | 1,458    | 2        | 15,195    | 15,405    | (210)    | 18,831      | 1,460    | 1,394    | 99       | 15,195    | 21,177    | (5,982)  |
| 6330 A800 Travel                   | *        | 10       | (10)     | 9.        | 100       | (100)    | 120         | nieć     | 990      | ø        | Ä         | *         | X        |
| 6335 A800 Education                | 8        | 20       |          | 8         | ***       | 6        | 7.27        | ni i     | 1        | 20       | 72.       | 32        | (32)     |
| 6350 A800 Office Expense           | (8)      | 20       | (20)     | *         | 200       | (200)    | 009         | nř       | 272      | (272)    |           | 419       | (419)    |
| A800                               |          | 200      | (200)    | 38,601    | 47,000    | (8,399)  | 48,500      | V        | 465      | (465)    | 38,601    | 60,315    | (21,713) |
| A800                               | 190      | 242      | (52)     | 1,896     | 2,417     | (520)    | 2,900       | 190      | 218      | (22)     | 1,896     | 2,145     | (248)    |
| Expenses                           | 20,315   | 22,002   | (1,687)  | 252,957   | 276,024   | (23,067) | 326,771     | 20,315   | 19,244   | 1,071    | 252,957   | 296,857   | (43,900) |
|                                    |          |          |          |           |           |          |             |          |          |          |           |           |          |
| Profit/(Loss) excluding Depciation | (20,315) | (22,002) | 1,687    | (252,957) | (276,024) | 23,067   | (326,771)   | (20,315) | (19,244) | (1,071)  | (252,957) | (296,857) | 43,900   |
|                                    | 33       |          |          |           |           |          |             |          |          |          |           |           |          |
| Profit/(Loss) after Deprciation    | (20,315) | (22,002) | 1,687    | (252,957) | (276,024) | 23,067   | (326,771)   | (20,315) | (19,244) | (1,071)  | (252,957) | (296,857) | 43,900   |

Dupage Airport Authority F100 - Flight Center Operations Profit and Loss Statement For the Month Ending 10/31/2014

F100

| Maintain    |                 | 39   |           | Month   |          |            | YTD       |           | 2014 Annual |           | HOHEI     |           |            | 2               |
|--|-----------------|--|-----------|---------|----------|------------|-----------|-----------|-------------|-----------|-----------|-----------|------------|-----------------|
| Part      | Description     |  | Actual    | Budget  | Variance | Actual     | Budget    | Variance  | Budget      | 2014      | 2013      | Variance  | 2014       | 2013            |
|  | 2               | Service of the servic | 16 226    | FFF C1  | 3.893    | 155 459    | 123.333   | 32,126    | 148,000     | 16,226    | 7,005     | 9,221     | 155,459    | 110,129         |
|  |                 | Ramp Tie Downs & Overnight fees  | 3,609     | 2.250   | 1,359    | 24,989     | 22,500    | 2,489     | 27,000      | 609'E     | 1,854     | 1,755     | 24,989     | 23,252          |
|  |                 | Fuel and Oil Sales   | 1,206,634 | 950,063 | 256,571  | 10,567,641 | 9,408,163 | 1,159,478 | 11,228,814  | 1,206,634 | 1,021,406 | 185,228   | 10,567,641 | 9,491,927       |
| Fig.   Control Carends Services   Fig.   F   |                 | Line Service Other   | 2,038     | 4,702   | (2,664)  | 43,699     | 47,021    | (3,322)   | 56,425      | 2,038     | 1,264     | 774       | 43,699     | 48,381          |
| Fig.   Considered benchmaner   1,25,25   |                 | Aircraft Catering  | 6,217     | 2,500   | 3,717    | 32,818     | 25,000    | 7,818     | 30,000      | 6,217     | 3,159     | 3,058     | 32,818     | 23,768          |
|  |                 | Non Airfield Rent/Lease/Maintenand   | 1,202     | 792     | 411      | 8,320      | 7,917     | 404       | 6,500       | 1,202     | 1,004     | 198       | 8,320      | 10,629          |
| Pictor         Guin on Sale of Pixed Absect         17,252         11,223         11,223 <td></td> <td>Investment Income</td> <td>٠</td> <td>*</td> <td>(6)</td> <td>8</td> <td>*5</td> <td>*)</td> <td>Ň</td> <td>211</td> <td>E</td> <td>9833</td> <td>í</td> <td></td>   |                 | Investment Income  | ٠         | *       | (6)      | 8          | *5        | *)        | Ň           | 211       | E         | 9833      | í          |                 |
| Rest         T.255,264         755,264         158,354         120,244         120,244         120,250         1205,356         120,244 <t< td=""><td></td><td>Gain on Sale of Fixed Assets</td><td>٠</td><td>٠</td><td></td><td>11,252</td><td></td><td>11,252</td><td>*</td><td></td><td></td><td></td><td>11,252</td><td></td></t<>   |                 | Gain on Sale of Fixed Assets   | ٠         | ٠       |          | 11,252     |           | 11,252    | *           |           |           |           | 11,252     |                 |
| Position of the properties of the properti                         | Total Income    |  | 1,235,926 | 972,640 | 263,286  | 10,844,179 | 9,633,934 | 1,210,246 | 11,499,739  | 1,235,926 | 1,035,692 | 200,234   | 10,844,179 | 9,708,086       |
| Fig.   Che let and Control Selection   17,8548   15,8154   13,8154   13,8104   13,81   | Expenses        | •  |           |         |          |            |           |           |             |           |           |           |            | 1               |
| Fig. 0   Pack Coard Clocodes   Section 1,288-4   17,806   4,999   17,804   4,999   15,7000   4,000     |                 | Fuel and Oil Cost of Sales   | 779,838   | 653,686 | 126,152  | 7,051,855  | 6,467,514 | 584,341   | 7,715,280   | 779,838   | 695,017   | 84,821    | 7,051,855  | 6,539,633       |
| Figo   |                 | De ice Cost of Goods   | 9         | 800     | (800)    | 17,894     | 17,800    | 94        | 25,000      | 9         | X         | 8         | 17,894     | 16,18/          |
| Fig.   Freedering   Author     |                 | Credit Card Expense  | 16,766    | 13,917  | 2,849    | 143,565    | 139,167   | 4,399     | 167,000     | 16,766    | 14,693    | 2,073     | 143,565    | 125,861         |
| Fig.   Float Computer Reported   2,541   2,255   3,867   3,872   3,750   2,121   3,900   10,387   4,344   3,444   3,   |                 | Rent Expense   | 4,000     | 4,000   | 1        | 40,000     | 40,000    |           | 48,000      | 4,000     | 4,000     | ă:        | 40,000     | 40,000          |
|  |                 | Food COGS  | 10,397    | 7,500   | 2,897    | 97,711     | 75,000    | 22,711    | 000'06      | 10,397    | 6,043     | 4,354     | 97,711     | 55,187          |
| Fig.   Stapping teach   Fig.   |                 | Maintenance Expense  | 2,641     | 2,275   | 366      | 18,629     | 22,750    | (4,121)   | 27,300      | 2,641     | 5,919     | (3,279)   | 18,629     | 14,020          |
| Fig. 8   Supplies   Fig.   |                 | Fuel/Oil Vehicles Equipment  | 2,777     | 2,650   | 1.27     | 27,607     | 26,500    | 1,107     | 31,800      | 777,2     | 2,426     | 352       | 27,607     | 25,268          |
| Fig. 0   Derivation   Paper   Fig. 0   Derivation   Paper   Fig. 0   Derivation   Paper   Fig. 0   Derivation   Paper   Paper   Fig. 0   Derivation   Paper   Pa   |                 | Supplies   | 715       | 417     | 299      | 8,745      | 4,167     | 4,578     | 5,000       | 715       | 1,502     | (787)     | 8,745      | 11,3/5          |
| Fig.   Discriptions between the part of    |                 | Rental Equipment   | 10,711    | 10,208  | 503      | 101,785    | 102,083   | (299)     | 122,500     | 10,711    | 10,896    | (185)     | 101,785    | 100,503         |
| Fig. 0   Unites Electric   Fig. 0   2,255   2,335   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3470   2,3243   2,3240   2,3244   2,3242   2,3244   2,3442   2   |                 | DOT/Drug Testing/Background  | Ä         | 21      | (21)     | 66         | 208       | (115)     | 250         | 6         |           | ' '       | 66         | 50              |
| Fig. 0   Miscellaneous Expense   7,0625   6,5623   5,002   140,941   6,60,774   5,0067   6,4642   5,186   1,559   1,556   1,559   1,286   5,002   1,666   5,4101   5,2843   1,128   6,4642   5,186   4,378   1,384   1,286   6,4642   1,289   1,286   1,389   1,286   1,389   1,286   1,389   1,286   1,389   1,286   1,389   1,286   1,389   1,286   1,389   1,286   1,389   1,286   1,389   1,280    |                 | Utilities Electric   | 214       | 233     | (20)     | 2,263      | 2,333     | (71)      | 2,800       | 214       | 165       | 49        | 2,263      | (2000 0)        |
| Figo   Salaries   Figo   Salaries   Figo     |                 | Miscellaneous Expense  | î         | 60      | ٠        | 51         | #5        | 51        | •           | 4         | (25)      | 25        | 51         | (057,2)         |
| F100         Payroll Takes         5.186         5.020         1.66         5.44,01         5.2843         1.278         6.4642         5.186         4.878         308           F100         Unemployment takes         5.30         1.36         5.347         1.273         1.273         5.186         4.878         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.08         4.978         3.09         4.978         3.09         4.978         3.09         4.978         3.09         4.978         3.09         4.978         3.09         4.978<  |                 | Salaries   | 70,625    | 65,623  | 5,002    | 740,841    | 690,774   | 20,067    | 844,991     | 70,625    | 999'89    | 1,959     | 740,841    | /00,80/         |
| Figure   Unemployment taxes   550   25,470   17,784   24,700   10,729   24,700   10,729   24,700   10,729   24,700   10,729   24,700   10,729   24,700   25,700   2   |                 | Payroll Taxes  | 5,186     | 5,020   | 166      | 54,101     | 52,843    | 1,258     | 64,642      | 5,186     | 4,878     | 308       | 54,101     | ש'מיל<br>ש'נילי |
| Figo   Originaries   19,799   118,490   17,701   112,375   177,840   124,700   124,870   124,700   124,870   124,700   124,970   124,9   |                 | Unemployment taxes   | 530       | ×       | 530      | 23,427     | 24,700    | (1,273)   | 24,700      | 530       | 343       | 187       | 23,42/     | 186 049         |
| Figure   Properties   Figure   |                 | Group Insurance  | 10,729    | 18,430  | (7,701)  | 129,375    | 177,840   | (48,465)  | 214,700     | 10,729    | 05/'/     | (600')    | 10,000     | 6.492           |
| F100         NMRF         6,701         6,280         421         60,846         66,107         (5,541)         80,889         6,701         1,292         1,290 <t< td=""><td></td><td>Uniforms</td><td>555</td><td>1,067</td><td>(512)</td><td>4,184</td><td>10,667</td><td>(6,483)</td><td>12,800</td><td>555</td><td>494</td><td>19<br/>240</td><td>4,104</td><td>66.412</td></t<>   |                 | Uniforms   | 555       | 1,067   | (512)    | 4,184      | 10,667    | (6,483)   | 12,800      | 555       | 494       | 19<br>240 | 4,104      | 66.412          |
| F100 Marketing/Advertising 2,564 3,000 (496) 25,343 3,000 (557) 35,000 2,504 1,505 1,508 1,504 1,503 1,504 1,503 1,504 1,503 1,504 1,503 1,504 1,503 1,504 1,503 1,504 1,503 1,504 1,503 1,504 1,503 1,000 1 |                 | IMRF   | 6,701     | 6,280   | 421      | 60,846     | 66,107    | (5,261)   | 80,866      | 6,701     | 1,461     | 1 254     | 24,00      | 30,117          |
| F100         Travel         1,923         558         1,365         5,135         5,583         (443)         0,000         1,522         2,000         1,522         2,000         1,500         1  |                 | Marketing/Advertising  | 2,504     | 3,000   | (496)    | 29,343     | 30,000    | (657)     | 36,000      | 2,504     | 1,230     | 1,534     | 3.135      | 2,839           |
| F100         Education         100         125         (25)         425         1,550         (825)         1,500         1,0  |                 | Travel   | 1,923     | 558     | 1,365    | 3,135      | 5,583     | (2,448)   | 6,700       | 1,923     | C7 !      | 1,000     | 425        | 160             |
| Floor   Dues Subscriptions Permits   Floor   Signature   Signatu   |                 | Education  | 100       | 125     | (22)     | 425        | 1,250     | (825)     | 1,500       | TOO       | 0 1       | 9 '       | 1          | 3,385           |
| F100         Office Expense         2,894         2,917         (113)         28,644         1,679         (243)         35,000         2,000  |                 | Dues Subscriptions Permits   | ii)       | 83      | (83)     | 4          | 00        | (833)     | 1,000       | 0000      | 1 502     | 1 300     | 28.644     | 20,505          |
| Figure   F   |                 | Office Expense   | 2,804     | 2,917   | (113)    | 28,644     | 29,167    | (523)     | 35,000      | 2,004     | 1,00      | (20)      | 8.964      | 8,837           |
| F100         Communications         286         368         (82)         3,572         3,678         (106)         4,413         200         403         4,413         200         4,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413         2,413   |                 | Computer and Software  | 1,050     | 1,667   | (617)    | 8,964      | 16,667    | (50/'/)   | 20,000      | 1,030     | 400       | (173)     | 3.572      | 3,750           |
| F100         Consulting Services         (245)         (292)         3,599         2,917         682         3,500         (245)         256         (500)           F100         Outside Services         9,403         9,835         (449)         3,559         1,000         2,537         1,200         (245)         256         (500)           F100         Outside Services         9,403         9,852         (449)         95,515         (4,999)         118,218         9,403         9,334         60           Expenses         9,403         9,852         (449)         95,512         4,909         9,705,160         940,309         853,190         87,019         8,60           Expenses         9,403         9,852         (449)         9,512         4,909         9,705,160         940,309         87,019         8,60           Expenses         1,100         1,000   |                 | Communications   | 286       | 368     | (82)     | 3,572      | 3,678     | (106)     | 4,413       | 907       | eot i     | (577)     | 3.599      | 3,413           |
| F100         Outside Services         (245)         100         (345)         3.357         1,000         2,357         1,200         (443)         2,20         (1,304)         2,20         (1,304)         2,20         (1,304)         3,403   |                 | Consulting Services  | (a)       | 292     | (292)    | 3,599      | 2,917     | 682       | 3,500       | · 1       |           | (000)     | 2 3 5 7    | 639             |
| Fig. Insurance 9,403 9,852 (444) 89,515 (4,999) 118,215 940,209 853,190 87,019 8,60  |                 | Outside Services   | (245)     | 100     | (345)    | 3,357      | 1,000     | 2,357     | 1,200       | (242)     | 057       | (00c)     | 93,516     | 88,702          |
| 940,209 811,087 129,122 8,697,524 8,110,062 587,462 9,705,160 590,603 505,120 0,745,   |                 | Insurance  | 9,403     | 9,852   | (449)    | 93,516     | 98,515    | (4,999)   | 118,218     | 200,000   | 001 630   | 97.019    | 8 697 524  | 8.122.827       |
| ion 295,717 161,553 134,165 2,146,655 1,523,872 622,783 1,794,579 295,717 182,502 113,215 2,13   | Total Expense   | S  | 940,209   | 311,087 | 129,122  | 8,697,524  | 8,110,062 | 587,462   | 9,705,160   | 240,203   | actices.  |           |            |                 |
| 1,676         1,666         10         16,662         102         19,994         1,676         2,325         (648)           294,041         159,887         134,154         2,129,891         1,507,210         622,681         1,774,585         294,041         180,177         113,864         2,1   | Profit/(Loss) e | excluding Depciation   | 295,717   | 161,553 | 134,165  | 2,146,655  | 1,523,872 | 622,783   | 1,794,579   | 295,717   | 182,502   | 113,215   | 2,146,655  | 1,585,259       |
| 294,041 159,887 134,154 2,129,891 1,507,210 622,681 1,774,585 294,041 180,177 113,864  | Depreciation    |  | 1,676     | 1,666   | 10       | 16,764     | 16,662    | 102       | 19,994      | 1,676     | 2,325     | (648)     | 16,764     | 33,517          |
| 294,041 135,887 134,134 2,125,891 1,707,240 022,003  |                 |  |           |         |          | 000000     | 0.07.330  | 537 681   | 1 774 585   | 294.041   | 180,177   | 113,864   | 2,129,891  | 1,551,742       |
|  | Profit/(Loss) a | ifter Deprciation  | 294,041   | 159,887 | 134,154  | 2,125,691  | 1,307,210 | 100,220   |             |           |           |           |            |                 |

42,524 4,610 2,339 (2,630) 1,282 44 67 2,289 40,034 4,144 7,044 (5,674) (5,674) (5,677) (5,677) (7,74)

(16,753)

578,149

561,396

45,330 1,737 1,075,714 (4,682) 9,051 (2,309) (1) 11,252 1,136,093

Variance

512,222 1,707 17,704

Dupage Airport Authority P100-Golf Administration Profit and Loss Statement For the Month Ending 10/31/2014

|                 |                                    |                 | Month    |          |           | TTD       |          | 2014 Annual |          | Month    |          |           | YTD       |          |
|-----------------|------------------------------------|-----------------|----------|----------|-----------|-----------|----------|-------------|----------|----------|----------|-----------|-----------|----------|
|                 |                                    | Actual          | Budget   | Variance | Actual    | Budget    | Variance | Budget      | 2014     | 2013     | Variance | 2014      | 2013      | Variance |
| 3               |                                    |                 |          |          |           |           |          |             |          |          |          | 9         | 139       | ٠        |
| 3970 P100       | Investment income                  | 0               | 100      | 0        | 2         | 90        | 2        | (0)         | 0        | 0        | 0        | 2         | ***       | 1        |
| 3981 P100       | Gain on Sale of Fixed Assets       | 34              | (*       | 85       | 4,223     | 90        | 4,223    | *           | (*)      |          |          | 4,223     | 22        | 4,223    |
| 3990 P100       | Misc. Income                       | 1,268           | 300      | 896      | 13,580    | 3,300     | 10,280   | 3,500       | 1,268    | 255      | 1,013    | 13,580    | 4,980     | 8,599    |
| Total Income    |                                    | 1,268           | 300      | 896      | 17,805    | 3,300     | 14,505   | 3,500       | 1,268    | 255      | 1,013    | 17,805    | 4,981     | 12,823   |
| Expenses        |                                    |                 |          |          |           |           |          |             |          |          |          |           |           |          |
| 4300 P100       | Credit Card Expense                | 6,315           | 4,500    | 1,815    | 44,255    | 46,000    | (1,745)  | 20,000      | 6,315    | 5,293    | 1,022    | 44,255    | 41,837    | 2,418    |
| 4400 P100       | Assn Outing Customer Comps.        | 80              | 55       | 25       | 6,552     | 5,295     | 1,257    | 5,400       | 80       |          | 80       | 6,552     | 4,997     | 1,555    |
| 5205 P100       | Maintenance Expense                | 718             | 2,917    | (2,198)  | 21,319    | 29,167    | (7,848)  | 35,000      | 718      | 2,844    | (2,126)  | 21,319    | 38,161    | (16,842) |
| 5415 P100       | Garbage/Waste Removal              | 172             | 175      | (3)      | 1,449     | 1,750     | (301)    | 2,100       | 172      | 172      | ,        | 1,449     | 1,872     | (424)    |
| 5416 P100       | Janitorial Services                | 692             | 009      | 92       | 4,837     | 5,700     | (863)    | 6,500       | 692      | 297      | 394      | 4,837     | 5,036     | (199)    |
| 5430 P100       | Supplies                           | 488             | 541      | (53)     | 3,767     | 5,418     | (1,651)  | 6,500       | 488      | 327      | 161      | 3,767     | 4,637     | (871)    |
| 5437 P100       | Rental Towel Linen etc             | 63              | 134      | (71)     | 1,577     | 1,332     | 245      | 1,600       | 63       | 176      | (113)    | 1,577     | 1,289     | 287      |
| 5440 P100       | DOT/Drug Testing/Background        | 374             | ж        | 374      | 5,352     | 10        | 5,352    | ě.          | 374      | (4)      | 374      | 5,352     | 1,106     | 4,247    |
| 5710 P100       | Utilities Natural Gas              | 592             | 650      | (58)     | 10,629    | 6,450     | 4,179    | 9,150       | 592      | 433      | 159      | 10,629    | 7,073     | 3,556    |
| 5720 P100       | Utilities Electric                 | 3,296           | 3,000    | 296      | 31,336    | 30,650    | 989      | 37,150      | 3,296    | 3,946    | (059)    | 31,336    | 25,366    | 5,970    |
| 5730 P100       | Utilities Water/Sewer              | 9 <b>.</b><br>8 | 1,300    | (1,300)  | 8         | 5,800     | (5,800)  | 6,000       | 16       | 20       |          | Re:       | 1,902     | (1,902)  |
| 5999 P100       | Miscellaneous Expense              | (37)            | (6)      | (37)     | (269)     |           | (269)    | *           | (37)     | (214)    | 177      | (269)     | 9,656     | (6,926)  |
| 6100 P100       | Salaries                           | 16,446          | 15,846   | 900      | 165,151   | 165,780   | (629)    | 202,019     | 16,446   | 14,941   | 1,505    | 165,151   | 156,326   | 8,825    |
| 6110 P100       | Payroll Taxes                      | 1,239           | 1,212    | 27       | 12,430    | 12,682    | (252)    | 15,455      | 1,239    | 1,123    | 116      | 12,430    | 11,528    | 903      |
| 6115 P100       | Unemployment taxes                 | 93              | 134      | (41)     | 3,075     | 3,750     | (675)    | 3,967       | 93       | 3,464    | (3,371)  | 3,075     | 3,856     | (781)    |
| 6120 P100       | Group Insurance                    | 1,164           | 1,477    | (313)    | 13,064    | 14,480    | (1,416)  | 17,434      | 1,164    | 1,462    | (298)    | 13,064    | 17,595    | (4,531)  |
| 6160 P100       | IMRF                               | 1,640           | 1,465    | 175      | 14,632    | 15,557    | (925)    | 18,999      | 1,640    | 1,335    | 304      | 14,632    | 14,178    | 454      |
| 6200 P100       | Property Tax                       | 7               | (16)     | ۰        | 304,420   | 248,000   | 56,420   | 248,000     | 90       |          |          | 304,420   | 247,305   | 57,116   |
|                 | Marketing/Advertising              | 94              | 1,500    | (1,406)  | 24,223    | 44,000    | (19,777) | 47,000      | 94       | 569      | (175)    | 24,223    | 38,087    | (13,864) |
| 6320 P100       | Community/Customer Relations       |                 | 25       | (25)     | 6         | 250       | (250)    | 300         |          | 1        | •        | *         | 216       | (216)    |
|                 | Travel                             | ,               | 30       | ***      | 1,900     | (40)      | 1,900    | iii         | 1        | •        | ٠        | 1,900     | 3)        | 1,900    |
| 6335 P100       | Education                          | •               | 12       | (12)     | 27        | 126       | (126)    | 150         | •        |          | Ť        | *         |           |          |
|                 | Dues Subscriptions Permits         | 25              | 200      | (175)    | 4,979     | 3,700     | 1,279    | 6,700       | 25       | ,        | 25       | 4,979     | 4,959     | ST SIC   |
| 6350 P100       | Office Expense                     | 303             | 200      | 103      | 3,117     | 2,000     | 1,117    | 2,400       | 303      | 410      | (107)    | 3,117     | T08'7     | 230      |
| 6356 P100       | Computer and Software              | 201             | 1,667    | (1,465)  | 13,650    | 16,667    | (3,017)  | 20,000      | 201      | ' !      | 201      | 13,650    | 3,690     | 9,734    |
| 6390 P100       | Communications                     | 999             | 1,300    | (634)    | 14,161    | 13,000    | 1,161    | 15,600      | 999      | 1,/05    | (T,059)  | 14,101    | 11,021    | 1,603    |
| 6527 P100       | Outside Services                   | (857)           | 1,381    | (2,238)  | 16,033    | 13,813    | 2,220    | 16,575      | (857)    | 524      | (1,381)  | 10,033    | 11,340    | (080 /4) |
| 6535 P100       | 9                                  | 2,079           | 833      | 1,246    | 14,007    | 8,333     | 5,674    | 10,000      | 2,079    | 520      | 1,559    | 14,007    | 101,00    | 10,100   |
|                 | Insurance                          | 5,236           | 3,900    | 1,336    | 55,437    | 39,100    | 16,337   | 47,000      | 5,236    | 3,824    | 1,411    | 55,457    | 16776     | 10 500   |
| Total Expenses  |                                    | 41,082          | 45,024   | (3,942)  | 791,081   | 738,799   | 52,281   | 833,999     | 41,082   | 42,852   | (3,7,70) | 791,081   | 112,402   | 10,000   |
|                 |                                    |                 |          |          |           |           |          |             |          |          |          |           |           |          |
| Profit/(Loss) e | Profit/(Loss) excluding Depciation | (39,814)        | (44,724) | 4,910    | (773,276) | (735,499) | (37,777) | (830,499)   | (39,814) | (42,597) | 2,783    | (373,276) | (167,501) | (5,775)  |
| Depreciation    |                                    | 10,211          | 10,210   | 0        | 102,108   | 102,104   | м        | 122,525     | 10,211   | 11,213   | (1,002)  | 102,108   | 112,129   | (10,022) |
|                 |                                    |                 | 100000   | 000      | 1000 3001 | (502 203) | (087 7E) | 1953 024)   | (50.024) | (53,810) | 3,786    | (875,384) | (879,630) | 4,247    |
| Profit/(Loss) a | Profit/(Loss) after Deprciation    | (50,024)        | (54,934) | 4,910    | (8/2/384) | (con'/co) | 101/101  | i minori    |          |          |          |           |           |          |

# Dupage Airport Authority P200 - Golf Maintenance Profit and Loss Statement For the Wonth Ending 10/33/2014

|              |                                    |          | Month    |          |           | ΔTΛ       |          | 2014 Annual |          | Month    |          |           | VTD         |          |
|--------------|------------------------------------|----------|----------|----------|-----------|-----------|----------|-------------|----------|----------|----------|-----------|-------------|----------|
|              |                                    | Actual   | Budget   | Variance | Actual    | Budget    | Variance | Budget      | 2014     | 2013     | Variance | 2014      | 2013        | Variance |
| Revenue      |                                    |          |          |          |           |           |          |             |          |          |          |           |             |          |
| Total Income | ne                                 |          | •        | ,        | ě         |           |          | •           |          |          | '        |           | ·           |          |
| Expenses     |                                    |          |          |          |           |           |          |             |          |          |          |           |             |          |
| 5205 P2(     | P200 Maintenance Expense           | 3,713    | 3,000    | 713      | 31,744    | 34,250    | (2,506)  | 40,000      | 3,713    | 1,120    | 2,593    | 31,744    | 26,942      | 4,802    |
| 5415 P2      | P200 Garbage/Waste Removal         | 156      | 200      | (44)     | 1,832     | 2,000     | (168)    | 2,400       | 156      | 156      | ē        | 1,832     | 1,455       | 378      |
| 5416 P20     | P200 Janitorial Services           | ×        | 42       | (42)     |           | 417       | (417)    | 200         | 9        | i.e      | ě        |           | 672         | (672)    |
| 5420 P20     |                                    | e ko     | 3,000    | (3,000)  | 20,035    | 24,400    | (4,365)  | 25,000      | 9        | 1,710    | (1,710)  | 20,035    | 16,465      | 3,571    |
|              | • •                                | 70       | 417      | (347)    | 4,157     | 4,167     | (6)      | 2,000       | 70       | 439      | (369)    | 4,157     | 4,679       | (521)    |
| 5432 P2(     | P200 Landscape Supplies            | 144      | )        | 144      | 4,366     | 5,000     | (634)    | 2,000       | 144      | 2,011    | (1,867)  | 4,366     | 11,121      | (6,756)  |
| _            |                                    | 8,730    | 6,500    | 2,230    | 40,511    | 82,500    | (41,989) | 83,500      | 8,730    | 1,035    | 7,695    | 40,511    | 61,691      | (21,180) |
| 5436 P20     |                                    | #        | 1,100    | (1,100)  | 384       | 1,100     | (716)    | 3,600       | 10       | E.       |          | 384       | i(t         | 384      |
|              | _                                  | 08       | 200      | (120)    | 2,498     | 2,325     | 173      | 3,025       | 80       | 44       | 36       | 2,498     | 1,845       | 653      |
|              |                                    | 1.198    | 1.000    | 198      | 9,384     | 12,400    | (3,016)  | 14,000      | 1,198    | 1,857    | (629)    | 9,384     | 12,469      | (3,084)  |
|              | _                                  | 171      | 550      | (379)    | 887       | 2,200     | (1,313)  | 2,500       | 171      | 149      | 21       | 887       | 610         | 277      |
|              | 0,                                 | 42.935   | 39.180   | 3,755    | 367,994   | 378,680   | (10,686) | 450,698     | 42,935   | 38,815   | 4,120    | 367,994   | 362,346     | 5,648    |
|              |                                    | 3.266    | 2,997    | 269      | 27,924    | 28,969    | (1,045)  | 34,478      | 3,266    | 2,938    | 328      | 27,924    | 27,292      | 632      |
| 6115 P2      | _                                  | 1.116    | 2,092    | (926)    | 17,280    | 20,791    | (3,511)  | 21,000      | 1,116    | 719      | 398      | 17,280    | 17,763      | (483)    |
|              | Ŭ                                  | 972      | 1,648    | (676)    | 12,013    | 16,132    | (4,119)  | 19,428      | 972      | 00       | 964      | 12,013    | 21,971      | (8,958)  |
|              |                                    | 330      | (0)      | į.       | 1,029     | 2,800     | (1,771)  | 2,800       | *        | it.      | ,        | 1,029     | 1,318       | (290)    |
|              | P200 IMRF                          | 3,611    | 3,496    | 115      | 30,079    | 31,797    | (1,718)  | 38,613      | 3,611    | 3,033    | 825      | 30,079    | 27,957      | 2,122    |
|              |                                    |          | (0)      | 1        | Si .      | 480       | (480)    | 480         | 36       |          | ٠        | ×         | 26          | (99)     |
|              |                                    | 2 ×      | 6 1      |          | 955       | 1,400     | (445)    | 1,400       | 31       | •        | Č.       | 955       | 745         | 210      |
|              |                                    | 272      | 375      | (103)    | 4,085     | 3,750     | 335      | 4,500       | 272      | 447      | (175)    | 4,085     | 4,090       | (5)      |
|              |                                    | 1.177    | 208      | 696      | 2,431     | 2,083     | 348      | 2,500       | 1,177    | 1.2      | 1,177    | 2,431     | 1.          | 2,431    |
|              |                                    | 00       | 250      | (250)    | 962       | 2,500     | (1,539)  | 3,000       | 311      | 2.5      | 0        | 362       | 2,382       | (1,421)  |
|              |                                    |          | 501      | (501)    | 2         | 4,503     | (4,503)  | 5,147       | 2        | 485      | (485)    | ж         | 5,182       | (5,182)  |
| ă            |                                    | 67,612   | 66,756   | 856      | 580,550   | 664,644   | (84,093) | 768,569     | 67,612   | 54,967   | 12,645   | 580,550   | 609,051     | (28,501) |
|              |                                    |          |          |          |           |           |          |             |          |          |          |           |             | 100      |
| Profit/(Los  | Profit/(Loss) excluding Depciation | (67,612) | (66,756) | (826)    | (580,550) | (664,644) | 84,093   | (768,569)   | (67,612) | (54,967) | (12,645) | (580,550) | (150,609)   | 100,82   |
|              |                                    |          |          |          |           |           |          |             |          | 12000    | Tan Can  | 1000 0001 | (1500.0051) | 28 501   |
| Profit/(Los  | Profit/(Loss) after Deprciation    | (67,612) | (66,756) | (856)    | (580,550) | (664,644) | 84,093   | (768,569)   | (210//9) | (196'96) | (44,042) | face/noci | and and     |          |
|              |                                    |          |          |          |           |           |          |             |          |          |          |           |             |          |

Dupage Airport Authority
P300 - Golf Operations
Profit and Loss Statement
For the Month Ending 10/31/2014

|                  |                                    |         | Month   |           |           | OTY        |           | 2014 Annual |         | Month   |          |           | YTD       |           |
|------------------|------------------------------------|---------|---------|-----------|-----------|------------|-----------|-------------|---------|---------|----------|-----------|-----------|-----------|
|                  |                                    | Actual  | Budget  | Variance  | Actual    | Budget     | Variance  | Budget      | 2014    | 2013    | Variance | 2014      | 2013      | Variance  |
| Revenue          |                                    |         |         |           |           |            |           |             |         |         |          |           |           | 1         |
| 3300 P300        | Greens Fees                        | 51,958  | 88,000  | (36,042)  | 836,573   | 925,000    | (88,427)  | 950,000     | 51,958  | 75,470  | (23,512) | 836,573   | 898,169   | (765,19)  |
| 3310 P300        | Golf Cart Rentals                  | 20,587  | 22,000  | (1,413)   | 250,965   | 252,000    | (1,035)   | 260,000     | 20,587  | 19,143  | 1,443    | 250,965   | 240,979   | 986′6     |
| 3320 P300        | Associate Memberships              |         | 3       | 24        | 158,397   | 153,000    | 5,397     | 153,000     | ů.      | 3,403   | (3,403)  | 158,397   | 145,046   | 13,351    |
|                  | Club Rentals                       | 611     | 200     | 111       | 6,343     | 006'9      | (557)     | 7,000       | 611     | 260     | 51       | 6,343     | 6,497     | (154)     |
|                  | Golf Academy                       | 192     | 9       | 192       | 4,872     | 4,000      | 872       | 4,000       | 192     | 4       | 192      | 4,872     | 5,384     | (512)     |
| 3350 P300        | Practice Center                    | 493     | 3,250   | (2,757)   | 105,842   | 140,000    | (34,158)  | 140,000     | 493     | 4,549   | (4,056)  | 105,842   | 131,222   | (25,381)  |
| 3380 P300        | Golf Merchandise Sales             | 12,200  | 16,000  | (3,800)   | 147,098   | 145,500    | 1,598     | 155,000     | 12,200  | 12,815  | (615)    | 147,098   | 142,068   | 5,030     |
| 3390 P300        | Awards Expense                     | (780)   | i.      | (780)     | (10,910)  |            | (10,910)  |             | (180)   | 94      | (780)    | (10,910)  | ×         | (10,910)  |
|                  | Discount Expense                   | (5,607) | i A     | (2.607)   | (601,109) | 1          | (67,109)  |             | (5,607) |         | (2,607)  | (62,109)  | '         | (62,109)  |
| Ĕ                |                                    | 79,654  | 129,750 | (960'05)  | 1,432,071 | 1,626,400  | (194,329) | 1,669,000   | 79,654  | 115,941 | (36,287) | 1,432,071 | 1,569,365 | (137,294) |
| Expenses         |                                    |         |         |           |           |            |           |             |         |         |          |           |           | į         |
| 4330 P300        | Merchandise COGS                   | 696'9   | 10,880  | (3,912)   | 695'68    | 98,940     | (9,371)   | 105,400     | 696'9   | 9,495   | (2,526)  | 89,569    | 97,391    | (7,822)   |
| 5205 P300        | Maintenance Expense                | 491     | 1,000   | (605)     | 9,944     | 11,250     | (1,306)   | 12,500      | 491     | 1,249   | (758)    | 9,944     | 9,201     | 743       |
|                  | Supplies                           | 1,148   | 200     | 948       | 20,356    | 15,500     | 4,856     | 16,000      | 1,148   | 905     | 642      | 20,356    | 10,193    | 10,163    |
| 5999 P300        | Miscellaneous Expense              | (6)     | 72      | (6)       | (6)       | *          | (6)       | 81          | (6)     | #17     | (6)      | (6)       | 6         | (6)       |
|                  | Salaries                           | 11.569  | 13,009  | (1,440)   | 123,392   | 122,924    | 468       | 136,065     | 11,569  | 16,886  | (5,317)  | 123,392   | 138,104   | (14,712)  |
|                  | Pavroll Taxes                      | 899     | 995     | (96)      | 10,321    | 9,403      | 918       | 10,409      | 668     | 1,311   | (412)    | 10,321    | 10,792    | (470)     |
|                  | Unemployment taxes                 | 588     | 481     | 107       | 9,140     | 8,845      | 295       | 850'6       | 588     | 849     | (261)    | 9,140     | 160'6     | 49        |
|                  | Group Insurance                    | 471     | 785     | (314)     | 4,853     | 5,410      | (557)     | 6,980       | 471     | (5,655) | 6,126    | 4,853     | 19,476    | (14,623)  |
|                  | Uniforms                           | . '     |         | 99        | 2,359     | 1,500      | 859       | 1,500       | 1       | *       | ×        | 2,359     | 1,023     | 1,336     |
|                  | IMBE                               | 747     | 760     | (513)     | 5,651     | 6,586      | (932)     | 7,629       | 247     | 677     | (730)    | 5,651     | 7,807     | (2,156)   |
|                  | Outside Services                   | 9       | . "     |           | 5,480     | 4,800      | 980       | 4,800       | 7       | 100     | 00       | 5,480     | 4,620     | 860       |
|                  | location of the second             | 7 •     | 182     | (182)     | ď         | 1,571      | (1,571)   | 1,803       | •       | 215     | (215)    | ,         | 1,691     | (1,691)   |
| ă                |                                    | 22,372  | 28,292  | (5,920)   | 281,056   | 286,729    | (5,673)   | 312,144     | 22,372  | 25,832  | (3,459)  | 281,056   | 309,389   | (28,332)  |
|                  |                                    |         |         |           |           |            |           |             |         |         |          |           |           |           |
|                  | :                                  |         | 010 000 | 1920 4261 | 1 151 015 | 1 220 671  | (189 656) | 1.356.856   | 57.282  | 90.109  | (32,827) | 1,151,015 | 1,259,977 | (108,962) |
| Profit/(Loss) ex | Profit/(Loss) excluding Depciation | 57,282  | 101,458 | [44,170]  | CTO/TCT/T | 1,0355,011 | (acayoar) | 2000000     |         |         |          |           |           |           |
| Profit/(Loss) af | Profit/(Loss) after Deprclation    | 57,282  | 101,458 | (44,176)  | 1,151,015 | 1,339,671  | (188,656) | 1,356,856   | 57,282  | 90,109  | (32,827) | 1,151,015 | 1,259,977 | (108,962) |

Dupage Airport Authority P400 - Food and Beverage Profit and Loss Statement For the Month Ending 10/31/2014

|                                    |           | MOM      |          |          |          |          |          |          |          |          |          |          |          |
|------------------------------------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
|                                    | Actual    | Budget   | Variance | Actual   | Budget   | Variance | Budget   | 2014     | 2013     | Variance | 2014     | 2013     | Variance |
| Revenue                            |           |          |          |          |          |          |          |          |          |          |          |          |          |
| 3600 P400 Food Sales               | 5,025     | 6,650    | (1,625)  | 70,818   | 84,050   | (13,232) | 36,000   | 5,025    | 8,127    | (3,102)  | 70,818   | 83,154   | (12,337) |
| 3610 P400 Beverage Sales           | 13,437    | 13,250   | 187      | 191,424  | 172,100  | 19,324   | 174,000  | 13,437   | 16,192   | (2,755)  | 191,424  | 181,948  | 9,476    |
| Total Income                       | 18,461    | 19,900   | (1,439)  | 262,242  | 256,150  | 6,092    | 260,000  | 18,461   | 24,319   | (5,858)  | 262,242  | 265,102  | (2,860)  |
| Expenses                           |           |          |          |          |          |          |          |          |          |          |          |          |          |
| 4315 P400 Food COGS                | 6,567     | 3,325    | 3,242    | 18,283   | 39,587   | (21,304) | 40,562   | 6,567    | 13,247   | (089'9)  | 18,283   | 92,024   | (73,741) |
| 4320 P400 Beverage COGS            | 3,839     | 3,313    | 527      | 61,468   | 43,025   | 18,443   | 43,500   | 3,839    | 960'9    | (2,257)  | 61,468   | 54,594   | 6,874    |
| 5205 P400 Maintenance Expense      | 302       | 1,250    | (948)    | 4,085    | 9,500    | (5,415)  | 10,000   | 302      | 183      | 119      | 4,085    | 3,741    | 344      |
| 5430 P400 Supplies                 | 1,073     | 1,875    | (802)    | 15,245   | 14,250   | 966      | 15,000   | 1,073    | 879      | 195      | 15,245   | 12,898   | 2,347    |
| 5435 P400 Small Equipment          | 326       | 750      | (424)    | 737      | 5,700    | (4,963)  | 6,000    | 326      | 437      | (111)    | 737      | 5,413    | (4,677)  |
| 6100 P400 Salaries                 | 14,467    | 15,675   | (1,208)  | 132,757  | 144,163  | (11,406) | 168,300  | 14,467   | 15,317   | (820)    | 132,757  | 122,913  | 9,844    |
| 6110 P400 Payroll Taxes            | 1,391     | 1,461    | (02)     | 13,298   | 13,817   | (519)    | 15,740   | 1,391    | 1,515    | (124)    | 13,298   | 12,130   | 1,168    |
| 6115 P400 Unemployment taxes       | 565       | 406      | 159      | 9,482    | 11,289   | (1,807)  | 11,594   | 565      | 910      | (344)    | 9,482    | 10,474   | (166)    |
| 6120 P400 Group Insurance          | 1,131     | 785      | 346      | 10,887   | 7,680    | 3,207    | 9,250    | 1,131    | 787      | 344      | 10,887   | 9,571    | 1,317    |
| 6130 P400 Uniforms                 | 36        | 18       | T        | 1,639    | 2,000    | (361)    | 2,000    |          |          | *        | 1,639    | 297      | 1,041    |
| P400                               | 1,947     | 2,295    | (348)    | 20,584   | 21,665   | (1,081)  | 26,397   | 1,947    | 2,205    | (258)    | 20,584   | 20,325   | 259      |
| P400                               | 159       | 2.8      | Ä        | 19       | (4       | ï        | •        | 1        | 700      | (200)    | 30       | 700      | (200)    |
| P400                               |           | 232      | (232)    | ,        | 3,689    | (3,689)  | 4,092    | •        | 248      | (248)    | **       | 1,889    | (1,889)  |
| Expenses                           | 31,608    | 31,367   | 242      | 288,466  | 316,365  | (27,899) | 352,435  | 31,608   | 42,524   | (10,915) | 288,466  | 347,268  | (58,802) |
|                                    |           |          |          |          |          |          |          |          |          |          |          |          |          |
| Profit/(Loss) excluding Depciation | (13,147)  | (11,467) | (1,680)  | (26,224) | (60,215) | 33,991   | (92,435) | (13,147) | (18,205) | 5,058    | (26,224) | (82,166) | 55,942   |
| Profit/I ncc) after Denrelation    | (771 147) | (11.467) | (1.680)  | (26.224) | (60.215) | 33,991   | (92,435) | (13,147) | (18,205) | 5,058    | (26,224) | (82,166) | 55,942   |

|                                    |   |        | Month  |          |         | YTD     |           | 2014 Annual |         | Month    |                   |         | YTD     |           |
|------------------------------------|---|--------|--------|----------|---------|---------|-----------|-------------|---------|----------|-------------------|---------|---------|-----------|
|                                    |   | Actual | Budget | Variance | Actual  | Budget  | Variance  | Budget      | 2014    | 2013     | Variance          | 2014    | 2013    | Variance  |
| Revenue                            |   |        |        |          |         |         |           |             |         |          |                   |         |         |           |
| 3600 P500                          | Food Sales                              | 58.817 | 53,750 | 5.067    | 293,776 | 354,750 | (60,974)  | 376,250     | 58,817  | 39,867   | 18,949            | 293,776 | 365,000 | (71,223)  |
| PSOO                               | Boyorage Cales                          | 3      | 13     | 11+      | 110     | 14      | (4)       |             | *       | ×        | ×                 |         | 2,354   | (2,354)   |
| D200                               | Banglet Rental Income                   | 7.013  | 10.750 | (2 727)  | 019.07  | 70.950  | (30.041)  | 75,250      | 7,013   | 6,021    | 895               | 40,910  | 82,087  | (41,178)  |
| Income                             |   | 028'59 | 64,500 | 1,330    | 334,686 | 425,700 | (91,014)  | 451,500     | 65,830  | 45,888   | 19,941            | 334,686 | 449,441 | (114,755) |
| Expenses                           |   |        |        |          |         |         |           |             |         |          |                   |         |         |           |
| 200                                | Food COGS                               | 16,164 | 13,653 | 2,511    | 75,844  | 87,671  | (11,827)  | 93,132      | 16,164  | 3,083    | 13,081            | 75,844  | 43,459  | 32,385    |
| P500                               | Beverage COGS                           | 2,803  |        | 2,803    | 12,991  | 74)     | 12,991    | 3           | 2,803   | 1,833    | 696               | 12,991  | 20,191  | (7,199)   |
| P500                               | Supplies                                | 832    | 1,800  | (898)    | 6,738   | 13,400  | (6,662)   | 14,000      | 832     | 996      | (134)             | 6,738   | 4,047   | 2,691     |
| P500                               | Rental Equipment                        | 984    | 2.500  | (1.516)  | 15,557  | 19,000  | (3,443)   | 20,000      | 984     | 888      | 96                | 15,557  | 19,204  | (3,647)   |
| P500                               | Rental Towel linen etc                  | 1.151  | 2.875  | (1.724)  | 12,330  | 21,850  | (9,520)   | 23,000      | 1,151   | 1,146    | 2                 | 12,330  | 16,728  | (4,399)   |
| P500                               | Salaries                                | 11,508 | 15,047 | (3,539)  | 120,979 | 144,473 | (23,494)  | 174,332     | 11,508  | 15,340   | (3,832)           | 120,979 | 134,945 | (13,965)  |
| P500                               | Pavroll Taxes                           | 1.324  | 1,603  | (279)    | 11,781  | 15,707  | (3,926)   | 18,542      | 1,324   | 1,706    | (383)             | 11,781  | 14,393  | (2,612)   |
| D-500                              | Upemployment taxes                      | 906    | 903    | · m      | 8,916   | 12,628  | (3,712)   | 13,941      | 906     | 562      | 344               | 8,916   | 10,975  | (2,059)   |
|                                    | Uniforms                                | 8      | 3      | 36       | (8)     | 200     | (200)     | 200         | **      | i)       | 1                 | *       | 142     | (142)     |
|                                    | 000000000000000000000000000000000000000 | 9      | 375    | (325)    | 9       | 3,438   | (3,438)   | 4,002       |         | 280      | (280)             |         | 2,335   | (2,335)   |
| Ĕ                                  |   | 35,672 | 38,706 | (3,034)  | 265,137 | 318,667 | (53,530)  | 361,449     | 35,672  | 25,806   | 9,866             | 265,137 | 266,418 | (1,282)   |
| Profit/(Loss) excluding Depciation | ding Depciation                         | 30,157 | 25,794 | 4,363    | 69,549  | 107,033 | (37,484)  | 90,051      | 30,157  | 20,082   | 10,075            | 69,549  | 183,022 | (113,673) |
|                                    |   |        |        |          |         | 6       | SAOA CEL  |             | 30.157  | 20.082   | 10.075            | 69.549  | 183,022 | (113,473) |
| Profit/(Loss) after Deprciation    | Deprciation                             | 30,157 | 25,794 | 4,363    | 69,549  | 10/,033 | (\$7,484) | Ten'ne      | 104,000 | - Canada | The second second | 2. 2/22 |         |           |

| Auth                |                       |                           | /2014                           |
|---------------------|-----------------------|---------------------------|---------------------------------|
| Dupage Airport Auth | P600 - Private Events | Profit and Loss Statement | For the Month Ending 10/31/2014 |
|                     |                       |                           |                                 |

|                                    |        | Worth  |          |         | VTD    |          | 2014 Annual |        | Month |          |         | YTD     |          |
|------------------------------------|--------|--------|----------|---------|--------|----------|-------------|--------|-------|----------|---------|---------|----------|
|                                    | Actual | Budget | Variance | Actual  | Budget | Variance | Budget      | 2014   | 2013  | Variance | 2014    | 2013    | Variance |
| Revenue                            |        |        |          |         |        |          |             |        |       |          |         |         | 6        |
| 3600 P600 Food Sales               | 16.611 | 8.132  | 8.479    | 104,373 | 80,946 | 23,427   | 127,506     | 16,611 | 5,944 | 10,668   | 104,373 | 81,369  | 23,003   |
|                                    | 165    | 1,626  | (1,461)  | 9,015   | 16,188 | (7,173)  | 25,500      | 165    | 650   | (485)    | 9,015   | 27,845  | (18,830) |
| Іпсоте                             | 16,776 | 9,758  | 7,018    | 113,388 | 97,134 | 16,254   | 153,006     | 16,776 | 6,593 | 10,183   | 113,388 | 109,215 | 4,173    |
| Expenses                           |        |        |          |         |        |          |             |        |       |          |         |         |          |
| 4315 P600 Food COGS                | 604    | 2.440  | (1.836)  | 26.933  | 24,285 | 2,648    | 38,253      | 604    | 1,196 | (265)    | 26,933  | 15,739  | 11,194   |
|                                    | *      | ì      | 1201-1   | 903     | 10     | 903      | 10          | 22     |       | *        | 903     | 225     | 678      |
| "                                  | 604    | 2.440  | (1,836)  | 27,836  | 24,285 | 3,551    | 38,253      | 604    | 1,196 | (265)    | 27,836  | 15,964  | 11,872   |
|                                    |        |        |          |         |        |          |             |        |       |          |         |         |          |
|                                    |        |        |          |         |        |          |             |        |       |          |         |         |          |
| Profit/(Loss) excluding Depciation | 16,172 | 7,318  | 8,854    | 85,552  | 72,849 | 12,703   | 114,753     | 16,172 | 5,397 | 10,774   | 85,552  | 93,251  | (7,699)  |
|                                    |        |        |          |         |        |          |             |        |       |          |         |         |          |
|                                    |        |        |          |         |        |          |             |        |       |          |         |         | 1000 17  |
| Profit/(Loss) after Depretation    | 16,172 | 7,318  | 8,854    | 85,552  | 72,849 | 12,703   | 114,753     | 16,172 | 5,397 | 10,774   | 85,552  | 93,251  | (7,699)  |
|                                    |        |        |          |         |        |          |             |        |       |          |         |         |          |

Dupage Airport Authority
P700 - Golf Outlings
Profit and Loss Statement
For the Month Ending 10/31/2014

|                                    |         | Month  |          |         | YTD     |          | 2014 Annual |         | Month |          |         | YTD     |          |
|------------------------------------|---------|--------|----------|---------|---------|----------|-------------|---------|-------|----------|---------|---------|----------|
|                                    | Actual  | Budget | Variance | Actual  | Budget  | Variance | Budget      | 2014    | 2013  | Variance | 2014    | 2013    | Variance |
| Revenue                            |         |        |          |         |         |          |             |         |       |          |         |         |          |
| 3600 P700 Food Sales               | 2,408   | (*)    | 2,408    | 162,351 | 148,268 | 14,083   | 148,268     | 2,408   | 1,629 | 779      | 162,351 | 135,070 | 27,281   |
| 3620 P700 Banquet Rental Income    |         | ja     | (*)      | 2,213   | 29,653  | (27,440) | 29,653      | 30      | 157   | (157)    | 2,213   | 18,783  | (16,570) |
| Total Income                       | 2,408   | X      | 2,408    | 164,564 | 177,921 | (13,357) | 177,921     | 2,408   | 1,786 | 622      | 164,564 | 153,852 | 10,711   |
| Expenses                           |         |        |          |         |         |          |             |         |       |          |         |         |          |
| 4315 P700 Food COGS                | (5,973) | ,      | (5,973)  | 42,010  | 44,480  | (2,470)  | 44,480      | (5,973) | 280   | (6,253)  | 42,010  | 12,916  | 29,094   |
| 4320 P700 Beverage COGS            |         | 93     | a        | 18      | 1       | 18       |             | *       | (*)   | *        | 18      | 83      | (65)     |
| Total Expenses                     | (5,973) |        | (5,973)  | 42,028  | 44,480  | (2,452)  | 44,480      | (5,973) | 280   | (6,253)  | 42,028  | 12,999  | 29,029   |
|                                    |         |        |          |         |         |          |             |         |       |          |         |         |          |
| Profit/(Loss) excluding Denciation | 8.380   |        | 8,380    | 122.536 | 133,441 | (10,906) | 133,441     | 8,380   | 1,505 | 6,875    | 122,536 | 140,853 | (18,317) |
|                                    |         |        |          |         |         |          |             |         |       |          |         |         |          |
| Droft // ton // who property       | 0000    | 15     | 0.380    | 133 536 | 123 441 | (10 906) | 133 441     | 8.380   | 1.505 | 6.875    | 122.536 | 140,853 | (18,317) |
| riout/ (ross) arter Depteration    | 00000   |        | noc'o    | 122,330 | 133,411 | (aprior) | 1           |         |       |          |         |         |          |

**Dupage Airport Authority** P900 - Kitty Hawk Café

(5) 16,709 1,283 1,584 6,226 (1,420)(1,420) 359 9,627 1,777 406 4,731 409 645 756 2,718 3,768 525 1,795 (31,339) 2,407 YTD 2013 290 800 8,938 1,440 3,073 3,264 26,134 1,992 31,389 731 24,306 4,047 2,586 1,724 11,595 204 4,631 31,389 32,822 2014 95 109 (0) 2,137 179 (1,296) 1,122 1,122 3,377 231 3,608 77 609 151 30 (607) 884 204 (72) Variance (1,135) 12 (2,845) (1,135)812 (28) 80 182 930 135 529 Month 2013 (13) (13) 77 1,421 123 30 80 650 (4,141)0 3,377 95 1,019 204 3,621 2014 500 3,768 575 1,964 (33,448) 50,895 36,000 6,600 50,900 1,325 18,000 2,310 2,400 960 3,700 2014 Annual 8,300 39,336 4,200 3,004 Budget (394) 9,306 2,122 (1,710) 597 125 (384) 11,595 (296) 1,544 (138) (1,908) (31,807) (3,508) 5,838 (427)1,440 Variance 3,087 575 1,908 (27,118) 43,196 1,125 15,000 1,925 2,000 800 3,100 7,700 30,000 **5,500** 3,500 2,108 32,225 2,461 200 Budget ΛTD 31,389 2,586 1,724 11,595 204 4,631 3,264 26,134 1,992 31,389 731 24,306 4,047 290 800 8,938 1,440 3,073 32,822 Actual 350 95 (58) (0) 41 18 (82) 1,019 204 167 (13) (13) (23) (79) (70) (170) (1.611)(28) Variance (2,530) 300 3,000 550 3,026 290 28 3,850 350 82 193 200 300 Month 650 95 292 (0) 3,067 77 1,421 123 1,019 (4,141)3,377 39 80 249 204 (13)231 3,608 3,621 Actual Kitty Hawk Loss Reimbursement Dues Subscriptions Permits Garbage/Waste Removal Miscellaneous Expense Maintenance Expense Unemployment taxes Credit Card Expense Small Equipment Aircraft Catering Group Insurance Profit/(Loss) excluding Depciation Beverage COGS Utilities Electric Beverage Sales Payroll Taxes Food COGS Food Sales Insurance Uniforms Supplies Salaries Total Expenses P900 **Total Income** Expenses 3610 4300 6110 4320 5205 5415 5430 5435 5720 5999 6100 6120 6130 6160 4315

(13)

Profit/(Loss) after Deprciation

326 19,575 3,637 (355) 44 6,220 874 666

566

2,905 16,506 215 19,626

Variance

16,113 1,303 140 5,369 204 863 (88) (1,795)

For the Month Ending 10/31/2014

Profit and Loss Statement



**TO:** DuPage Airport Authority

**Board of Commissioners** 

FROM: Patrick Hoard

Director of Finance

THROUGH: David Bird (

**Executive Director** 

RE: Proposed Ordinance 2014-278; An Ordinance of the DuPage

Airport Authority Levying Taxes for the Fiscal Year Beginning

January 1, 2014 and Ending December 31, 2014.

**DATE:** November 4, 2014

### **SUMMARY:**

Board passage of this Ordinance is a statutory requirement in order for the Airport Authority to levy taxes in 2014, payable to the Airport Authority in 2015. The Airport Authority will Levy the same amount as it has the previous two years, \$5,976,024.

### PREVIOUS COMMITTEE/BOARD ACTION:

June 11, 2014 - Proposed Ordinance 2014-278 will be reviewed by the Finance, Budget and Audit Committee.

### **REVENUE OR FUNDING IMPLICATIONS:**

The levy is necessary in order to fund capital improvement projects and major maintenance projects.

### **STAKEHOLDER PROCESS:**

No stakeholders have been identified at this time.

### **LEGAL REVIEW:**

Legal review of this item is not necessary.

### **ATTACHMENTS:**

Proposed Ordinance 2014-278; An Ordinance of the DuPage Airport Authority Levying Taxes for the Fiscal Year Beginning January 1, 2014 and Ending December 31, 2014.

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### **ALTERNATIVES:**

The Board can deny, modify or amend this issue.

### **RECOMMENDATION:**

It is the recommendation of the Executive Director and staff that the Board approve Proposed Ordinance 2014-278; An Ordinance of the DuPage Airport Authority Levying Taxes for the Fiscal Year Beginning January 1, 2014 and Ending December 31, 2014, for the purposes of future capital expenditures and to add additional funds to the Five-Year Capital Reserve Program.

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### **ORDINANCE 2014-278**

### AN ORDINANCE OF THE DUPAGE AIRPORT AUTHORITY LEVYING TAXES FOR THE FISCAL YEAR BEGINNING JANUARY 1, 2014 AND ENDING DECEMBER 31, 2014

WHEREAS. The Board of Commissioners of the DuPage Airport Authority, an Illinois Special District, have determined the sums necessary to pay the costs of operating the DuPage Airport and all expenses and liabilities of the Authority for the fiscal year beginning January 1, 2014 and ending December 31, 2014, and have adopted an appropriation ordinance of the Authority for that period, appropriating the sum of \$45,622,375 as required by law; and

WHEREAS, said appropriation ordinance provides for estimated expenditures and revenues as follows:

SECTION 1: For the fiscal year beginning January 1, 2014 and ending December 31, 2014 the following sums of money are hereby levied for the corporate purposes of the DuPage Airport Authority:

| Cash Balance - Beginning-Operating Cash Balance - Beginning - Restricted | \$<br>\$ | 9,105,056<br>2,726,721     |
|--|----------|----------------------------|
| Cash Balance - Beginning - Designated                                    | \$       | 16,292,402                 |
| ,  | \$       | 28,124,179                 |
| OPERATING REVENUES   |          |                            |
| Airport Operations   | \$       | 4,447,636                  |
| Flight Center Fuel Operations  | \$       | 11,499,739                 |
| Prairie Landing Golf Course  | \$       | 2,765,827                  |
| SUB-TOTAL OPERATING REVENUES   | \$       | 18,713,202                 |
|  |          |                            |
| OPERATING EXPENSES   |          |                            |
| Airport Operations   | \$       | 6,237,189                  |
| Flight Center Fuel Operations  | \$       | 9,705,160                  |
| Prairie Landing Golf Course  | \$       | 2,514,224                  |
| SUB-TOTAL OPERATING EXPENSES   | \$       | 18,456,573                 |
| NON OPERATING - DEBT SERVICE/CAPITAL/TAXES                               |          |                            |
| REVENUES   |          |                            |
| Miscellaneous Taxes  | \$       | 55,000                     |
| Property Taxes   | \$       | 5,520,000                  |
| Interest Income  | \$       | 145,000                    |
| Gain of Sale from Fixed Assets   | \$       | 60,000                     |
| SUB-TOTAL NON-OPERATING REVENUES   | \$       | 5,780,000                  |
|  |          |                            |
| EXPENSES   | •        | 204.000                    |
| Property Tax (DAA)   | \$       | 204,000<br>24 <b>8,000</b> |
| Property Tax (PLGC)  | \$       | 452,000                    |
| SUB-TOTAL NON-OPERATING EXPENSES   | Þ        | 452,000                    |
| CAPITAL DEVELOPMENT PROGRAM  |          |                            |
| AVIATION PROGRAMS/EQUIPMENT  | \$       | 23,514,502                 |
| GOLF COURSE PROGRAMS/EQUIPMENT   | \$       | 2,237,000                  |
| Major Maintenance of Capital Assets                                      | \$       | 962,300                    |
| SUB-TOTAL CAPITAL DEVELOPMENT EXPENSES                                   |          | 26,713,802                 |
| OOD-TOTAL ON TIAL DEVILOT MENT EXTENSE                                   |          |                            |
| Total FY2014 Revenues  | \$       | 24,493,202                 |
| Total FY2014 Expenditures  | \$       | 45,622,375                 |
|  | \$       | (21,129,173)               |
| Cash Balance - Ending (all operating)                                    | \$       | 6,995,006                  |

SECTION 2: That the following levy, containing an estimate of the receipts and expenditures for FISCAL YEAR 2014, be and are hereby adopted as the levy of the DuPage Airport Authority for said fiscal year:

| AUTHORITY ADI            | MINISTRATION / OPERATIONS                          |          |                            |
|--------------------------|--|----------|----------------------------|
|                          | HANGAR RENTALS                                     | \$       | 1,798,468                  |
|                          | COLLECTION, SERVICE, TOWING FEES                   | \$       | 250                        |
|                          | COMMISSIONS<br>CUSTOMS FEES                        | \$<br>\$ | 32,443<br>80,000           |
|                          | RAMP, TIE DOWN, OVERNIGHT FEES                     | \$       | 150,000                    |
|                          | NON AIRFIELD, RENT/LEASE REVENUE                   | \$       | 2,366,475                  |
|                          | MISCELLANEOUS                                      | \$       | 20,000                     |
| TOTAL R                  | EVENUES  | \$       | 4,447,636                  |
| CASH ON HAND - B         | EGINNING   | \$       | 26,034,901                 |
| TOTAL FUNDS AVA          | ILABLE   | \$       | 30,482,537                 |
| EXPENDITURES<br>SALARIES |  | •        | 0.004.047                  |
| SALARIE                  | STAFF & COMMISSIONERS                              | \$       | 2,264,617                  |
| BENEFITS                 | STOTAL   | Φ        | 2,204,017                  |
| BENEFITO                 | FICA   | \$       | 166,602                    |
|                          | UNEMPLOYMENT INSURANCE                             | \$       | 36,684                     |
|                          | GROUP INSURANCE                                    | \$       | 454,261                    |
|                          | UNIFORMS   | \$       | 10,100                     |
| BENEFIT                  | IMRE<br>S TOTAL                                    | \$       | 208,109<br>875,756         |
| GENERAL & ADMIN          |  | Ψ        | 073,130                    |
| OLIVEI WIL GARDINII      | EDUCATION / TRAINING / TRAVEL                      | \$       | 18,873                     |
|                          | DUES & SUBSCRIPTIONS                               | \$       | 14,460                     |
|                          | COMPUTER AND SOFTWARE                              | \$       | 42,650                     |
|                          | COMMUNICATIONS                                     | \$<br>\$ | 54,640<br>12,540           |
|                          | GENERAL OFFICE MISCELLANEOUS                       | \$<br>\$ | 2,300                      |
| GEN & A                  | DMIN. TOTAL  | \$       | 145,463                    |
| OUTSIDE SERVICE          |  | •        | ,                          |
|                          | CONSULTING SERVICES                                | \$       | 103,250                    |
|                          | ACCOUNTING / AUDIT                                 | \$       | 48,500                     |
|                          | CUSTOMS/CONTROL TOWER                              | \$<br>\$ | 536,000                    |
|                          | MISC OUTSIDE SERVICES<br>LEGAL                     | \$       | 176,257<br>200,000         |
|                          | SNOW REMOVAL/ICE CONTROL                           | \$       | 20,100                     |
|                          | ARFF   | \$       | 400,000                    |
| OUTSIDE                  | ETOTAL   | \$       | 1,484,107                  |
| MAINTENANCE              |  |          |                            |
|                          | EQUIPMENT LEASE / MAINT, CONTRACTS                 | \$       | 37,068                     |
|                          | SUPPLIES/HANDTOOLS & SMALL EQUIPMENT               | S        | 56,504                     |
|                          | FUEL/OIL VEHICLES & EQUIPMENT<br>FIELD MAINTENANCE |          | 75,000<br>1 <b>4</b> 6,856 |
|                          | BUILDING MAINTENANCE                               | \$       | 181,560                    |
|                          | MACHINE & EQUIPMENT                                | \$       | 55,000                     |
| MAINTEN                  | NANCE TOTAL  | \$       | 551,988                    |
| INSURANCE                |  | \$       | 313,165<br>313,165         |
|                          |  | Ψ        | 313,103                    |
| MARKETING / PUB          | LIC RELATIONS                                      | \$       | 119,312                    |
| UTILITIES                |  | \$       | 119,312                    |
| ULLITES                  | GARBAGE REMOVAL / JANITORIAL                       | \$       | 15,481                     |
|                          | GAS HEAT   | \$       | 136,000                    |
|                          | ELECTRIC   | \$       | 301,000                    |
|                          | WATER/SEWER  | \$       | 30,300                     |
| TOTAL U                  | TILITIES   | \$       | 482,781                    |
| TOTAL EXPENDITU          | IRES AUTHORITY ADMINISTRATION & OPERATIONS         | \$       | 6,237,189                  |
| CASH ON HAND EN          | IDING  | \$       | 24,245,348                 |

### DUPAGE FLIGHT CENTER FUEL OPERATIONS

### REVENUES

| FUEL & OIL SALES<br>SERVICES & CATERING<br>MISC. INCOME<br>TOTAL REVENUES   | \$<br>\$                      | 11,228,814<br>261,425<br>9,500<br>11,499,739  |
|---|-------------------------------|---|
| CASH ON HAND - BEGINNING  | \$                            | 2,005,378   |
| TOTAL FUNDS AVAILABLE   | \$                            | 13,505,117  |
| EXPENDITURES  |                               |   |
| SALARIES  | œ                             | 844 001   |
| STAFF<br>SALARIES TOTAL   | \$                            | 844,991<br>844,991  |
| BENEFITS  FICA  UNEMPLOYMENT INSURANCE  GROUP INSURANCE  UNIFORMS  IMRF  BENEFITS TOTAL   | \$ \$ \$ \$ \$ \$ \$          | 64,642<br>24,700<br>214,700<br>12,800<br>80,866<br>397,708                            |
| COST OF SALES  COST OF SALES - FUEL/OIL  COST OF SALES - DEICE  COST OF SALES - CATERING  COST OF SALES TOTAL   | \$ \$ \$ <b>\$</b>            | 7,715,280<br>25,000<br>90,000<br>7,830,280  |
| GENERAL & ADMINISTRATIVE  BUILDING RENT  EDUCATION / TRAINING / TRAVEL  DUES & SUBSCRIPTIONS  PRINTING AND POSTAGE  SOFTWARE  COMMUNICATIONS  CREDIT CARD EXPENSE  MARKETING  GEN. & ADMIN. TOTAL | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 48,000<br>8,200<br>1,000<br>35,250<br>20,000<br>4,413<br>167,000<br>36,000<br>319,863 |
| OUTSIDE SERVICES  CONSULTING SERVICES  OUTSIDE TOTAL  | \$                            | 4,700<br>4,700  |
| MAINTENANCE / OPERATIONS  EQUIPMENT LEASE / MAINT. CONTRACTS  SUPPLIES  FUEL / OIL VEHICLES  MAINTENANCE EXPENSE  MAINTENANCE TOTAL   | \$<br>\$<br>\$<br>\$          | 122,500<br>5,000<br>31,800<br>27,300<br>186,600                                       |
| INSURANCE INSURANCE TOTAL   | \$                            | 118,218<br>118,218  |
| UTILITIES  ELECTRIC  UTILITIES TOTAL  | \$                            | 2,800   |
| TOTAL EXPENDITURES FLIGHT<br>CENTER FUEL OPERATION  | \$                            | 9,705,160   |
| CASH ON HAND ENDING   | \$                            | 3,799,957   |

| GREENS FEES   | PRAIRIE LANDING GOLF COURSE REVENUES GOLF OPERATIONS |    | *         |
|---|--|----|-----------|
| ASSOCIATION MEMBERSHIPS   \$ 153,000   PROTATIS   \$ 144,000   PRO SHOP SALES   \$ 155,000   PRO SHOP SALES   \$ 156,000   PRO SHOP SALES   \$ 16,669,000   PRO SHOP SALES   \$ 260,000   PRO SHOP SALES   \$ 2,000   PRO SH  |  | \$ | 1,210,000 |
| PRACTICE CENTER   \$ 144,000     PRO SHOP SALES   \$ 1,550,000     TOTAL GOLF OPERATIONS   \$ 1,669,000     FOOD & BEVERAGE   |  |    |           |
| PRACTICE CENTER   \$ 144,000     PRO SHOP SALES   \$ 1,550,000     TOTAL GOLF OPERATIONS   \$ 1,669,000     FOOD & BEVERAGE   |  |    | 7,000     |
| TOTAL GOLF OPERATIONS   | PRACTICE CENTER                                      |    | 144,000   |
| FOOD & BEVERAGE   | PRO SHOP SALES                                       | \$ | 155,000   |
| CLUBHOUSE         \$ 260,000           KITTY HAWK - DELI         \$ 782,427           TOTAL FOOD & BEVERAGE         \$ 1,093,327           MISCELLANEOUS INCOME         \$ 3,500           TOTAL MISCELLANEOUS INCOME         \$ 3,500           TOTAL REVENUES         \$ 2,765,827           CASH ON HAND - BEGINNING         \$ 33,900           TOTAL FUNDS AVAILABLE         \$ 2,849,727           EXPENDITURES         \$ 1,170,750           SALARIES TOTAL         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS OF ALES STATE UNEMPLOYMENT (SUTA)         \$ 61,861           IMRE         \$ 94,628           STATE UNEMPLOYMENT (SUTA)         \$ 61,861           IMRE         \$ 97,228           COST OF SALES STOTAL  |  | \$ | 1,669,000 |
| CLUBHOUSE         \$ 260,000           KITTY HAWK - DELI         \$ 782,427           TOTAL FOOD & BEVERAGE         \$ 1,093,327           MISCELLANEOUS INCOME         \$ 3,500           TOTAL MISCELLANEOUS INCOME         \$ 3,500           TOTAL REVENUES         \$ 2,765,827           CASH ON HAND - BEGINNING         \$ 33,900           TOTAL FUNDS AVAILABLE         \$ 2,849,727           EXPENDITURES         \$ 1,170,750           SALARIES TOTAL         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS OF ALES STATE UNEMPLOYMENT (SUTA)         \$ 61,861           IMRE         \$ 94,628           STATE UNEMPLOYMENT (SUTA)         \$ 61,861           IMRE         \$ 97,228           COST OF SALES STOTAL  | FOOD & REVERACE                                      |    |           |
| RITTY HAWK-DELI   \$ 50,900     BANQUET   \$ 782,427     TOTAL FOOD & BEVERAGE   \$ 1,093,327     MISCELLANEOUS INCOME   \$ 3,500     TOTAL MISCELLANEOUS INCOME   \$ 3,500     TOTAL REVENUES   \$ 2,765,827     CASH ON HAND - BEGINNING   \$ 83,900     TOTAL FUNDS AVAILABLE   \$ 2,849,727     EXPENDITURES   \$ 1,170,750     SALARIES   \$ 1,170,750     BENEFITS   \$ 1,170,750     BENEFITS OTAL   \$ 97,628     STATE UNEMPLOYMENT (SUTA)   \$ 61,861     IMRF   \$ 95,406     GROUP INSURANCE   \$ 55,092     UNIFORMS   \$ 7,300     BENEFITS TOTAL   \$ 315,287     COST OF SALES - GOLF   \$ 110,800     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 259,927     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 20,310     GROUP INSURANCE   \$ 11,676     GROUP INSURANCE   \$ 11,676     GROUP INSURANCE   \$ 10,300     GROWALES - GRILL, EVENT, BANQUETS   \$ 20,310     GROWALES - GRILL, EVENT, BANQUETS   \$ 20,310     GROWALES - GRILL, EVENT, BANQUETS   \$ 20,000     COMMUNICATIONS   \$ 20,000     GROWALES - GRO  |  | \$ | 260.000   |
| BANQUET   \$ 782,427     TOTAL FOOD & BEVERAGE   \$ 1,093,327     MISCELLANEOUS INCOME   \$ 3,500     TOTAL MISCELLANEOUS INCOME   \$ 3,500     TOTAL REVENUES   \$ 2,765,827     CASH ON HAND - BEGINNING   \$ 33,900     TOTAL FUNDS AVAILABLE   \$ 2,849,727     EXPENDITURES   \$ 1,170,750     BENEFITS   \$ 1,170,750     BENEFITS TOTAL   \$ 97,628     GROUP INSURANCE   \$ 97,628     GROUP INSURANCE   \$ 95,002     UNIFORMS   \$ 7,300     BENEFITS TOTAL   \$ 10,800     COST OF SALES - GOLF   \$ 110,800     COST OF SALES - GOLF   \$ 110,800     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 25,927     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 20,010     COST OF SALES TOTAL   \$ 630     COST OF SALES TOTAL   \$ 630     GENERAL & ADMINISTRATIVE   \$ 630     DUES & SUBSCRIPTIONS   \$ 11,675     COMPUTER/SOFTWARE   \$ 20,000     COMMUNICATIONS   \$ 34,430     GEN & ADMIN TOTAL   \$ 66,257     OUTSIDE SERVICES     CONSULTING SERVICES/LEGAL   \$ 36,875     OUTSIDE STALE COUPMENT   \$ 92,000     MAINTENANCE / OPERATIONS   \$ 123,500     BUILDING MAINTENANCE   \$ 29,000     MAINTENANCE / OPERATIONS   \$ 123,500     BUILDING MAINTENANCE EXPENSE   \$ 29,000     MAINTENANCE TOTAL   \$ 12,000     GRABAGE REMOVAL / JANITORIAL   \$ 12,000     GRABAGE REMOVAL / JANITORIAL   \$ 12,000     GAS BEAGE REMOVAL   |  |    |           |
| MISCELLANEOUS INCOME  |  |    | 782,427   |
| TOTAL REVENUES \$ 3,500  TOTAL FUNDS AVAILABLE \$ 3,849,727  EXPENDITURES  SALARIES  STAFF SALARIES STAFF SALARIES STATE UNEMPLOYMENT (SUTA) \$ 61,861 MIRF GROUP INSURANCE \$ 5,092 UNIFORMS \$ 7,300 BENEFITS TOTAL \$ 10,800 BENE  | TOTAL FOOD & BEVERAGE                                | \$ | 1,093,327 |
| TOTAL REVENUES \$ 3,500  TOTAL FUNDS AVAILABLE \$ 3,849,727  EXPENDITURES  SALARIES  STAFF SALARIES STAFF SALARIES STATE UNEMPLOYMENT (SUTA) \$ 61,861 MIRF GROUP INSURANCE \$ 5,092 UNIFORMS \$ 7,300 BENEFITS TOTAL \$ 10,800 BENE  | MISCELL ANEQUE INCOME                                | æ  | 3 500     |
| TOTAL REVENUES \$ 2,765,827  CASH ON HAND - BEGINNING \$ 83,900  TOTAL FUNDS AVAILABLE \$ 2,849,727  EXPENDITURES  SALARIES  STAFF SALARIES TOTAL \$ 1,170,750  SALARIES TOTAL \$ 1,170,750  BENEFITS  FICA \$ 97,628 STATE UNEMPLOYMENT (SUTA) \$ 61,861 IMRF \$ 95,406 GROUP INSURANCE \$ 53,092 UNIFORMS \$ 7,300 BENEFITS TOTAL \$ 110,800 COST OF SALES - GOLF COST OF SALES - GOLF COST OF SALES - GOLF COST OF SALES - GRILL, EVENT, BANQUETS \$ 259,927 COST OF SALES - KITTY HAWK \$ 20,310 COST OF SALES TOTAL \$ 51,325  COST OF SALES TOTAL \$ 630 DUES & SUBSCRIPTIONS \$ 20,310 COMMUNICATIONS \$ 20,010 COMMUNICATIONS \$ 20,010 TRANSFER COSTS TO FLIGHT CENTER \$ 30,408 MARKETING \$ 47,3300 GEN & ADMIN TOTAL \$ 36,875  OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL \$ 36,875  MAINTENANCE / OPERATIONS  COURSE MAINTENANCE \$ 29,000 MAINTENANCE / OPERATIONS  COURSE MAINTENANCE \$ 29,000 MAINTENANCE / OPERATIONS  UTILITIES  GARBAGE REMOVAL / JANITORIAL \$ 30,8075 UTILITIES  GARBAGE REMOVAL / JANITORIAL \$ 30,900 TOTAL UTILITIES \$ 3,600 TOTAL UTILITIES \$ 8,800 TOTAL UTILITIES \$ 8,800 TOTAL UTILITIES \$ 8,800 TOTAL UTILITIES \$ 8,800  |  |    |           |
| CASH ON HAND - BEGINNING         \$ 83,900           TOTAL FUNDS AVAILABLE         \$ 2,849,727           EXPENDITURES           SALARIES         \$ 1,170,750           SALARIES TOTAL         \$ 1,170,750           BENEFITS         \$ 1,170,750           BENEFITS         \$ 67,628           STATE UNEMPLOYMENT (SUTA)         \$ 61,861           IMRF         \$ 95,406           GROUP INSURANCE         \$ 53,092           UNIFORMS         \$ 7,302           UNIFORMS         \$ 7,302           UNIFORMS         \$ 110,800           COST OF SALES         GOLF         \$ 110,800           COST OF SALES - GOLF         \$ 110,800           COST OF SALES - GULF         \$ 299,927           COST OF SALES - GULF         \$ 299,927           COST OF SALES - GULF         \$ 242,302           COST OF SALES - GULF         \$ 259,927           COST OF SALES TOTAL         \$ 442,362           GENERAL & ADMINISTRATIVE         \$ 630           EDUCATION / TRAINING / TRAVEL         \$ 630           DUES & SUBSCRIPTIONS         \$ 11,675           COMPUTER/SOFTWARE         \$ 20,100           GEN & ADMIN TOTAL         \$ 36,875           MARKETING <td< td=""><td>TOTAL MIDDLELANCOOUNT</td><td></td><td>0,000</td></td<>  | TOTAL MIDDLELANCOOUNT                                |    | 0,000     |
| Name  | TOTAL REVENUES                                       | \$ | 2,765,827 |
| STAFF   \$ 1,170,750  | CASH ON HAND - BEGINNING                             | \$ | 83,900    |
| STAFF   \$ 1,170,750  | TOTAL FLINDS AVAILABLE                               | \$ | 2.849.727 |
| STAFF   \$ 1,170,750  | TOTAL TOTAL AVAILABLE                                | _  | 2,010,10  |
| STAFF   \$ 1,170,750  |  |    |           |
| SALARIES TOTAL   \$ 1,170,750   |  | s  | 1.170.750 |
| ### STATE UNEMPLOYMENT (SUTA)   STATE UNEMPLOYMENT (SUTA)   \$ 61,861     IMRF  |  |    |           |
| STATE UNEMPLOYMENT (SUTA)   \$ 61,861   IMRF   \$ 95,406   GROUP INSURANCE   \$ 53,092   UNIFORMS   \$ 7,300   BENEFITS TOTAL   \$ 315,287   COST OF SALES - GRILL, EVENT, BANQUETS   \$ 259,927   COST OF SALES - GRILL, EVENT, BANQUETS   \$ 259,927   COST OF SALES - GRILL, EVENT, BANQUETS   \$ 259,927   COST OF SALES - KITTY HAWK   \$ 20,310   CREDIT CARD FEES   \$ 51,325   COST OF SALES TOTAL   \$ 442,362   GENERAL & ADMINISTRATIVE   EDUCATION / TRAINING / TRAVEL   \$ 630   DUES & SUBSCRIPTIONS   \$ 11,675   COMPUTER/SOFTWARE   \$ 20,000   COMMUNICATIONS   \$ 11,675   COMPUTER/SOFTWARE   \$ 20,000   COMMUNICATIONS   \$ 47,300   GEN & ADMIN TOTAL   \$ 66,257   COTSIDE SERVICES   \$ 30,875   COUTSIDE SERVICES   \$ 36,875   COUTSIDE TOTAL   \$ 36,875   COUTSIDE TOTAL   \$ 36,875   COUTSIDE TOTAL   \$ 30,875   COUTSIDE TOTAL   \$ 29,600   COURSE MAINTENANCE   \$ 20,600   COURSE  |  |    | .,,.      |
| IMRF   S   95,406     GROUP INSURANCE   S   53,092     UNIFORMS   S   7,300     BENEFITS TOTAL   S   315,287     COST OF SALES   COST OF SALES - GOLF   S   110,800     COST OF SALES - GRILL, EVENT, BANQUETS   S   259,927     COST OF SALES - KITTY HAWK   S   20,310     CREDIT CARD FEES   S   51,325     COST OF SALES TOTAL   S   442,362     GENERAL & ADMINISTRATIVE   EDUCATION / TRAINING / TRAVEL   S   630     DUES & SUBSCRIPTIONS   S   11,675     COMPUTER/SOFTWARE   S   20,000     COMMUNICATIONS   S   20,100     TRANSFER COSTS TO FLIGHT CENTER   S   33,448     MARKETING   S   47,300     GEN & ADMIN TOTAL   S   66,257     OUTSIDE SERVICES     CONSULTING SERVICES/LEGAL   S   36,875     OUTSIDE TOTAL   S   36,875     MAINTENANCE / OPERATIONS   S   22,000     RENTAL EQUIPMENT   S   22,600     RENTAL EQUIPMENT   S   22,600     BUILDING MAINTENANCE EXPENSE   S   25,000     BUILDING MAINTENANCE EXPENSE   S   25,000     BUILDING MAINTENANCE EXPENSE   S   59,900     MAINTENANCE TOTAL   S   330,200    INSURANCE   GARBAGE REMOVAL / JANITORIAL   S   12,460     GAS HEAT   ELECTRIC   S   55,350     WATER/SEWER   S   8,500     TOTAL UTILITIES   S   8,485    TOTAL EXPENSES - PRAIRIE LANDING   S   2,514,224  | FICA   | \$ | 97,628    |
| SROUP INSURANCE UNIFORMS   \$ 7,300     BENEFITS TOTAL   \$ 315,287     COST OF SALES   COST OF SALES - GOLF   \$ 110,800     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 259,927     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 259,927     COST OF SALES - GRILL, EVENT, BANQUETS   \$ 20,310     CREDIT CARD FEES   \$ 51,325     COST OF SALES TOTAL   \$ 442,362     GENERAL & ADMINISTRATIVE   | STATE UNEMPLOYMENT (SUTA)                            |    | 61,861    |
| UNIFORMS BENEFITS TOTAL  COST OF SALES  COST OF SALES - GOLF COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - KITTY HAWK CREDIT CARD FEES  COST OF SALES TOTAL CREDIT CARD FEES  COST OF SALES TOTAL  GENERAL & ADMINISTRATIVE  EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS COMPUTER/SOFTWARE COMPUTER/SOFTWARE COMMUNICATIONS TRANSFER COSTS TO FLIGHT CENTER  MARKETING GEN & ADMIN TOTAL  CONSULTING SERVICES/LEGAL SOBRET OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL SOBRET OUTSIDE TOTAL  MAINTENANCE / OPERATIONS COURSE MAINTENANCE SUPPLIES RENTAL EQUIPMENT FUEL / OIL VEHICLES BUILDING MAINTENANCE EXPENSE BUILDING MAINTENANCE TOTAL  INSURANCE  GARBAGE REMOVAL / JANITORIAL  GAS HEAT ELECTRIC WATER/SEWER  TOTAL UTILITIES  TOTAL EXPENSES - PRAIRIE LANDING  \$ 12,514,224  25,514,224  10,800  110,   | IMRF   | \$ |           |
| BENEFITS TOTAL  COST OF SALES  COST OF SALES - GOLF COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - KITTY HAWK COST OF SALES TOTAL  COST OF SALES TOTAL  GENERAL & ADMINISTRATIVE  EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS COMPUTER/SOFTWARE COMMUNICATIONS COMPUTER/SOFTWARE COMMUNICATIONS TRANSFER COSTS TO FLIGHT CENTER MARKETING GEN & ADMIN TOTAL CONSULTING SERVICES/LEGAL OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL OUTSIDE TOTAL SOBREMAINTENANCE SUPPLIES SUPPLIES SUPPLIES SUPPLIES SUPPLIES SUPPLIES SUPPLIES SULPDIMENT FUEL / OIL VEHICLES SUPPLIES SULPDIM MAINTENANCE EXPENSE SULDING MAINTENANCE EXPENSE SULDING MAINTENANCE EXPENSE SULDING MAINTENANCE TOTAL SOBREMAINTENANCE SOBREMAINTENANCE SURPLICES SO  | GROUP INSURANCE                                      | \$ |           |
| COST OF SALES  COST OF SALES - GOLF COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - KITTY HAWK CREDIT CARD FEES COST OF SALES TOTAL COST OF SALES TOTAL COST OF SALES TOTAL SEDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS DUES & SUBSCRIPTIONS COMMUNICATIONS COMMUNICATIONS TRANSFER COSTS TO FLIGHT CENTER MARKETING GEN & ADMIN TOTAL CONSULTING SERVICES/LEGAL OUTSIDE SERVICES CONSULTING SERVICES/LEGAL SOBREMAN MARKETIONS COURSE MAINTENANCE SUPPLIES   | UNIFORMS   |    |           |
| COST OF SALES - GOLF COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - KITTY HAWK \$ 253,927  COST OF SALES TOTAL \$ 5442,362  GENERAL & ADMINISTRATIVE  EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS \$ 11,675 COMPUTER/SOFTWARE COMMUNICATIONS \$ 20,100 TRANSFER COSTS TO FLIGHT CENTER MARKETING GEN & ADMIN TOTAL \$ 36,875  OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL \$ 36,875  MAINTENANCE / OPERATIONS COURSE MAINTENANCE SUPPLIES RENTAL EQUIPMENT FUEL / OIL VEHICLES BUILDING MAINTENANCE EXPENSE BUILDING MAINTENANCE TOTAL  S 64,008 UTILITIES  GARBAGE REMOVAL / JANITORIAL  GAS HEAT ELECTRIC WATER/SEWER TOTAL UTILITIES  TOTAL EXPENSES - PRAIRIE LANDING \$ 25,514,224   |  | \$ | 315,287   |
| COST OF SALES - GRILL, EVENT, BANQUETS   COST OF SALES - KITTY HAWK   S   |  | Φ  | 440.000   |
| COST OF SALES - KITTY HAWK CREDIT CARD FEES \$ 51,325  COST OF SALES TOTAL \$ 442,362  GENERAL & ADMINISTRATIVE  EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS COMPUTER/SOFTWARE COMMUNICATIONS TRANSFER COSTS TO FLIGHT CENTER MARKETING GEN & ADMIN TOTAL GEN & ADMIN TOTAL  GEN & ADMIN TOTAL  CONSULTING SERVICES/LEGAL OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL S 36,875  OUTSIDE TOTAL  MAINTENANCE / OPERATIONS COURSE MAINTENANCE SUPPLIES SUPPLIES SUPPLIES RENTAL EQUIPMENT FUEL / OIL VEHICLES BUILDING MAINTENANCE EXPENSE BUILDING MAINTENANCE EXPENSE BUILDING MAINTENANCE EXPENSE  GARBAGE REMOVAL / JANITORIAL  UTILITIES  GARBAGE REMOVAL / JANITORIAL GAS HEAT ELECTRIC WATER/SEWER TOTAL UTILITIES  TOTAL UTILITIES  TOTAL EXPENSES - PRAIRIE LANDING  \$ 20,310 442,362 \$ 61,002 \$ 61,002 \$ 62,310 \$ 62,514,224   |  |    |           |
| CREDIT CARD FEES   \$ 13,325  |  |    |           |
| COST OF SALES TOTAL  GENERAL & ADMINISTRATIVE  EDUCATION / TRAINING / TRAVEL  DUES & SUBSCRIPTIONS  COMPUTER/SOFTWARE  COMMUNICATIONS  TRANSFER COSTS TO FLIGHT CENTER  MARKETING  GEN & ADMIN TOTAL  GEN & ADMIN TOTAL  CONSULTING SERVICES/LEGAL  OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL  COUTSIDE TOTAL  MAINTENANCE / OPERATIONS  COURSE MAINTENANCE  SUPPLIES  RENTAL EQUIPMENT  FUEL / OIL VEHICLES  BUILDING MAINTENANCE EXPENSE  MAINTENANCE TOTAL  S 330,200  INSURANCE  GARBAGE REMOVAL / JANITORIAL  GAS HEAT  ELECTRIC  WATER/SEWER  TOTAL UTILITIES  TOTAL EXPENSES - PRAIRIE LANDING  \$ 2,514,224   |  |    |           |
| GENERAL & ADMINISTRATIVE  |  |    |           |
| EDUCATION / TRAINING / TRAVEL   \$ 630     DUES & SUBSCRIPTIONS   \$ 11,675     COMPUTER/SOFTWARE   \$ 20,000     COMMUNICATIONS   \$ 20,100     TRANSFER COSTS TO FLIGHT CENTER   \$ (33,448)     MARKETING   \$ 47,300     GEN & ADMIN TOTAL   \$ 66,257     OUTSIDE SERVICES     CONSULTING SERVICES/LEGAL   \$ 36,875     OUTSIDE TOTAL   \$ 36,875     MAINTENANCE / OPERATIONS   \$ 123,500     SUPPLIES   \$ 92,200     RENTAL EQUIPMENT   \$ 29,600     FUEL / OIL VEHICLES   \$ 25,000     BUILDING MAINTENANCE EXPENSE   \$ 59,900     MAINTENANCE TOTAL   \$ 330,200     INSURANCE   \$ 64,008     UTILITIES   \$ 64,008     CORREADED   \$ 12,475     ELECTRIC   \$ 55,350     WATER/SEWER   \$ 8,500     TOTAL UTILITIES   \$ 88,485     TOTAL EXPENSES - PRAIRIE LANDING   \$ 2,514,224   |  | Ψ  | 442,002   |
| DUES & SUBSCRIPTIONS   \$ 11,675  |  | \$ | 630       |
| COMPUTER/SOFTWARE   \$ 20,000     COMMUNICATIONS   \$ 20,100     TRANSFER COSTS TO FLIGHT CENTER   \$ (33,448)     MARKETING   \$ 47,300     GEN & ADMIN TOTAL   \$ 66,257     OUTSIDE SERVICES     CONSULTING SERVICES/LEGAL   \$ 36,875     OUTSIDE TOTAL   \$ 36,875     MAINTENANCE / OPERATIONS   \$ 92,200     RENTAL EQUIPMENT   \$ 29,600     FUEL / OIL VEHICLES   \$ 25,000     BUILDING MAINTENANCE EXPENSE   \$ 59,900     MAINTENANCE TOTAL   \$ 330,200     INSURANCE   \$ 64,008     UTILITIES   \$ 64,008     COMPANDA   \$ 12,460     GAS HEAT   \$ 12,175     ELECTRIC   \$ 55,350     WATER/SEWER   \$ 8,500     TOTAL UTILITIES   \$ 88,485     TOTAL EXPENSES - PRAIRIE LANDING   \$ 2,514,224   |  |    | 11,675    |
| COMMUNICATIONS   TRANSFER COSTS TO FLIGHT CENTER   (33,448)   |  |    | 20,000    |
| MARKETING         \$ 47,300           GEN & ADMIN TOTAL         \$ 66,257           OUTSIDE SERVICES           CONSULTING SERVICES/LEGAL         \$ 36,875           MAINTENANCE / OPERATIONS           COURSE MAINTENANCE         \$ 123,500           SUPPLIES         \$ 92,200           RENTAL EQUIPMENT         \$ 29,600           FUEL / OIL VEHICLES         \$ 25,000           BUILDING MAINTENANCE EXPENSE         \$ 59,900           MAINTENANCE TOTAL         \$ 330,200           INSURANCE         \$ 64,008           UTILITIES         \$ 64,008           UTILITIES         \$ 12,460           GAS HEAT         \$ 12,175           ELECTRIC         \$ 55,350           WATER/SEWER         \$ 8,500           TOTAL UTILITIES         \$ 88,485           TOTAL EXPENSES - PRAIRIE LANDING         \$ 2,514,224  | COMMUNICATIONS                                       |    | 20,100    |
| GEN & ADMIN TOTAL   \$ 66,257   | TRANSFER COSTS TO FLIGHT CENTER                      |    |           |
| OUTSIDE SERVICES  CONSULTING SERVICES/LEGAL  OUTSIDE TOTAL  \$ 36,875  MAINTENANCE / OPERATIONS  COURSE MAINTENANCE SUPPLIES SUPPL   | MARKETING  | \$ |           |
| CONSULTING SERVICES/LEGAL   \$ 36,875   |  | \$ | 66,257    |
| OUTSIDE TOTAL  MAINTENANCE / OPERATIONS  COURSE MAINTENANCE SUPPLIES SUPPLIES RENTAL EQUIPMENT FUEL / OIL VEHICLES BUILDING MAINTENANCE EXPENSE MAINTENANCE TOTAL  SOUTH STATE OF THE STATE OF TOTAL  INSURANCE  GARBAGE REMOVAL / JANITORIAL GAS HEAT ELECTRIC WATER/SEWER TOTAL UTILITIES  SOUTH STATE OF THE STATE OF TOTAL  \$ 36,875  \$ 92,200 \$ 92,200 \$ 92,200 \$ 92,200 \$ 92,500 \$ 92,500 \$ 30,200  INSURANCE  \$ 64,008 \$ 64,008 \$ 64,008 \$ 64,008 \$ 56,300 \$ 12,460 \$ 55,350 WATER/SEWER \$ 8,500  TOTAL UTILITIES \$ 88,485  TOTAL EXPENSES - PRAIRIE LANDING  \$ 2,514,224  |  | \$ | 36,875    |
| COURSE MAINTENANCE \$ 123,500 SUPPLIES \$ 92,200 RENTAL EQUIPMENT \$ 29,600 FUEL / OIL VEHICLES \$ 25,000 BUILDING MAINTENANCE EXPENSE \$ 59,900 MAINTENANCE TOTAL \$ 330,200  INSURANCE \$ 64,008  UTILITIES  GARBAGE REMOVAL / JANITORIAL \$ 12,460 GAS HEAT \$ 12,175 ELECTRIC \$ 55,350 WATER/SEWER \$ 8,500  TOTAL UTILITIES \$ 88,485  TOTAL EXPENSES - PRAIRIE LANDING \$ 2,514,224  |  |    |           |
| SUPPLIES       \$ 92,200         RENTAL EQUIPMENT       \$ 29,600         FUEL / OIL VEHICLES       \$ 25,000         BUILDING MAINTENANCE EXPENSE       \$ 59,900         MAINTENANCE TOTAL       \$ 64,008         INSURANCE       \$ 64,008         UTILITIES       GARBAGE REMOVAL / JANITORIAL       \$ 12,460         GAS HEAT       \$ 12,175         ELECTRIC       \$ 55,350         WATER/SEWER       \$ 8,500         TOTAL UTILITIES       \$ 88,485         TOTAL EXPENSES - PRAIRIE LANDING       \$ 2,514,224  | MAINTENANCE / OPERATIONS                             |    |           |
| MAINTENANCE TOTAL         \$ 330,200           INSURANCE         \$ 64,008           UTILITIES         GARBAGE REMOVAL / JANITORIAL         \$ 12,460           GAS HEAT         \$ 12,175           ELECTRIC         \$ 55,350           WATER/SEWER         \$ 8,500           TOTAL UTILITIES         \$ 88,485           TOTAL EXPENSES - PRAIRIE LANDING         \$ 2,514,224  |  | \$ |           |
| MAINTENANCE TOTAL         \$ 330,200           INSURANCE         \$ 64,008           UTILITIES         GARBAGE REMOVAL / JANITORIAL         \$ 12,460           GAS HEAT         \$ 12,175           ELECTRIC         \$ 55,350           WATER/SEWER         \$ 8,500           TOTAL UTILITIES         \$ 88,485           TOTAL EXPENSES - PRAIRIE LANDING         \$ 2,514,224  |  | \$ |           |
| MAINTENANCE TOTAL         \$ 330,200           INSURANCE         \$ 64,008           UTILITIES         GARBAGE REMOVAL / JANITORIAL         \$ 12,460           GAS HEAT         \$ 12,175           ELECTRIC         \$ 55,350           WATER/SEWER         \$ 8,500           TOTAL UTILITIES         \$ 88,485           TOTAL EXPENSES - PRAIRIE LANDING         \$ 2,514,224  |  | \$ |           |
| MAINTENANCE TOTAL         \$ 330,200           INSURANCE         \$ 64,008           UTILITIES         GARBAGE REMOVAL / JANITORIAL         \$ 12,460           GAS HEAT         \$ 12,175           ELECTRIC         \$ 55,350           WATER/SEWER         \$ 8,500           TOTAL UTILITIES         \$ 88,485           TOTAL EXPENSES - PRAIRIE LANDING         \$ 2,514,224  |  | \$ |           |
| \$ 64,008   \$ 64,008 |  |    |           |
| ## GARBAGE REMOVAL / JANITORIAL ## 12,460  GAS HEAT ## 12,175  ELECTRIC ## 55,350  WATER/SEWER ## 8,500  TOTAL UTILITIES ## 88,485  **TOTAL EXPENSES - PRAIRIE LANDING #* 2,514,224   | WATERANGE TOTAL                                      | Ψ  | 000,200   |
| ### CONTRACT   CONTRAC  | INSURANCE  |    |           |
| GAS HEAT \$ 12,175 ELECTRIC \$ 55,350 WATER/SEWER \$ 8,500 TOTAL UTILITIES \$ 88,485  TOTAL EXPENSES - PRAIRIE LANDING \$ 2,514,224   | UTILITIES  | Φ  | Q+,000    |
| ## ELECTRIC   |  |    |           |
| WATER/SEWER         \$ 8,500           TOTAL UTILITIES         \$ 88,485           TOTAL EXPENSES - PRAIRIE LANDING         \$ 2,514,224  | GAS HEAT   | \$ |           |
| TOTAL UTILITIES \$ 88,485  TOTAL EXPENSES - PRAIRIE LANDING \$ 2,514,224  |  | \$ |           |
| TOTAL EXPENSES - PRAIRIE LANDING \$ 2,514,224   |  | \$ |           |
|   |  |    |           |
| CASH ON HAND ENDING \$ 335,503  | TOTAL EXPENSES - PRAIRIE LANDING                     | \$ | 2,514,224 |
|   | CASH ON HAND ENDING                                  | \$ | 335,503   |

### NON OPERATING - DEBT SERVICE/CAPITAL/TAXES

| MISCELLANEOUS TAXES                 | \$<br>55,000       |
|-------------------------------------|--------------------|
| PROPERTY TAXES                      | \$<br>5,520,000    |
| INTEREST INCOME                     | \$<br>145,000      |
| GAIN OF SALE FROM FIXED ASSETS      | \$<br>60,000       |
| TOTAL NON-OPERATING REVENUES        | \$<br>5,780,000    |
| CAPITAL DEVELOPMENT PROGRAM         |                    |
| AVIATION PROGRAMS/EQUIPMENT         | \$<br>23,514,502   |
| GOLF COURSE PROGRAMS/EQUIPMENT      | \$<br>2,237,000    |
| Major Maintenance of Capital Assets | \$<br>962,300      |
| TOTAL CAPITAL DEVELOPMENT           | \$<br>26,713,802   |
| PROPERTY TAX                        |                    |
| PROPERTY TAX (DAA)                  | \$<br>204,000      |
| PROPERTY TAX (PLGC)                 | \$<br>248,000      |
| TOTAL PROPERTY TAX PAID             | \$<br>452,000      |
| Total FY2014 Revenues               | \$<br>24,493,202   |
| Total FY2014 Expenditures           | \$<br>45,622,375   |
|                                     | \$<br>(21,129,173) |
| CASH ON HAND ENDING(all operating)  | \$<br>6,995,006    |

NOW, THEREFORE, BE IT ORDAINED by the Board of Commissioners of the DuPage Airport Authority, an Illinois Special District, as follows:

SECTION 1: There is hereby levied upon all taxable property within the DuPage Airport Authority, as the same may be assessed and equalized for the current fiscal year and to be collected by the levy of a general tax, the sum of \$5,976,024. Said tax shall be exclusive of and in addition to all taxes levied by the DuPage Airport Authority for bond and interest requirements, by ordinance, if any, certified copies of which have heretofore been filed in the Office of the County Clerk of DuPage County, Illinois.

SECTION 2: This Ordinance shall be in full force and effect immediately upon its adoption and approval.

Passed and approved by the Board of Commissioners of the DuPage Airport Authority on November 11, 2014.

| rasseu    | and approved by the Board of Commissioners of   | i the Durage Alipot | ( Additionly on November 11, 2014. |
|-----------|---|---------------------|------------------------------------|
|           | Tentative Budget and Appropriations<br>Ordinance adopted:   |                     | November 20, 2013                  |
|           | Submitted to County Board Chairman  |                     | December 3, 2013                   |
|           | Filed for Public Inspection:  |                     | December 5, 2013                   |
|           | Notice of Public Hearing Published:   |                     | December 5, 2013                   |
|           | Public Hearing Held:  |                     | January 13, 2014                   |
| Record of | Budget and Appropriations Ordinance Adopted:  f Roll Call Vote: Juan Chavez Stephen L. Davis Charles E. Donnelly Gerald M. Gorski |                     | January 15, 2014                   |
|           | Peter H. Huizenga<br>Gina R. Lamantia<br>Gregory J. Posch<br>Daniel J. Wagner   |                     |                                    |
|           | (seal)<br>ATTEST:   |                     | Chairman                           |
|           | Secretary   |                     | ē.                                 |



TO:

**DuPage Airport Authority** 

**Board of Commissioners** 

FROM:

Patrick Hoard

**Director of Finance** 

THROUGH:

David Bird

xecutive Director

RE:

Proposed Ordinance 2014-279; Tentative Budget and Appropriations Ordinance

for the DuPage Airport Authority for the Fiscal Year Beginning January 1, 2015

and Ending December 31, 2015.

DATE:

November 4, 2014

### **SUMMARY:**

Pursuant to Illinois Statute, the Airport Authority is required to pass within the first quarter of their fiscal year, A Tentative Budget and Appropriations Ordinance and to forward to DuPage County Board Chairman. As authorized by Illinois Statute, the County Board Chairman has thirty (30) days to review and has the right of line item veto.

### PREVIOUS COMMITTEE/BOARD ACTION:

October 28, 2014 – Finance, Budget and Audit Committee did a preliminary review of the Tentative 2015 Budget and Appropriations.

November 12, 2014 - Finance, Budget and Audit Committee will have the final review and have an opportunity to recommend Board approval of Proposed Ordinance 2014-279; Tentative Budget and Appropriations Ordinance for the DuPage Airport Authority for the Fiscal Year beginning January 1, 2015 and Ending December 31, 2015.

### **REVENUE OR FUNDING IMPLICATIONS:**

Illinois Statute requires action by the Board to enact the Authority's annual budget.

### **STAKEHOLDER PROCESS:**

No stakeholders have been identified at this time.

### **LEGAL REVIEW:**

Legal review of this item is not necessary.

### **ATTACHMENTS**:

Proposed Ordinance 2014-279; Tentative Budget and Appropriations Ordinance for the DuPage Airport Authority for the Fiscal Year Beginning January 1, 2015 and Ending December 31, 2015.

### **ALTERNATIVES:**

The Board can deny, modify or amend this issue.

### **RECOMMENDATION:**

It is the recommendation of the Executive Director that the Board approve Proposed Ordinance 2014-279; Tentative Budget and Appropriations Ordinance for the DuPage Airport Authority for the Fiscal Year Beginning January 1, 2015 and Ending December 31, 2015.

### **ORDINANCE 2014-279**

### TENTATIVE BUDGET & APPROPRIATIONS ORDINANCE for the DUPAGE AIRPORT AUTHORITY

for the DUPAGE AIRPORT AUTHORITY for the FISCAL YEAR BEGINNING JANUARY 1, 2015 and ENDING DECEMBER 31, 2015

WHEREAS, The Board of Commissioners of the DuPage Airport Authority, an Illinois Special District, has adopted a fiscal year beginning January 1, 2015 and ending December 31, 2015, and has estimated the sums of money necessary to pay the costs of operating the DuPage Airport Authority and all other expenses and liabilities of the Authority for Fiscal Year 2015

NOW, THEREFORE, BE IT ORDAINED by the Board of Commissioners of the DuPage Airport Authority, an Illinois Special District, as follows:

SECTION 1: For the fiscal year beginning January 1, 2015 and ending December 31, 2015 the following sums of money below are hereby budgeted and appropriated for the corporate purposes of the Corporate Fund of the DuPage Airport Authority:

| Estimated Beginning Cash Balance           | \$       | 14,149,685 |
|--|----------|------------|
| OPERATING REVENUES                         |          |            |
| Airport Operations                         | \$       | 4,642,907  |
| Flight Center Fuel Operations              | \$       | 12,140,373 |
| Prairie Landing Golf Course                | \$       |            |
| TOTAL OPERATING REVENUES                   | _\$      | 19,417,850 |
| OPERATING EXPENSES                         |          |            |
| Airport Operations                         | \$       | 6,558,794  |
| Flight Center Fuel Operations              | \$       | 10,071,055 |
| Prairie Landing Golf Course                | \$       | 2,531,623  |
| TOTAL OPERATING EXPENSES                   | \$       | 19,161,472 |
| NON OPERATING - DEBT SERVICE/CAPITAL/TAXES |          |            |
| REVENUES                                   |          |            |
| Miscellaneous Taxes                        | \$       | 55,000     |
| Property Taxes/Abatement                   | \$       | 5,981,000  |
| Federal & State Grants                     | \$       |            |
| Interest Income                            | \$       | 43,000     |
| Unrealized Gain/Loss from Investments      | \$ \$ \$ |            |
| Gain of Sale from Fixed Assets             | \$       | 30,000     |
| TOTAL NON-OPERATING REVENUES               | \$       | 6,109,000  |
| EXPENSES                                   |          |            |
| Property Tax (DAA)                         | \$       | 214,000    |
| Property Tax (PLGC)                        | \$       | 308,000    |
| TOTAL NON-OPERATING EXPENSES               | \$       | 522,000    |
| CAPITAL DEVELOPMENT PROGRAM                |          |            |
| AVIATION PROGRAMS / EQUIPMENT              | \$       | 17,219,048 |
| GOLF COURSE PROGRAMS / EQUIPMENT           | \$       | 524,450    |
| MAJOR MAINTENANCE OF CAPITAL ASSETS        | \$       | 311,250    |
| TOTAL CAPITAL DEVELOPMENT PROGRAM          | \$       | 18,054,748 |
| Total FY2015 Revenues                      | \$       | 25,526,850 |
| Total FY2015 Expenditures                  | _\$      | 37,738,220 |
| Cash Balance - Ending                      | \$       | 1,938,315  |

SECTION 2: That the following budget and appropriations, containing an estimate of the receipts and expenditures for FISCAL YEAR 2015, be and are hereby adopted as the budget and appropriations of the Corporate Fund of the DuPage Airport Authority for said fiscal year:

### AIRPORT ADMINISTRATION / OPERATIONS

| REVENUES  HANGAR RENTALS  COLLECTION, SERVICE, TOWING FEES  COMMISSIONS  CUSTOMS FEES  RAMP, TIE DOWN, OVERNIGHT FEES  NON AIRFIELD, RENT/LEASE REVENUE  MISCELLANEOUS  TOTAL REVENUES  CASH ON HAND - BEGINNING | \$ 2,217,756<br>\$ 300<br>\$ 32,584<br>\$ 80,000<br>\$ 143,700<br>\$ 2,138,567<br>\$ 30,000<br>\$ 4,642,907<br>\$ 9,650,115 |
|--|---|
| CASH ON HAND - BEGINNING   | \$ 9,000,110  |
| TOTAL FUNDS AVAILABLE  | \$ 14,293,022   |
| EXPENDITURES SALARIES STAFF & COMMISSIONERS SALARIES TOTAL   | \$ 2,321,951<br><b>\$ 2,321,951</b>   |
| FICA FICA UNEMPLOYMENT INSURANCE GROUP INSURANCE UNIFORMS IMRF BENEFITS TOTAL  | \$ 171,205<br>\$ 35,815<br>\$ 459,846<br>\$ 9,500<br>\$ 201,322<br>\$ 877,688   |
| GENERAL & ADMINISTRATIVE EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS COMPUTER AND SOFTWARE COMMUNICATIONS GENERAL OFFICE MISCELLANEOUS GEN. & ADMIN. TOTAL  | \$ 19,410<br>\$ 19,775<br>\$ 41,000<br>\$ 56,310<br>\$ 10,700<br>\$ 2,800<br>\$ 149,995                                     |
| OUTSIDE SERVICES CONSULTING SERVICES ACCOUNTING / AUDIT CUSTOMS/CONTROL TOWER MISC OUTSIDE SERVICES LEGAL SNOW REMOVAL/ICE CONTROL ARFF OUTSIDE TOTAL  | \$ 135,740<br>\$ 48,500<br>\$ 570,000<br>\$ 202,172<br>\$ 200,000<br>\$ 20,000<br>\$ 433,898<br>\$ 1,610,310                |
| MAINTENANCE  EQUIPMENT LEASE / MAINT, CONTRACTS  SUPPLIES/HANDTOOLS & SMALL EQUIPMENT  FUEL/OIL VEHICLES & EQUIPMENT  FIELD MAINTENANCE  BUILDING MAINTENANCE  MACHINE & EQUIPMENT  MAINTENANCE TOTAL            | \$ 41,264<br>\$ 58,900<br>\$ 75,000<br>\$ 180,194<br>\$ 189,800<br>\$ 61,500<br>\$ 606,658                                  |
| INSURANCE INSURANCE TOTAL  | \$ 317,680<br>\$ 317,680  |
| MARKETING / PUBLIC RELATIONS  MARKETING / PUBLIC RELATIONS TOTAL   | \$ 130,212<br>\$ 130,212  |
| UTILITIES  GARBAGE REMOVAL / JANITORIAL  GAS HEAT  ELECTRIC  WATER/SEWER  TOTAL UTILITIES  | \$ 16,600<br>\$ 210,400<br>\$ 286,000<br>\$ 31,300<br>\$ 544,300  |
| TOTAL EXPENDITURES: AUTHORITY ADMINISTRATION & OPERATIONS  | \$ 6,558,794  |
| CASH ON HAND ENDING  | \$ 7,734,228  |

### **DUPAGE FLIGHT CENTER FUEL OPERATIONS**

| REVENUES FUEL & OIL SALES SERVICES & CATERING MISCELLANEOUS INCOME TOTAL REVENUES   | \$ 11,872,132<br>\$ 258,741<br>\$ 9,500<br>\$ 12,140,373   |
|---|--|
| CASH ON HAND - BEGINNING  | \$ 4,450,675   |
| TOTAL FUNDS AVAILABLE   | \$ 16,591,048  |
| EXPENDITURES SALARIES STAFF SALARIES TOTAL  | \$ 941,468<br>\$ 941,468   |
| BENEFITS FICA UNEMPLOYMENT INSURANCE GROUP INSURANCE UNIFORMS IMRF BENEFITS TOTAL   | \$ 72,022<br>\$ 24,535<br>\$ 216,000<br>\$ 10,000<br>\$ 84,920<br>\$ 407,477                                     |
| COST OF SALES  COST OF SALES - FUEL/OIL  COST OF SALES - DE-ICE  COST OF SALES - CATERING  COST OF SALES TOTAL  | \$ 7,955,688<br>\$ 25,000<br>\$ 100,000<br>\$ 8,080,688  |
| GENERAL & ADMINISTRATIVE BUILDING RENT EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS MISC OFFICE EXPENSE SOFTWARE COMMUNICATIONS CREDIT CARD EXPENSE MARKETING GEN. & ADMIN. TOTAL | \$ 48,000<br>\$ 8,200<br>\$ 1,000<br>\$ 35,500<br>\$ 20,000<br>\$ 3,500<br>\$ 166,000<br>\$ 36,000<br>\$ 318,200 |
| OUTSIDE SERVICES CONSULTING SERVICES/LEGAL OUTSIDE SERVICES TOTAL   | \$ 6,500<br><b>\$ 6,500</b>  |
| MAINTENANCE / OPERATIONS  EQUIPMENT LEASE / MAINT. CONTRACTS  SUPPLIES  FUEL / OIL VEHICLES  MAINTENANCE EXPENSE  MAINTENANCE TOTAL   | \$ 125,104<br>\$ 12,132<br>\$ 34,786<br>\$ 23,750<br>\$ 195,772  |
| INSURANCE INSURANCE TOTAL   | \$ 118,200<br>\$ 118,200   |
| UTILITIES ELECTRIC UTILITIES TOTAL  | \$ 2,750<br>\$ 2,750   |
| TOTAL EXPENDITURES:<br>FLIGHT CENTER FUEL OPERATIONS  | \$ 10,071,055  |
| CASH ON HAND ENDING   | \$ 6,519,993   |

### PRAIRIE LANDING GOLF COURSE

| REVENUES GOLF OPERATIONS GREENS FEES/CART RENTAL   | \$ 1,184,300  |
|--|---|
| ASSOCIATION MEMBERSHIPS RENTALS PRACTICE CENTER  | \$ 153,000<br>\$ 7,000<br>\$ 125,500                      |
| PRO SHOP SALES TOTAL GOLF OPERATIONS   | \$ 110,200<br>\$ 1,580,000                                |
| FOOD & BEVERAGE CLUBHOUSE KITTY HAWK - DELI BANQUET  | \$ 266,000<br>\$ 32,400<br>\$ 748,670                     |
| TOTAL FOOD & BEVERAGE  | \$ 1,047,070  |
| MISCELLANEOUS INCOME TOTAL MISCELLANEOUS INCOME TOTAL REVENUES   | \$ 7,500<br>\$ 7,500<br>\$ 2,634,570                      |
| CASH ON HAND - BEGINNING   | \$ 48,895   |
| TOTAL FUNDS AVAILABLE  | \$ 2,683,465  |
| EXPENDITURES SALARIES STAFF SALARIES TOTAL   | \$ 1,203,272<br>\$ 1,203,272                              |
| BENEFITS   |   |
| FICA UNEMPLOYMENT INSURANCE GROUP INSURANCE UNIFORMS   | \$ 100,122<br>\$ 59,804<br>\$ 78,750<br>\$ 7,300          |
| IMRF BENEFITS TOTAL  | \$ 92,556<br>\$ 338,532                                   |
| COST OF SALES COST OF SALES - GOLF   | \$ 113,100  |
| COST OF SALES - GRILL, EVENT, BANQUETS COST OF SALES - KITTY HAWK CREDIT CARD FEES COST OF SALES TOTAL | \$ 268,105<br>\$ 26,100<br>\$ 51,000<br>\$ 458,305        |
| GENERAL & ADMINISTRATIVE EDUCATION / TRAINING / TRAVEL DUES & SUBSCRIPTIONS COMPUTER AND SOFTWARE      | \$ 2,700<br>\$ 11,900<br>\$ 5,000                         |
| COMMUNICATIONS TRANSFER COSTS TO FLIGHT CENTER MARKETING GEN. & ADMIN. TOTAL                           | \$ 14,500<br>\$ (78,296)<br>\$ 60,000<br><b>\$ 15,804</b> |
| OUTSIDE SERVICES CONSULTING SERVICES / LEGAL OUTSIDE SERVICES TOTAL                                    | \$ 45,700<br><b>\$ 45,700</b>                             |
| MAINTENANCE / OPERATIONS COURSE MAINTENANCE  | \$ 115,000<br>\$ 20,300                                   |
| SUPPLIES RENTAL EQUIPMENT  | \$ 90,300<br>\$ 31,200<br>\$ 24,000                       |
| FUEL / OIL VEHICLES BUILDING MAINTENANCE EXPENSE MAINTENANCE TOTAL                                     | \$ 55,000<br>\$ 315,500                                   |
| INSURANCE INSURANCE TOTAL  | \$ 68,300<br>\$ 68,300                                    |
| UTILITIES GARBAGE REMOVAL / JANITORIAL   | \$ 11,710   |
| GAS HEAT<br>ELECTRIC   | \$ 15,500<br>\$ 50,500                                    |
| WATER/SEWER UTILITIES TOTAL  | \$ 8,500<br>\$ 96,210                                     |
| TOTAL EXPENDITURES:<br>PRAIRIE LANDING GOLF COURSE   | \$ 2,531,623  |
| CASH ON HAND ENDING  | \$ 151,842  |

### NON OPERATING - REVENUE / DEBT SERVICE / CAPITAL / TAXES

| MISCELLANEOUS TAXES PROPERTY TAXES FEDERAL & STATE GRANTS INTEREST INCOME UNREALIZED GAIN/LOSS FROM INVESTMENTS GAIN OF SALE FROM FIXED ASSETS TOTAL NON-OPERATING REVENUES | \$<br>\$<br>\$<br>\$<br>\$ | 55,000<br>5,981,000<br>43,000<br>30,000<br><b>6,109,000</b> |
|---|----------------------------|---|
| CAPITAL DEVELOPMENT PROGRAM   |                            |   |
| AVIATION PROGRAMS / EQUIPMENT<br>GOLF COURSE PROGRAMS / EQUIPMENT<br>MAJOR MAINTENANCE OF CAPITAL ASSETS<br>TOTAL CAPITAL DEVELOPMENT                                       | \$<br>\$<br>\$             | 17,219,048<br>524,450<br>311,250<br><b>18,054,748</b>       |
| PROPERTY TAX  |                            |   |
| PROPERTY TAX (DAA) PROPERTY TAX (PLGC) TOTAL DEBT SERVICE   | \$<br>\$                   | 214,000<br>308,000<br><b>522,000</b>                        |
| TOTAL REVENUES TOTAL EXPENDITURES   | \$<br>\$                   | 25,526,850<br>37,738,220                                    |
| CASH ON HAND ENDING   | \$                         | 1,938,315   |

Said appropriation items shall constitute the Budget for the Corporate Fund of the Authority for FISCAL YEAR 2015.

In support of said Budget and as part thereof, the following statement is made under Section 3 of "AN ACT providing for and regulating methods of adopting Budgets and making appropriations by certain tax levying bodies of this State" approved July 12, 1937, as amended, (III, Rev. Stats, Ch. 85, par. 8035) and Section 195-1/2 of the "Revenue Act of 1939, as amended (III, Rev. Stats, Ch. 120, par. 676A).

The amounts specified are the maximum estimated for probable expenditures or commitments prior to December 31, 2015, and there is included in the appropriated amounts, funds derived from other sources than local taxation, and which may be spent for the benefit of the authority without actually being received and expended by it.

All unexpended balance of any item or items of any general appropriation made by this Ordinance may be expended in making up any deficiency in any item or items in the same general appropriation made by this Ordinance.

SECTION 3: This Ordinance shall be in full force and effect immediately upon its adoption and approval.

Passed and approved by the Board of Commissioners of the DuPage Airport Authority on November 12, 2014.

| ord of Roll Call Vote:   |               |
|--|---------------|
| Juan E. Chavez<br>Stephen L. Davis<br>Charles E. Donnelly<br>Dayle M. Gillett<br>Gerald M. Gorski<br>Peter H. Huizenga<br>Gina R. Lamantia<br>Gregory J. Posch |               |
| (seal)<br>ATTEST:  | Chairman      |
| Secretary  | <del></del> s |

### Budget & Appropriations DuPage Airport Authority 2015 Budget vs 2014 Budget

|  | BUDGET |             |    |            |             |     | FORECAST    |               |  |
|--|--------|-------------|----|------------|-------------|-----|-------------|---------------|--|
|  |        | 2015        |    | 2014       | Change      |     | 2014        | vs. 2015 Plan |  |
| Estimated Beginning Cash Balance                           | \$     | 14,149,685  | \$ | 27,333,696 |             | \$  | 27,333,696  |               |  |
| OPERATING REVENUES   |        |             |    |            |             |     |             |               |  |
| Airport Operations   | \$     | 4,642,907   | \$ | 4,447,636  | 4.4%        | \$  | 4,723,978   | -1.7%         |  |
| Flight Center Fuel Operations                              | \$     | 12,140,373  | \$ | 11,499,739 | 5.6%        | \$  | 12,796,001  | -5.1%         |  |
| Prairie Landing Golf Course                                | \$     | 2,634,570   | \$ | 2,765,827  | -4.7%       | \$  | 2,462,789   | 7.0%          |  |
| TOTAL OPERATING REVENUES                                   | _\$_   | 19,417,850  | \$ | 18,713,202 | 3.8%        | \$  | 19,982,768  | -2.8%         |  |
| OPERATING EXPENSES   |        |             |    |            | o/          |     |             | 2.20/         |  |
| Airport Operations   | \$     | 6,558,794   | \$ | 6,237,189  | 5.2%        | \$  | 6,370,329   | 3.0%          |  |
| Flight Center Fuel Operations                              | \$     | 10,071,055  | \$ | 9,705,160  | 3.8%        | \$  | 10,344,032  | -2.6%         |  |
| Prairie Landing Golf Course                                | \$     | 2,531,623   | \$ | 2,514,224  | 0.7%        | \$  | 2,343,204   | 8.0%          |  |
| TOTAL OPERATING EXPENSES                                   | \$     | 19,161,472  | \$ | 18,456,573 | 3.8%        | \$  | 19,057,565  | 0.5%          |  |
| NET OPERATING INCOME                                       | \$     | 256,378     | \$ | 256,629    | -0.1%       | \$  | 925,203     | -72.3%        |  |
| NON OPERATING - DEBT SERVICE/CAPITAL/TAXES                 |        |             |    |            |             |     |             |               |  |
| REVENUES   |        |             |    |            |             |     |             |               |  |
| Miscellaneous Taxes  | \$     | 55,000      | \$ | 55,000     | 0.0%        | \$  | 60,000      | -8.3%         |  |
| Property Taxes/Abatement                                   | \$     | 5,981,000   | \$ | 5,520,000  | 8.4%        | \$  | 5,505,000   | 8.6%          |  |
| Federal & State Grants                                     | \$     |             | \$ | 5          | 0.0%        | \$  | 74,026      | -100.0%       |  |
| Interest Income  | \$     | 43,000      | \$ | 145,000    | -70.3%      | \$  | 150,002     | -71.3%        |  |
| Unrealized Gain/Loss from Investments                      | \$     |             | \$ | -          | 0.0%        | \$  |             | 0.0%          |  |
| Gain of Sale from Fixed Assets                             | \$     | 30,000      |    | 60,000     | -50.0%      | \$  | 20,323      | 47.6%         |  |
| TOTAL NON-OPERATING REVENUES                               | \$     | 6,109,000   | \$ | 5,780,000  | 5.7%        | _\$ | 5,809,351   | 5.2%          |  |
| EXPENSES   |        |             |    |            |             |     |             |               |  |
| Property Tax (DAA)   | \$     | 214,000     | -  | 204,000    | 4.9%        | \$  | 205,720     |               |  |
| Property Tax (PLGC)  | _\$    | 308,000     |    | 248,000    |             | \$  | 304,420     |               |  |
| TOTAL NON-OPERATING EXPENSES                               | \$     | 522,000     | \$ | 452,000    | 15.5%       | \$  | 510,140     | 2.3%          |  |
| NET NON-OPERATING INCOME                                   | \$     | 5,587,000   | \$ | 5,328,000  | 4.9%        | \$  | 5,299,211   | 5.4%          |  |
| NET PROFIT   | \$     | 5,843,378   | \$ | 5,584,629  | 4.6%        | \$  | 6,224,413   | -6.1%         |  |
| CARITAL DEVELOPMENT BROCKAM                                |        |             |    |            |             |     |             |               |  |
| CAPITAL DEVELOPMENT PROGRAM  AVIATION PROGRAMS / EQUIPMENT | s      | 17,219,048  | \$ | 23,538,972 | -26.8%      | \$  | 16,624,409  | 3.6%          |  |
| GOLF COURSE PROGRAMS / EQUIPMENT                           | \$     | 524,450     |    | 2,285,000  |             | \$  |             |               |  |
| MAJOR MAINTENANCE OF CAPITAL ASSETS                        | \$     | 311,250     |    | 889,830    | 1 1 1 2 2 3 | \$  | -1          |               |  |
| TOTAL CAPITAL DEVELOPMENT PROGRAM                          | \$     | 18,054,748  | _  | 26,713,802 |             | \$  |             |               |  |
| Total Revenues   | \$     | 25,526,850  | \$ | 24,493,202 | 4.2%        | \$  | 25,792,119  | -1.0%         |  |
| Total Expenditures   | \$     | 37,738,220  |    | , ,        |             | \$  | ,,          |               |  |
| i otai Experiultures                                       | Ψ      | 01,100,220  | Ψ  |            |             |     |             |               |  |
| Net Cash Inflow / (Outflow)                                | \$     | (12,211,370 |    |            |             |     | (13,184,011 | ,             |  |
| Cash Balance - Ending                                      | \$     | 1,938,315   | \$ | 6,204,523  | -68.8%      | \$  | 14,149,685  | -86.3%        |  |
|  |        |             |    |            |             |     |             |               |  |



### DuPage Airport Authority

2015

TENTATIVE BUDGET &

APPROPRIATIONS

### DUPAGE AIRPORT AUTHORITY PAYROLL HEADCOUNT WORKSHEET FISCAL YEAR 2015 BUDGET

|  |                  | 1            | 2015               |                |        |         |      |               |       |        |
|--|------------------|--------------|--------------------|----------------|--------|---------|------|---------------|-------|--------|
|  | CURRENT          |              | NEW/OPEN POSITION  | ONS            | 1      | CURRENT |      | NEW/OPEN POSI | TIONS |        |
| DEPARTMENT   |                  | PART         |                    | PART           |        |         | PART |               | PART  |        |
|  | FULL             | TIME         | FULL               | TIME           | TOTALS | FULL    | TIME | FULL          | TIME  | TOTALS |
| DAA COMMISSIONERS  | 9                | 0            | 0                  | 0              | 9      | 9       | 0    | 0             | 0     | 9      |
|  |                  |              |                    |                |        |         |      |               |       |        |
| DAA ADMINISTRATION                                       |                  |              |                    |                |        |         |      |               |       |        |
| ADMINISTRATION   | 8                | 0            | 0                  | 0              | 8      | 8       | 0    | 0             | 0     | 8      |
| P/R MARKETING  | 1                | 0            | 0                  | 0              | 1      | 1       | 0    | 0             | 0     | 1      |
| ACCOUNTING   | 3                | 0            | 0                  | 0              | 3      | 3       | 0    | 0             | 0     | 3      |
| TOTAL ADMINISTRATION                                     | 12               | 0            | 0                  | 0              | 12     | 12      | 0    | 0             | 0     | 12     |
| Î  |                  |              |                    |                |        |         |      |               |       |        |
| DAA OPERATIONS   |                  |              |                    |                |        |         | _    | _             |       |        |
| FIELD  | 10               | 0            | 0                  | 0              | 10     | 10      | 0    | 0             | 0     | 10     |
| BUILDINGS  | 5                | 0            | 0                  | 0              | 5      | 5       | 0    | 0             | 0     | 5      |
| EQUIPMENT  | 2                | 0            | 0                  | 0              | 2      | 2       | 0    | 0             | 0     | 2      |
| TOTAL OPERATIONS   | 17               | 0            | 0                  | 0              | 17     | 17      | 0    | 0             | 0     | 17     |
| TOTAL ADMIN & OPERATIONS                                 | 29               | 0            | 0                  | 0              | 29     | 29      | 0    | 0             | 0     | 29     |
|  |                  |              |                    |                |        |         |      |               |       |        |
| FLIGHT CENTER-FUEL OPS                                   |                  |              |                    |                |        | ľ       |      |               |       |        |
| LINE SERVICE   | 14               | 0            | 0                  | 0              | 14     | 14      | 0    | 0             | 0     | 14     |
| COUNTER  | 4                | 1            | 0                  | 0              | 5      | 4       | 1    | 0             | 0     |        |
| ACCOUNTING   | 1                | 0            | 0                  | 0              | 1      | 1       | 0    | 0             | 0     |        |
| TOTAL-FUEL OPS   | 19               | 11           | 0                  | 0              | 20     | 19      | 1    | 0             | 0     | 20     |
| PRAIRIE LANDING GOLF*                                    |                  |              |                    |                |        |         |      |               |       |        |
| FOOD, BEVERAGE, BANQUETS                                 | 7                | 15           | 0                  | 0              | 22     | 7       | 15   | 0             | 0     | 2:     |
| ADMINISTRATION/ACCOUNTING                                | 2                | 0            | 0                  | 0              | 2      |         | 0    | 0             | 0     |        |
| GOLF OPERATIONS  | 1                | 0            | 0                  | 0              | 4      | 1       | 0    | 0             | 0     |        |
|  |                  | 0            | 0                  | 0              | - 2    | 4       | 0    | 0             | 0     |        |
| MAINTENANCE *Does not include about 60 seasonal employer | 4                | _            |                    |                |        | "       | U    | U             | U     | 4      |
| TOTAL PRAIRIE LANDING GOLF                               | s who work about | the same nui | mper or nours<br>0 | each year<br>0 | 29     | 14      | 15   | 0             | 0     | 25     |
| TO THE I TAINE ENVINE GOE!                               | 14               | 10           |                    |                | 2.0    |         | 10   |               |       |        |
| FINAL ENDING TOTAL                                       | 62               | 16           | ol                 | o              | 78     | 62      | 16   | 0             | 0     | 7      |



Department A100 - Airport Administration Statement of Revenues and Expenses

| ement of Ke | ement of Revenues and Expenses                    |            | ACTUAL           |               | A            | ANNUAL PLAN |                |              | FORECAST  | ST            |
|-------------|---|------------|------------------|---------------|--------------|-------------|----------------|--------------|-----------|---------------|
|             |   |            | 2013             |               | 2014         | 2015        | Percent Change | П            | 2014      | vs. 2015 Plan |
| 3195        | SASO Commissions                                  | \$         | 29,524           | \$            | 32,443 \$    | 32,584      | %0             | Ş            | 32,445    | %0            |
| 3250        | Customs Fee                                       | - ⊀∧-      | 77,250           | Ş             | \$ 000'08    | 80,000      | %0             | \$           | 104,040   | -23%          |
| 3299        | Non Airfield Rent/Lease/Maintenance Revenue       | ₩          | 4,878            | \$            | ·s           | ¥           | %0             | \$           | 4,878     | -100%         |
| 3910        | Replacement Taxes                                 | \$         | 57,442           | S             | \$ 000'55    | 55,000      | %0             | ş            | 000'09    | %8-           |
| 3930        | Prior Years Property Taxes                        | \$         | 3,512            | \$            | \$ 000'02    | 5,000       | -75%           | \$           | 2,000     | %0            |
| 3940        | Property Taxes                                    | \$         | 5,493,592        | \$            | \$ 000'005'5 | 5,976,000   | %6             | \$           | 5,500,000 | %6            |
| 3960        | Federal/State Grants                              | -⟨>-       | 238,347          | \$            | \$           | 92          | %0             | \$           | 74,026    | -100%         |
| 3970        | Investment Income                                 | \$         | 94,467           | \$            | 145,000 \$   | 43,000      | %02-           | \$           | 150,000   | -71%          |
| 3972        | Unrealized Gain/Loss from Investments             | \$         | (249,669)        | Ş             | \$           | 26          | %0             | \$           | ř         | %0            |
| 3980        | Finance Charge Income                             | · s        | 224              | ⊹             | \$           | ř           | %0             | \$           | ě         | %0            |
| 3981        | Gain on Sale of Fixed Assets                      | ν,         | 108,787          | ν,            | \$ 000'09    | 30,000      | -20%           | Ş            | 4,848     | 519%          |
| 3990        | Misc, Income                                      | S          | 29,440           | \$            | \$ 000002    | 30,000      | 20%            | ₩,           | 46,624    | %9E-          |
|             | Total Revenue                                     | ₩.         | 5,887,796        | ω             | 5,912,443 \$ | 6,251,584   | %9             | ν            | 5,981,861 | 2%            |
| 000         |   | 40         | 102              | v             | ÷.           | ,           | %0             | -01          | 3         | %0            |
| 4300        | Credit Card Expense                               | Դ -∪       | 5 051            | <b>Դ</b> •    | \$ 000 6     | 15 010      | %29            | <b>-</b> →:  | 6.000     | 150%          |
| 54IU        | Equip Leases/IMaint. Contracts                    | ጉ‹         | בניניט<br>בכת בי | <b>&gt;</b> 0 | \$ 005,0     | 16.050      | %69            | ٠.٠          | 10.000    | 61%           |
| 5430        | Supplies  | <u>ሱ</u> ፈ | 13,323           | ጉ ህ           | 3.000 \$     | 1 300       | %0             | · •          | 1,000     | 30%           |
| 5440        | DU I/Drug Testing/Background                      | Դ €        | מכני ד           | Դ -∪          | £ 005,±      | 5005        | %0             | · •          | 2005      | %0            |
| 5,666       | Miscellaneous Expense                             | ሉ ‹        | 0000,0           | n 4           | \$ 000 oto   | 707 397     | % -            | <b>.</b> •⊄  | 815 574   | -5%           |
| 6100        | Salaries  | Λ·(        | 79,428           | ሉ ፥           | \$ 616.010   | 777 73      | %1-            | Դ <b>-</b> ⊄ | 56,000    | -3%           |
| 6110        | Payroli Taxes                                     | Λ·(        | 54,545           | ሉ ፥           | ¢ 655,55     | 775,45      | %7             | <b>.</b> √   | 0066      | %0            |
| 6115        | Unemployment taxes                                | <u>٠</u>   | 9,86I            | <b>۸</b> ۱    | 4,088,9      | 9,000       | %6             | ጉ •          | 130,000   | 32%           |
| 6120        | Group Insurance                                   | v.         | 134,593          | Λ.            | \$ 0/5/051   | 159,000     | 9/7            | ጉ ፈ          | 77 800    | %×-           |
| 6160        | IMRF  | \$         | 86,577           | s.            | \$ 955,77    | /1,925      | %/-            | Λ ·(         | 10,000    | %0-           |
| 6200        | Property Tax                                      | φ.         | 102,000          | ss.           | 103,000 \$   | 110,000     | %/             | <b>Λ</b> -(  | 103,022   | %UU-          |
| 6300        | Marketing/Advertising                             | s          | 3,013            | S.            | S            | )T 4        | %0             | <b>Λ</b> 1   | 1000      | %OOT-         |
| 6320        | Community/Customer Relations                      | ❖          | 3,303            | \$            | 3,000 \$     | 3,000       | %0             | <b>^</b> ←   | 3,000     | 0.70%         |
| 6330        | Trave   | \$-        | 5,954            | Ş             | \$ 000'6     | 7,000       | %77-           | <b>Λ</b> +   | 9,000     | 0/77-         |
| 6335        | Education   | ₩          | 4,351            | Ş             | 3,443 \$     | 4,000       | 16%            | <b>√</b> > + | 3,443     | 75%<br>75%    |
| 6340        | Dues Subscriptions Permits                        | \$         | 9,953            | \$            | 11,000 \$    | 16,048      | 46%            | <b>∽</b> -   | 13,000    | 25%<br>00%    |
| 6350        | Office Expense                                    | ↔          | 5,525            | \$            | 4,300 \$     | 4,300       | %0             | ٠.           | 4,300     | %0            |
| 6356        | Computer and Software                             | \$         | 70,670           | Ş             | 37,650 \$    | 41,000      | %6             | S.           | 37,650    | %6            |
| 6390        | Communications                                    | ↔          | 23,445           | ş             | 23,500 \$    | 48,030      | 104%           | <b>V</b> > ⁴ | 75,500    | %89           |
| 6420        | Bad Debt Expense                                  | \$         | (33,610)         | \$            | \$           | 86          | %0             | <u>٠</u>     | * 6       | %0 1          |
| 6430        | Bank Charges                                      | Ş          | 2,552            | \$            | \$ 005       | 1,000       | 100%           | S.           | 7,000     | %0¢-          |
| 65.25       | Cosculting Services                               | \$         | 69,648           | \$            | 100,000 \$   | 132,500     | 33%            | \$           | 100,000   | 32%           |
| 557         | Consulting Jenvices                               | · <        | 176,096          | \$            | \$ 000'5     | 10,000      | 100%           | ❖            | 8,000     | 25%           |
| 6579        | Outside Services                                  | ٠ - ٧      | 14,061           | <>-           | \$ 000'5/    | 75,000      | %0             | \$           | 75,000    | %0            |
| 6531        | I S Customs                                       | \$         | 127,051          | Υ.            | 165,000 \$   | 150,000     | %6-            | <>→          | 165,000   | %6-           |
| 1000        | Air Traffic Control Towar                         | ٠٠         | 352,569          | \$            | 371,000 \$   | 420,000     | 13%            | \$           | 402,000   | 4%            |
| 200         | All Hallic Collicol Tower                         | · ~        | 282,512          | ٠٠/٥          | \$ 000,000   | 200,000     | %0             | \$           | 220,000   | %6-           |
| 5550        | Legal   | · •        | 72.826           | ···S          | 82,822 \$    | 62,000      | -25%           | \$           | 65,000    | -5%           |
| 0//0        | illsurfallce<br>Doğumla of Drian was Evacaditures | √:         | (19,979)         | ٠ ٧٠          | \$           | id.         | %0             | S            | (6)       | %0            |
| 6660        | Neturia of Prior year Experiority is              | · v        | 2,364,728        | s             | 2,324,083 \$ | 2,409,514   | 4%             | *            | 2,345,589 | 3%            |
|             |   |            |                  |               |              |             |                |              |           |               |

%9

3,636,272

7%

\$ 3,588,360 \$ 3,842,070

3,523,068

Department A200 - Field Maintenance Statement of Revenues and Expenses

| <ul> <li>3190 Collection Fees Service Fees Towing</li> <li>3191 Ramp Tie Downs &amp; Overnight fees</li> <li>3299 Non Airfield Rent/Lease/Maintenan</li> <li>5205 Maintenance Expense</li> <li>5410 Equip Leases/Maint. Contracts</li> <li>5415 Garbage/Waste Removal</li> <li>5430 Supplies</li> <li>5431 Ice Control Supplies</li> <li>5432 Utilities Electric</li> <li>6100 Salaries</li> <li>6110 Davioil Tayone</li> </ul> | 11  | 2013 | 2         |      |              |           |                | l        | 2014      | mela nace     |
|---|---|------|-----------|------|--------------|-----------|----------------|----------|-----------|---------------|
| E   |   |      |           |      | 2014         | 2015      | Percent Change |          | 4707      | vs. 2015 Plan |
| E   | rvice Fees Towing   |      | 09        | Ş    | 50 \$        | 100       | 100%           | <b>⇔</b> | 09        | %19           |
| F   | & Overnight fees  |      | 143,844   | ···· | 150,000 \$   | 143,700   | -4%            | ↔        | 152,854   | %9-           |
| 7   | Non Airfield Bent/Lease/Maintenance Bevenue   | 1,1  | 1,124,914 | ٠,   | 1,220,584 \$ | 1,224,373 | %0             | ❖        | 1,220,742 | %0            |
|   | \$  | 1,2  | 1,268,818 | \$   | 1,370,634 \$ | 1,368,173 | %0             | s,       | 1,373,655 | %0            |
|   | ense  |      | 174,637   | \$   | 146,856 \$   | 180,194   | 23%            | ↔        | 143,250   | 76%           |
|   | nt. Contracts   |      | 4,077     | \$   | 3,000 \$     | 2,010     | -33%           | Ş        | 3,000     | -33%          |
|   | emoval  |      | 3,297     | ς.   | 6,011 \$     | 9'000     | %0             | \$       | 6,001     | %0            |
|   | ⟨ ⟨ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩ ⟨ ⟩   |      | 7,788     | \$   | \$ 000'8     | 8,400     | 2%             | \$       | 10,000    | -16%          |
|   | es &  |      | 26,566    | \$   | 20,100 \$    | 20,000    | %0             | \$       | 20,100    | %0            |
|   | ₩.  |      | 56,338    | \$   | \$ 000,09    | 55,000    | %8-            | \$       | 57,000    | -4%           |
|   | \$  |      | 638,266   | \$   | \$ 526,629   | 664,831   | %9             | \$       | 000'899   | %0            |
|   | · •   |      | 45,622    | \$   | 48,193 \$    | 20,860    | %9             | s        | 51,000    | %0            |
|   | xes \$  |      | 12,817    | \$   | 12,995 \$    | 12,350    | -5%            | \$       | 11,500    | %/            |
|   | •   |      | 138,612   | \$   | 133,000 \$   | 141,400   | %9             | Ş        | 112,000   | 79%           |
|   | · •   |      | 5,419     | S    | \$ 008'9     | 6,300     | %0             | ₹>       | 6,300     | %0            |
|   | • •   |      | 61,175    | <>-  | \$ 60,289    | 29,968    | -1%            | \$       | 65,327    | %8-           |
|   | · · · ·   |      | 30        | <>   | \$ 05        | 50        | %0             | Ş        | 20        | %0            |
|   |   |      | 1,026     | ⟨\$  | 730 \$       | 760       | 4%             | \$.      | 730       | 4%            |
|   | s Permits   |      | 376       | \$   | 435 \$       | 400       | %8-            | ↔        | 435       | %8-           |
|   | \$  |      | 1,320     | ş    | 1,520 \$     | 1,760     | 16%            | \$       | 1,520     | 16%           |
|   | \cdot |      | 1,800     | s    | 3,250 \$     | 3,240     | %0             | ↔        | 3,250     | %0            |
|   | . •   | 40   | 31,898    | \$   | 30,000 \$    | 30,000    | %0             | \$       | 44,091    | -32%          |
|   | ✓   | 10   | 365,388   | Ş    | 400,000 \$   | 433,898   | %8             | Ş        | 395,000   | 10%           |
|   | ν,  | 40   | 55,435    | S    | 63,730 \$    | 64,000    | %0             | ς.       | 61,342    | 4%            |
| Ė   | 3   | 1.0  | 1.631,886 | s    | 1,634,434 \$ | 1,741,421 | 1%             | ٠.       | 1,654,896 | 2%            |

(281,241)

(373,248)

\$ (263,800) \$

\$ (363,067)

Department A300 - Building Maintenance Statement of Revenues and Expenses

| 3180  |   |               |           | -           |              |           |                |      |           |               |
|-------|---|---------------|-----------|-------------|--------------|-----------|----------------|------|-----------|---------------|
| 3180  |   |               | 2013      |             | 2014         | 2015      | Percent Change |      | 2014      | vs. 2015 Plan |
| COTC  | Bootsle                                     | v             | 1 402 528 | ·           | 1.798.468 \$ | 2.217,756 | 23%            | -Ω-  | 2,049,070 | %8            |
| 2100  | natiget netitals                            | ኑ ሇ           | 552       | <b>.</b> √0 | 200 \$       | 200       | %0             | - √> | 06        | 122%          |
| 0000  | Non Airfield Bont/Loses/Maintenance Revenue | <b>.</b> ~    | 1.389.139 | ٠.          | 909.103 \$   | 740,307   | -19%           | ψ,   | 918,112   | -19%          |
| 3000  | Misc Income                                 | ⟨ <b>\</b>    | 158       | ٠٠          | · \$^.       |           | %0             | \$   | 2,665     | -100%         |
|       | Total Revenue                               | · s           | 2,792,376 | \$          | 2,707,771 \$ | 2,958,263 | %6             | φ.   | 2,969,937 | %0            |
| E 20E | Maintenance Evanage                         | ·             | 104.290   | ٧           | 140,760 \$   | 146,000   | 4%             | Υ.   | 145,000   | 1%            |
| 5203  | Reimburse for Maintenance                   | · - 47        | 33        | · 4S        | . <b>₹</b> 5 | *         | %0             | \$   | (28,626)  | 100%          |
| 5410  | Fauly Lasses/Maint Contracts                | · 40          | 3,900     | ۰ ۰         | 4,082 \$     | 4,204     | 3%             | \$   | 4,200     | %0            |
| 7717  | Garbara (Macta Removal                      | + <b>-</b> 47 | 96.79     | ۰,          | 7,270 \$     | 8,400     | 16%            | ↔    | 000'6     | %L-           |
| 5416  | Carbage/ waste nemoval                      | <b>.</b> ⊀0   | 13,120    | ٠.          | 17,880 \$    | 16,968    | -2%            | Ş    | 15,000    | 13%           |
| 5430  | Supplies Supplies                           | · ÷           | 12,404    | ٠,          | 11,000 \$    | 11,550    | 2%             | \$   | 13,000    | -11%          |
| 5710  | Itilities Natural Gas                       | ٠٠            | 103,884   | \$          | 100,000 \$   | 154,500   | 22%            | \$   | 175,000   | -12%          |
| 5720  | Utilities Flectric                          | . √           | 112,953   | \$          | 115,000 \$   | 115,000   | %0             | ❖    | 110,000   | 2%            |
| 5730  | Hillities Water/Sewer                       | · <>          | 7,353     | \$          | 14,000 \$    | 15,000    | 7%             | s    | 14,000    | %/            |
| 6100  | Calarias (Calarias                          | · 45          | 349,568   | \$          | 334,125 \$   | 350,225   | 2%             | Ŷ    | 359,500   | -3%           |
| 6110  | Daviol Taylor                               | · -<>>        | 24,439    | - ₹>        | 25,561 \$    | 26,792    | 2%             | ş    | 26,963    | -1%           |
| 6115  | Inemployment taxes                          | ۰ ۰           | 5,832     | -γ-         | 6,175 \$     | 6,175     | %0             | \$   | 5,540     | 11%           |
| 6120  | Group Insurance                             | ٠,            | 89,042    | <γ-         | 82,360 \$    | 89,250    | %8             | \$   | 72,000    | 24%           |
| 6130  | Informs                                     | ٠ ٧٠          | 1,464     | \$          | 2,400 \$     | 1,800     | -25%           | \$   | 1,800     | %0            |
| 6160  | MBE   | ٠ ٧٠          | 33,069    | ψ,          | 31,976 \$    | 31,590    | -1%            | ş    | 34,404    | %8-           |
| 0100  |   | ٠.            | 167       | ٠٧)         | \$           |           | %0             | \$   | jė        | %0            |
| 0333  | Fuucation                                   | · •           | 22.390    | · •0        | 22,500 \$    | 2,100     | -91%           | s    | 22,500    | -91%          |
| 6390  | COMMINICATIONS                              | · ·           | 13.726    | ٠ ٠         | 11,250 \$    | 17,160    | 23%            | ❖    | 30,000    | -43%          |
| 7759  | Outside services                            | <b>}</b> √    | 112 410   | v           | 120,000 \$   | 145,800   | 22%            | ❖    | 129,000   | 13%           |
| 0//9  | Insurance                                   |               | 1.016.840 | s           | 1,046,339 \$ | 1,142,514 | %6             | ₩.   | 1,138,281 | %0            |
|       | eradization                                 |               |           |             |              |           |                |      |           |               |

1,831,656

\$ 1,661,432 \$ 1,815,749

\$ 1,775,537

Department A400 - Flight Center Building Statement of Revenues and Expenses

| \$ 223,116         \$ 236,788         \$ 173,887         -27%         \$ 5           \$ 223,175         \$ 236,788         \$ 173,887         -27%         \$ 5           \$ 223,175         \$ 236,788         \$ 173,887         -27%         \$ 5           \$ 223,175         \$ 236,788         \$ 173,887         -27%         \$ 5           \$ 18,964         \$ 17,986         \$ 18,540         3%         \$ 5           \$ 13,738         \$ 2,200  |     |   | 4         | ACIUAL    |      | ANA          | ANNOAL PLAN |                |      | LONECASI  | 100           |
|--|-----|---|-----------|-----------|------|--------------|-------------|----------------|------|-----------|---------------|
| Non Alrifield Rent/Lease/Maintenance Revenue         \$ 223,116         \$ 236,788         \$ 173,887         - 27%         \$ 192,398           Misc. Income         \$ 223,175         \$ 236,788         \$ 173,887         - 27%         \$ 192,398           Total Revenue         \$ 223,175         \$ 236,788         \$ 173,887         - 27%         \$ 192,398           Maintenance Expense         \$ 31,758         \$ 40,800         \$ 43,800         7%         \$ 19,000           Ruplica Bases/Maint. Contracts         \$ 12,964         \$ 12,906         \$ 22,00         7%         \$ 19,000           Garbage/Waste Removal         \$ 1,738         \$ 2,006         \$ 2,200         7%         \$ 19,000           Janitorial Services         \$ 13,82         \$ 2,000         \$ 26,000         7%         \$ 18,000           Julities Natural Gas         \$ 26,000         \$ 20,000         \$ 36,000         \$ 25,000           Utilities Water/Sewer         \$ 26,000         \$ 20,000         \$ 36,000         \$ 25,000           Utilities Water/Sewer         \$ 26,000         \$ 100,000         9%         \$ 15,000           Utilities Water/Sewer         \$ 27,00         \$ 100,000         9%         \$ 15,000           Property Tax         \$ 27,00         \$ 100,000         9,805  |     |   |           | 2013      |      | 2014         | 2015        | Percent Change |      | 2014      | vs. 2015 Plan |
| Non Airfield Rent/Lease/Maintenance Revenue         \$ 223,116         \$ 236,788         \$ 173,887         -27%         \$ 192,398           Misc. Income         Total Revenue         \$ 223,175         \$ 236,788         \$ 173,887         -27%         \$ 192,398           Total Revenue         \$ 223,175         \$ 236,788         \$ 173,887         -77%         \$ 50,000           Maintenance Expense         \$ 31,758         \$ 40,800         \$ 43,800         7%         \$ 50,000           Equip Leases/Maint. Contracts         \$ 17,388         \$ 17,986         \$ 18,540         3%         \$ 19,000           Garbage/Waste Removal         \$ 1,738         \$ 2,200         \$ 2200         \$ 2,000         \$ 1,800           Janitorial Services         \$ 13,800         \$ 2,200         \$ 2,200         \$ 2,000         \$ 36,000           Supplies         \$ 13,800         \$ 2,200         \$ 2,000         \$ 36,000         \$ 36,000           Utilities Natural Gas         \$ 13,800         \$ 27,000         \$ 105,000         \$ 36,000         \$ 36,000           Utilities Natural Gas         \$ 100,000         \$ 100,000         \$ 100,000         \$ 100,000         \$ 105,000           Utilities Natural Gas         \$ 100,000         \$ 100,000         \$ 100,000         \$ 2,000   |     |   |           |           |      |              |             |                |      |           |               |
| Mist. Income         \$         9         \$ <t< td=""><td>ъ</td><td>Non Airfield Rent/Lease/Maintenance Revenue</td><td>÷S</td><td>223,116</td><td>Ş</td><td>236,788 \$</td><td>173,887</td><td>-27%</td><td>Ŷ</td><td>192,398</td><td>-10%</td></t<>   | ъ   | Non Airfield Rent/Lease/Maintenance Revenue | ÷S        | 223,116   | Ş    | 236,788 \$   | 173,887     | -27%           | Ŷ    | 192,398   | -10%          |
| Total Revenue         \$ 223,175         \$ 123,788         \$ 173,887         -27%         \$ 192,398           Maintenance Expense         \$ 31,758         \$ 40,800         \$ 43,800         7%         \$ 50,000           Maintenance Expense         \$ 18,944         \$ 17,986         \$ 18,540         3%         \$ 19,000           Equip Leases/Maint. Contracts         \$ 18,944         \$ 17,986         \$ 18,540         3%         \$ 19,000           Garbage/Waste Removal         \$ 1,738         \$ 2,200         \$ 2,000         0%         \$ 19,000           Janitorial Services         \$ 26,240         \$ 27,552         \$ 43,182         57%         \$ 25,000           Julilities Natural Gas         \$ 13,281         \$ 12,504         \$ 12,500         3%         \$ 12,500           Utilities Watural Gas         \$ 13,281         \$ 15,000         \$ 15,000         9%         \$ 10,000           Utilities Watural Gas         \$ 15,000         \$ 15,000         \$ 15,000         9%         \$ 15,000           Utilities Watural Gas         \$ 15,000         \$ 100,000         \$ 100,000         \$ 100,000         \$ 100,000           Utilities Watural Gas         \$ 1,500         \$ 100,000         \$ 100,000         \$ 2,700           Communications   | : E | Misc Income                                 | . ⊀Λ      | 65        | S    | S            | a           | %0             | \$   |           | %0            |
| Maintenance Expense         \$ 31,758         \$ 40,800         \$ 43,800         7%         \$ 50,000           Equip Leases/Maint. Contracts         \$ 18,964         \$ 17,986         \$ 18,540         3%         \$ 19,000           Garbage/Waste Removal         \$ 2,200         \$ 2,200         \$ 2,000         0%         \$ 1,800           Janitronial Services         \$ 26,240         \$ 27,552         \$ 43,182         \$ 25,000           Supplies         \$ 13,281         \$ 27,552         \$ 43,182         \$ 25,000           Utilities Natural Gas         \$ 13,281         \$ 12,504         \$ 12,900         3%         \$ 12,500           Utilities Electric         Utilities Water/Sewer         \$ 28,379         \$ 26,000         \$ 39,000         50%         \$ 15,000           Utilities Water/Sewer         \$ 10,000         \$ 100,000         \$ 15,000         9%         \$ 15,000           Property Tax         \$ 1,000         \$ 100,000         \$ 100,000         3%         \$ 2,000           Outside Services         \$ 365,317         \$ 388,484         6%         \$ 368,898           Total Expense         \$ 131,145,501         \$ 171,145,501         \$ 1716,500  | 2   | Total Revenue                               | S         | 223,175   | \$   | 236,788 \$   | 173,887     | -27%           | s    | 192,398   | -10%          |
| Equiple assey/Maint. Contracts         \$ 18,964         \$ 17,986         \$ 18,540         3%         \$ 19,000           Equiple assey/Maint. Contracts         \$ 2,200         \$ 2,200         \$ 2,200         0%         \$ 1,800           Garbage/Waste Removal         \$ 26,240         \$ 2,200         \$ 2,200         0%         \$ 1,800           Jamitorial Services         \$ 26,240         \$ 27,552         \$ 43,182         5 5,000         \$ 25,000           Supplies         \$ 13,281         \$ 26,000         \$ 39,000         3%         \$ 12,500           Utilities Plectric         \$ 28,379         \$ 26,000         \$ 39,000         5 36,000           Utilities Electric         \$ 100,000         \$ 100,000         9 38         \$ 15,000           Utilities Water/Sewer         \$ 100,000         \$ 10,000         9 38         \$ 15,000           Property Tax         \$ 1,544         \$ 15,000         \$ 104,000         3%         \$ 2,700           Communications         \$ 2,702         \$ 2,702         \$ 36,898         \$ 2,700           Outside Services         \$ 36,317         \$ 38,484         6 36,898           Total Expense         \$ 114,600         \$ 114,600         \$ 36,898   | ñ   | Maintenance Evnance                         | ٠ſ        | 31,758    | ÷    | 40,800 \$    | 43,800      | %1             | ❖    | 50,000    | -12%          |
| Garbage/Waste Removal         \$ 1,738         \$ 2,200         \$ 2,200         \$ 1,800           Garbage/Waste Removal         \$ 26,240         \$ 27,552         \$ 43,182         5 7%         \$ 25,000           Jamitorial Services         \$ 26,240         \$ 27,552         \$ 43,182         5 7%         \$ 25,000           Jamitorial Services         \$ 13,281         \$ 12,504         \$ 12,500         3%         \$ 12,500           Utilities Natural Gas         Utilities Natural Gas         \$ 10,000         \$ 100,000         9%         \$ 15,000           Utilities Water/Sewer         \$ 1,544         \$ 15,000         9%         \$ 15,000           Utilities Water/Sewer         \$ 1,544         \$ 15,000         9%         \$ 15,000           Property Tax         \$ 1,00,000         \$ 101,000         \$ 104,000         3%         \$ 2,700           Communications         \$ 1,700         \$ 2,700         \$ 2,700         \$ 2,700           Outside Services         \$ 323,213         \$ 365,317         \$ 368,898           Total Expense         \$ 1714,597         \$ 368,898  | 3 5 | Fourin Leases (Maint Contracts              | ٠.        | 18,964    | . ∙∽ | 17,986 \$    | 18,540      | 3%             | ş    | 19,000    | -2%           |
| Janitorial Services       \$ 26,240       \$ 27,552       \$ 43,182       57%       \$ 25,000         Janitorial Services       \$ 13,281       \$ 12,504       \$ 12,900       3%       \$ 12,500         Supplies       \$ 28,379       \$ 26,000       \$ 36,000       5 36,000         Utilities Natural Gas       \$ 10,000       \$ 100,000       -9%       \$ 105,000         Utilities Electric       \$ 1,544       \$ 15,000       9,898       \$ 15,000         Utilities Water/Sewer       \$ 100,000       \$ 104,000       3%       \$ 15,000         Property Tax       \$ 2,702       \$ 2,700       \$ 2,700       \$ 2,000         Outside Services       \$ 323,213       \$ 365,317       \$ 388,484       6%       \$ 368,898     Total Expense  Total E   | 3 7 | Garbage (Maste Removal                      | ٠ ٠       | 1,738     | -√-  | 2,200 \$     | 2,200       | %0             | \$   | 1,800     | 22%           |
| Supplies       \$ 13,281       \$ 12,504       \$ 12,900       3%       \$ 12,500         Supplies       \$ 28,379       \$ 26,000       \$ 39,000       50%       \$ 36,000         Utilities Flectric       \$ 10,000       \$ 100,000       9%       \$ 105,000         Utilities Flectric       \$ 1,544       \$ 15,000       9%       \$ 15,000         Utilities Water/Sewer       \$ 100,000       \$ 15,000       9%       \$ 15,000         Property Tax       \$ 2,702       \$ 2,700       \$ 2,700       \$ 2,700         Communications       \$ 1,670       \$ 9,575       \$ 368,484       \$ 368,898         Total Expense       \$ 133,217       \$ 388,484       6%       \$ 368,898  | 3 4 | lanitorial Services                         | · «       | 26,240    | - γ  | 27,552 \$    | 43,182      | 21%            | \$   | 25,000    | 73%           |
| Utilities Natural Gas       \$ 28,379       \$ 26,000       \$ 39,000       50%       \$ 36,000         Utilities Plectric       \$ 10,000       \$ 10,000       \$ 105,000       -9%       \$ 105,000         Utilities Water/Sewer       \$ 10,000       \$ 15,000       9,898       \$ 15,000         Property Tax       \$ 2,702       \$ 2,700       \$ 2,700       \$ 2,700         Communications       \$ 1,670       \$ 9,575       \$ 365,317       \$ 368,484       6%       \$ 368,898         Total Expense       \$ 1,000       \$ 104,000       \$ 104,000       \$ 366,898       \$ 1,000  | 2 0 | Simples                                     | . √>      | 13,281    | ₩.   | 12,504 \$    | 12,900      | 3%             | \$   | 12,500    | 3%            |
| Utilities Electric Utilities Electric Utilities Water/Sewer Utilit   | 2 ⊆ | Hillities Natural Gas                       | ٠ ٠       | 28,379    | ₩.   | \$ 000'92    | 39,000      | 20%            | ↔    | 36,000    | 8%            |
| Utilities Water/Sewer 5 1,544 \$ 15,000 \$ 15,000 0% \$ 15,000 Utilities Water/Sewer 5 100,000 \$ 101,000 \$ 104,000 3% \$ 99,898 Property Tax 5 2,702 \$ 2,702 \$ 2,700 \$ 2,700 \$ 2,700 \$ 2,700 \$ 2,700 \$ 2,700 \$ 2,700 \$ 2,000 Outside Services \$ 323,213 \$ 365,317 \$ 388,484 6% \$ 368,898 Total Expense \$ 1,000 \$ 101,0  | 2 5 | Hillities Flectric                          | ٠٠٠       | 96,938    | ς.   | 110,000 \$   | 100,000     | %6-            | ❖    | 105,000   | -2%           |
| Property Tax Communications Communic   |     | Hilities Water/Sewer                        | · <       | 1,544     | ٠.   | 15,000 \$    | 15,000      | %0             | \$   | 15,000    | %0            |
| Communications \$ 2,702 \$ 2,700 \$ -100% \$ 2,700 \$ -2,000 \$ -100% \$ 2,700 \$ -100% \$ 2,700 \$ -100% \$ 2,700 \$ -100% \$ 2,000 \$ -100% \$ 2,000 \$ -1000 \$ -1000 \$ 2,000 \$ -1000 \$ -1000 \$ 2,000 \$ -100 | 3 5 | Property Tax                                | · 45      | 100,000   | ٠.   | 101,000 \$   | 104,000     | 3%             | \$   | 868'66    | 4%            |
| Outside Services  \$ 1,670 \$ 9,575 \$ 9,862 3% \$ 2,000  Outside Services  \$ 323,213 \$ 365,317 \$ 388,484 6% \$ 368,898  Total Expense  | 3 6 | Communications                              | 5         | 2,702     | · S  | 2,700 \$     | .0          | -100%          | \$.  | 2,700     | -100%         |
| Total Expense  | 2 5 | Outrido Conjos                              | + · · · · | 1.670     | S    | 9,575 \$     | 9,862       | 3%             | \$   | 2,000     | 393%          |
| \$ 1100 0001 \$ 1139 6701 \$ 1714 5971 -67% \$ (176,500)   |     | Outside services                            | v         | 274 214   | 5    | 365,317 \$   | 388,484     | %9             | s    | 368,898   | 2%            |
| ÷ 1100 0001 \$ (178,500) \$ (274,507) 5 (176,500)  |     | i ota i Expense                             | h         | 253,530   |      |              |             |                |      |           |               |
|  |     |   | -         | (100,000) |      | (139 530) \$ | (214 597)   | %19-           | \sqr | (176,500) | -22%          |

Department A500 - Shop & Equipment Statement of Revenues and Expenses

| 3900 Contributi | Contribution Revenue  Total Revenue  Maintenance Expense  Equip Leases/Maint. Contracts Fuel/Oil Vehicles Equipment Supplies Small Equipment |  | 574,437<br>574,437 | w w | 2014       | 2015    | Percent Change |            | 2014    | vs. 2015 Plan |
|-----------------|--|--|--------------------|-----|------------|---------|----------------|------------|---------|---------------|
| <u>T</u>        | Revenue Revenue ribution Revenue renance Expense p Leases/Maint. Contracts /Oil Vehicles Equipment Il Equipment                              | <b>~</b> ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ | 574,437            | w w | \$         |         |                |            |         |               |
| <u> </u>        | Revenue ntenance Expense p Leases/Maint. Contracts /Oil Vehicles Equipment life I Equipment  | <b>w</b> www                                 | 574,437            |     |            | (16)    | %0             | ❖          | 4       | %0            |
|                 | ntenance Expense p Leases/Maint. Contracts /Oil Vehicles Equipment lifequipment  | <b>~~~</b>                                   |                    |     | \$         |         | %0             | \ <u>\</u> |         | %0            |
|                 | p Leases/Maint. Contracts /Oil Vehicles Equipment Jiles Il Equipment   | <b>~ ~ ~</b>                                 | 53,942             | ψ.  | \$ 000'55  | 61,500  | 12%            | Ş          | 55,000  | 12%           |
|                 | Voil Vehicles Equipment<br>blies<br>Il Equipment   | ⋄  | 884                | \$  | 3,000 \$   | 1,500   | -20%           | \$         | 3,000   | -50%          |
|                 | olies<br>Il Equipment  | \$   | 75,162             | ↔   | \$ 000'52  | 75,000  | %0             | ❖          | 95,000  | -21%          |
|                 | l Equipment  |  | 3,913              | ❖   | \$ 005'5   | 2,000   | %6-            | \$         | 4,000   | 25%           |
|                 | مری (مینیفران این این این این این این این این این ا  | <b>⋄</b>                                     | 638                | ş   | 5,700 \$   | 2,500   | %95-           | Ş          | 5,700   | -26%          |
|                 | les Matural Gas  | ψ.   | 12,991             | ψ,  | 10,000 \$  | 16,900  | %69            | Ş          | 18,000  | %9-           |
|                 | Utilities Electric   | ₩.   | 14,337             | ψ.  | 16,000 \$  | 16,000  | %0             | \$         | 15,000  | 2%            |
| _               | Jtilities Water/Sewer  | -γ-  | 518                | ς,  | 1,300 \$   | 1,300   | %0             | s          | 1,300   | %0            |
|                 | Sal  | Υ.   | 169,624            | ❖   | 154,190 \$ | 163,073 | %9             | \$         | 164,354 | -1%           |
|                 | Payroll Taxes  | ς.   | 12,022             | S   | 11,796 \$  | 12,475  | %9             | \$         | 11,900  | 2%            |
|                 | Unemployment taxes   | · \$   | 2,337              | \$  | 2,470 \$   | 2,470   | %0             | \$         | 2,300   | %/            |
|                 | Group Insurance  | ٠.   | 41,957             |     | 43,296 \$  | 40,750  | %9-            | ş          | 32,500  | 25%           |
|                 | prims  | ₩.   | 929                | <γ- | 1,400 \$   | 1,400   | %0             | \$         | 1,500   | -1%           |
|                 |  | ₩  | 15,137             | \$  | 14,756 \$  | 14,709  | %0             | s          | 15,730  | %9-           |
|                 | Education  | ÷S   | 73                 | ↔   | <b>\$</b>  | 90      | %0             | \$         | v       | %0            |
|                 | Office Expense   | -√>-   |                    | ₩.  | 100 \$     | 6       | -100%          | \$         | 100     | -100%         |
|                 | Comminications   | - √>   | 840                | <>- | 4,000 \$   | 4,000   | %0             | \$         | 1,500   | 167%          |
|                 |  | · •/   | 34,374             | -γ- | 34,953 \$  | 38,300  | 10%            | ↔          | 35,642  | 7%            |
|                 | Total Expense  | S  | 439,403            | \$  | 438,461 \$ | 456,877 | 4%             | ş          | 462,526 | -1%           |

(462,526)

-4%

(456,877)

(438,461) \$

135,034

Department A600 - Commissioners Statement of Revenues and Expenses

|                |  | 300 | 2      |          | 0 700      | 3015    | Dorront Change |    | 7017   | ve 2015 Dian |
|----------------|--|-----|--------|----------|------------|---------|----------------|----|--------|--------------|
|                |  | 7   | 2013   |          | 2014       | 5073    | reitent change |    | 4107   | 43. COLO     |
|                | 1  |     |        |          |            |         |                |    |        |              |
| Total Revenue  | %  |     |        | \sqrt{v} | \$ ,       | *:      | %0             | s  | 9      |              |
| Signifies      | v.   |     | 134    | 45       | \$ 005     | 009     | 20%            | ٠S | 800    |              |
| Salarias       | + 400  |     | 80.000 | · •      | \$ 000'06  | 000'06  | %0             | ÷  | 80,000 |              |
| Dayroll Taxes  | <b>→</b> • • • • • • • • • • • • • • • • • • • |     | 6,120  | · 45     | \$ \$88.9  | 6,885   | %0             | Ş  | 6,120  |              |
| Office Expense | • •  |     | 1,879  | ٠ ٧٠     | 1,750 \$   | 2,000   | 14%            | ş  | 1,750  |              |
| Insurance      | · · · · · · ·                                  |     | 7,345  | ٠٠       | \$ 000'8   | 4,500   | -44%           | \$ | 4,200  |              |
| Total Expense  | S  |     | 95,477 | s        | 107,135 \$ | 103,985 | -3%            | \$ | 92,870 |              |

(107,135) \$

(95,477)

Department A700 - Business Development/Marketing Statement of Revenues and Expenses

|      |  | 4     | ACTUAL    |            | ANI          | ANNUAL PLAN |                |      | FORECAST  | ST            |
|------|--|-------|-----------|------------|--------------|-------------|----------------|------|-----------|---------------|
|      |  |       | 2013      |            | 2014         | 2015        | Percent Change |      | 2014      | vs. 2015 Plan |
|      | Total Revenue  | s»    |           | \$         | \$           | •6          | %0             | w    | 1550      | %0            |
| 0673 | 2 ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) (                    | v     | 573       | ·v         | 3 000 \$     | 1 000       | %29-           | ·V.  | 1.500     | -33%          |
| 2430 | Supplies   | Դ - ተ | 2/0 [     | <b>-</b> 4 | 1 000°C      | 1,000       | /oc            | ٠- ١ | 000/0     | %0            |
| 6100 | Salaries   | S     | 47,813    | s          | 49,118 >     | 50,345      | %7             | Λ.   | 20,400    | \$ ?          |
| 6110 | Payroll Taxes  | Ş     | 3,658     | \$         | 3,758 \$     | 3,851       | 2%             | ς.   | 3,800     | 1%            |
| 6115 | Unemployment taxes   | -(γ-  | 1,162     | \$         | 1,235 \$     | 1,235       | %0             | \$   | 1,108     | 11%           |
| 6120 | Group Insurance  | -⟨γ-  | 32        | \$         | \$           | 29          | %0             | \$   | Si .      | %0            |
| 6160 | IMRF   | - ₹   | 4,595     | \$-        | 4,701 \$     | 4,541       | -3%            | \$   | 4,785     | -2%           |
| 6300 | Marketing/Advertising                                      | -√-   | 59,473    | \$         | 99,812 \$    | 110,712     | 11%            | \$   | 80,000    | 38%           |
| 6320 | Community/Customer Relations                               | -\$   | 1,587     | <b>\$</b>  | 16,500 \$    | 16,500      | %0             | \$   | 12,000    | 38%           |
| 6330 | Trave  | -⟨-⟩- | 2,225     | \$         | \$ 005'5     | 5,500       | %0             | \$   | 5,500     | %0            |
| 6335 | Education  | . √ς. | 39        | ⋄          | 30 \$        | 1383        | -100%          | \$   | 30        | -100%         |
| 6340 | Dues Subscriptions Permits                                 | ⊹S    | 3,986     | ❖          | 3,025 \$     | 3,327       | 10%            | ş    | 3,025     | 10%           |
| 6350 | Office Expense   | ٠٠    | 999       | ₩.         | \$ 062'5     | 4,000       | -31%           | Ş    | 2,850     | 40%           |
| 6356 | Computer and Software                                      | ٠.    | 363       | ↔          | \$ 000'5     | 31          | -100%          | s    | 5,000     | -100%         |
| 6390 | Communications   | ∙ •∕∧ | 420       | \$         | 420 \$       | 420         | %0             | s    | 420       | %0            |
| 6770 | Instrance  | \$    | 673       | ❖          | \$ 092       | 580         | -24%           | ş    | 009       | .3%           |
| )    | Total Expense  | \$    | 127,264   | s          | 198,649 \$   | 202,011     | 7%             | S    | 171,018   | 18%           |
|      |  |       |           |            |              |             |                |      |           |               |
|      | Net Income not including Depreciation or Major Maintenance | S     | (127,264) | 45         | (198,649) \$ | (202,011)   | -2%            | s    | (171,018) | -18%          |
|      |  |       |           |            |              |             |                |      |           |               |

Department A800 - Accounting Statement of Revenues and Expenses

|      |  | 1     | ACTUAL    |          | ANI          | ANNUAL PLAN |                |    | FORECAST  | ST            |
|------|--|-------|-----------|----------|--------------|-------------|----------------|----|-----------|---------------|
|      |  |       | 2013      |          | 2014         | 2015        | Percent Change |    | 2014      | vs. 2015 Plan |
|      | Total Revenue  | s     |           | v.       | s            |             | %0             | w  | 10        | %0            |
|      |  |       |           |          |              |             |                |    |           |               |
| 5430 | Supplies   | -Ω-   | 649       | ٠,       | \$ 008       | 006         | 12%            | ş  | 1,500     | -40%          |
| 6100 | Salaries   | - ⟨Λ  | 194,051   | \$       | 196,800 \$   | 206,083     | 2%             | \$ | 198,244   | 4%            |
| 10   | Payroll Taxes  | ٠,    | 13,770    | \$       | 15,056 \$    | 15,765      | 2%             | \$ | 15,000    | 2%            |
| 6115 | Unemployment taxes   | ٠ ٧٠  | 3,510     | \$-      | 3,929 \$     | 3,705       | %9-            | ↔  | 3,929     | %9-           |
| 2 02 | Group Insurance  | · •/^ | 38,913    | \$       | 39,235 \$    | 29,446      | -25%           | ↔  | 28,000    | 2%            |
| 6160 | IMRF   | · 5   | 24,804    | <b>⇔</b> | 18,831 \$    | 18,589      | -1%            | ş  | 18,972    | -2%           |
| 6330 | Travel   | ·s    | *         | ↔        | 120 \$       | 100         | -17%           | ❖  | ٠         | %0            |
| 6335 | Education  | · vo  | 505       | Ŷ        | \$           | 2,000       | %0             | Ŷ  | 3         | %0            |
| 6350 | Office Expense   | . √>  | 419       | ⊹        | \$ 009       | 400         | -33%           | s  | 300       | 33%           |
| 6527 | Outside Services   | . ⊀∕  | 65,158    | ↔        | 48,500 \$    | 48,500      | %0             | Ş  | 45,000    | %8            |
| 6770 | lasirance  | . √>  | 2,580     | ↔        | 2,900 \$     | 2,500       | -14%           | \$ | 2,400     | 4%            |
| )    | Total Expense  | w.    | 344,359   | s        | 326,771 \$   | 327,988     | %0             | ₹. | 313,345   | 2%            |
|      |  |       |           |          |              |             |                |    |           |               |
|      | A SECTION OF THE PROPERTY OF T | v     | (344 359) | •        | (326.771) \$ | (327,988)   | %0             | \s | (313,345) | %5-           |
|      | Net income not including Depreciation of Major Maintenance   | ٠,    | (ceciate) | ١        |              |             |                |    |           |               |

# CHICAGOLAND'S DUPAGE FLIGHT CENTER \*\*

Department F100 - Flight Center Operations Statement of Revenues and Expenses

| 2318         Pringer Pentuk         2318         Pringer Pentuk         2319         2319         Pringer Pentuk         2319         Pringer Pentuk         2319         2319         Pringer Pentuk         2319         2319         Pringer Pentuk         2319         2319         Pringer Pentuk         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319         2319   | ement of Re | ement of Revenues and Expenses              |            | ACTUAL     |                | A            | ANNUAL PLAN |                |               | FORECAST      | ST            |
|--|-------------|---|------------|------------|----------------|--------------|-------------|----------------|---------------|---------------|---------------|
| Hamper Rentale   S   139,219   S   148,000   S   148,000   CN   S   125,644   S   175,044   S   17 |             |   |            | 2013       |                | 2014         | 2015        | Percent Change |               | 2014          | vs. 2015 Plan |
| Rample Feature         STATION   | 2           |   | v          | 010 001    | v              | 1/8 000 \$   | 148 000     | %              | <             | 185.644       | -20%          |
| Rain of Islanes         Fig. 30,404         5 11,22,21         6 11,22,21  | 2180        | nanger kentais                              | 2 4        | 100,210    | ጉ ቲ            | 1 000 1      | 25,000      | 762            | · •           | 28 507        | -12%          |
| Ling Same Land Oil Sales         5 1,350,44 b         5 1,120,44 b         7 1,120,13 b         7 1,20,13 b         7 1,20   | 3191        | Ramp Tie Downs & Overnight tees             | Λ.         | 25,404     | <b>Λ</b> +     | \$ 000,12    | 25,000      | 0//-           | ጉ ላ           | 100,02        | % <u>L</u>    |
| Attractif carefund         \$ 1,2,313         \$ 1,0,000         \$ 3,0,000   | 3200        | Fuel and Oil Sales                          | S.         | 11,392,474 | Λ.             | 11,228,814 > | 11,8/2,132  | 0%0            | ሉ ‹           | 12,401,544    | 796.          |
| Autreat Cazenge         5         24,675         5         35,408         5         35,408           Non Autreat Cazenge         5         12,13         5         95,00         5         95,00         6         9,431           Calm on Sale of Fleed Autreat         5         1,23         5         95,00         6         9,431         25,488           Foat fleed Autreat         5         1,1,566,235         5         1,1,566,238         6         2,500         6         5         1,1,562,233           Foat in and Oil Cost of Sales         5         1,1,566,235         5         7,11,220         7,556,688         3         8,342,689         7,11,223         1,1,566,500         7,15,588         7,550,00         7,856,688         3         8,342,689         7,11,233         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,566,500         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1,1,560         1   | 3210        | Line Service Other                          | S          | 58,149     | S              | 56,425 \$    | 48,500      | -14%           | Λ.            | 55,548        | -T2%          |
| Not Article RemyCasse/Maintenance Remonte   \$ 12,313 \$ 9,500 \$ 9,00 \$ 6,911     Not Article RemyCasse/Maintenance Remonte   \$ 11,562,335 \$ 12,712,320 \$ 15,712,320 \$ 13,712,320 \$ 11,222 \$ 1.00  | 3215        | Aircraft Catering                           | s          | 28,676     | \$             | 30,000 \$    | 37,241      | 24%            | \$            | 35,468        | 2%            |
| True string through seets         S         1         S         S         CPM         S         1.022         Total Revenue           Total Revenue         S         11,156,235         S         11,149,739         S         12,140,373         CPM         S         12,222         1.00           Total Revenue         Fuel and Oil Cost of Sales         S         7,115,280         S         7,125,280         S         7,125,000         S         7,125,000         1,135,000         S         1,136,000         S         1,136,000 <td>3299</td> <td>Non Airfield Rent/Lease/Maintenance Revenue</td> <td>S</td> <td>12,313</td> <td>Ş</td> <td>\$ 005'6</td> <td>005'6</td> <td>%0</td> <td>\$</td> <td>9,491</td> <td>%0</td>   | 3299        | Non Airfield Rent/Lease/Maintenance Revenue | S          | 12,313     | Ş              | \$ 005'6     | 005'6       | %0             | \$            | 9,491         | %0            |
| Gain on Sale of France Assets         \$         11,252         -10           Total Revenue         \$         11,252,333         \$         \$         11,222         -10           Total Revenue         Face Cost of Goods         \$         11,243         \$         \$         11,222         -10           Per cost of Goods         Face Cost of Goods         \$ <td>3970</td> <td>Investment Income</td> <td></td> <td></td> <td>-5</td> <td>Ş</td> <td>390</td> <td>%0</td> <td>Ş</td> <td>8</td> <td>%0</td>   | 3970        | Investment Income                           |            |            | -5             | Ş            | 390         | %0             | Ş             | 8             | %0            |
| Total Revenue         \$ 11,556,235         \$ 11,499,739         \$ 11,449,739         \$ 12,440,233         \$ 12,800,233           Fuel and Oil Cost of Sales         \$ 7,818,186         \$ 7,715,280         \$ 7,550,08         3%         \$ 8,362,689           Fuel Cost of Goods         \$ 190,080         \$ 16,000         1%         \$ 189,086         18,389           Coed Cods         \$ 190,080         \$ 16,000         1%         \$ 189,086         18,389           Food Cods         \$ 100,000         \$ 16,000         1%         \$ 189,086         18,389           Food Cods         \$ 100,000         \$ 16,000         11%         \$ 115,488         18,000           Rental Equipment         \$ 13,433         \$ 13,000         \$ 13,786         13,388         \$ 11,442           Supplied         \$ 119,707         \$ 112,500         \$ 13,488         \$ 11,442         \$ 11,442           Supplied         \$ 119,707         \$ 112,500         \$ 12,100         \$ 12,482         \$ 11,442           Supplied         \$ 11,400         \$ 12,000         \$ 12,100         \$ 12,100         \$ 12,148         \$ 11,442           Supplied         \$ 11,200         \$ 12,000         \$ 12,100         \$ 12,100         \$ 12,148         \$ 11,442 <t< td=""><td>2002</td><td>Gain on Cala of Fived Accets</td><td>· v</td><td></td><td>٠.</td><td>S</td><td>( )</td><td>%0</td><td>&lt;&gt;-</td><td>11,252</td><td>-100%</td></t<>   | 2002        | Gain on Cala of Fived Accets                | · v        |            | ٠.             | S            | ( )         | %0             | <>-           | 11,252        | -100%         |
| Trickle Revenue  | 2301        | ספונו סוו ספוב סו בואבת אספוס               |            | 44 656 335 |                | 1            | 13 140 272  | 709            | ď             | 12 807 253    | -5%           |
| Fuel and Oil Coat of Sales         7,818,186         7,715,280         7,555,688         3%         8,325,699           Credit Coat of Soods         5,349,99         5,55,000         1,67,000  |             | Total Revenue                               | <b>M</b>   | 11,656,235 | ٨              | 1            | 12,140,373  | 80             | ۱-            | TE,000,233    |               |
| Defice Cost of Goods         S 33,969         S 5,000         C 5,000 </td <td>4200</td> <td>Fuel and Oil Cost of Sales</td> <td>Ş</td> <td>7,818,186</td> <td>Ş</td> <td>7,715,280 \$</td> <td>7,955,688</td> <td>3%</td> <td>❖</td> <td>8,362,689</td> <td>-5%</td>  | 4200        | Fuel and Oil Cost of Sales                  | Ş          | 7,818,186  | Ş              | 7,715,280 \$ | 7,955,688   | 3%             | ❖             | 8,362,689     | -5%           |
| Creat Card Expense         5         150,580         5         165,000         -1,8         5         169,066           Rent Expense         5         48,000         5         48,000         1,8         5         48,000         -1,8         5         146,18         -1,6,418<  | 0024        |   | · •        | 33,969     | - 40           | 25,000 \$    | 25,000      | %0             | ₩.            | 23,858        | 2%            |
| Reveal Expense         \$ 48,000         \$ 48,000         \$ 48,000         \$ 48,000         \$ 48,000         \$ 48,000         \$ 48,000         \$ 48,000         \$ 10,000         \$ 11,6418         \$ 11,4418         \$   | 4220        |   | ኑ ሇ        | 150 580    | . · · · ·      | 167,000 \$   | 166,000     | -1%            | \$            | 169,066       | -2%           |
| Food Cooks         Food Cooks         118         5         116,418         1.1           Food Cooks         Food Cooks         100,000         118         5         11,6418         1.1           Maintenance Expense         5         11,333         5         23,750         -138         5         21,318         1           Supplies         11,295         5         2,000         5         12,132         143%         5         13,100         3         34,786         9         13,100         10,006  | 4300        |   | <b>.</b> ℃ | 48.000     | ٠.             | 48.000 \$    | 48,000      | %0             | ÷             | 48,000        | %0            |
| Yound LOS         Yound LOS         Total LOS         21,530         5         21,530         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,750         5         23,106         10,700         10,700         10,700         10,700         10,700         10,700   | 4503        | Velif Expelise                              | Դ -t/      | 70 188     | · · ·          | \$ 00006     | 100,000     | 11%            | -ς-           | 116,418       | -14%          |
| Namiderlande Expense         5         1,1,20         5         1,1,20         5         34,786         9%         5         33,106           Supplies         Supplies         1,1,20         \$         12,132         143%         \$         10,706         11           Rental Equipment         \$         11,20         \$         5,000         \$         125,104         2%         \$         10,706         10         \$         250         10         \$         120,706         10         \$         250         10         \$         250         10         \$         120,706         10         \$         250         10         \$         120,706         10         \$         120,706         10         \$         11,432         \$         10         \$         10         \$         10         \$         10         \$         10         \$         10         \$         10         \$         10         \$         10         \$         11         \$         11         \$         11         \$         11         \$         11         \$         11         \$         11         \$         11         \$         11         10         \$         11         \$   | 4315        | F00d CUGS                                   | ጉ ሀ        | 15 327     | <b>.</b> √     | \$ 005/20    | 23,750      | -13%           | ٠ 40          | 21,318        | 11%           |
| Fup/loit Vehicles Equipment         5         3,4,435         5,14,00         1,17,250         1,17,23         1,437         1,17,20         1,17,23         1,437         1,17,20         1,17,23         1,17,43         1,17,23         1,17,23         1,17,23         1,17,43         1,17,23         1,17,43         1,17,142         1,17,23         1,17,23         1,17,23         1,17,23         1,17,23         1,17,23         1,17,23         1,17,23         1,17,43         1,17,23 <td>5705</td> <td>Maintenance Expense</td> <td>ጉ ‹</td> <td>155,01</td> <td>ጉ ፈ</td> <td>21 800 \$</td> <td>37 786</td> <td>%6</td> <td>. •</td> <td>33.106</td> <td>2%</td>   | 5705        | Maintenance Expense                         | ጉ ‹        | 155,01     | ጉ ፈ            | 21 800 \$    | 37 786      | %6             | . •           | 33.106        | 2%            |
| Supplies         Supplies         1,725         5,000         5,12,122         1,270   | 5420        | Fuel/Oil Vehicles Equipment                 | <b>^</b> → | 31,433     | ሉ ‹            | ¢ 000'IC     | 14,700      | 142%           | <b>&gt; √</b> | 10 706        | 13%           |
| Rental Equipment         \$ 19707         \$ 12,500         \$ 12,104         \$ 2,20         10,42         \$ 2,500         \$ 12,44         \$ 1,44  | 5430        | Supplies                                    | S          | 17,295     | <u>٠</u>       | \$ 000'S     | 12,132      | 143%           | ጉ ‹           | 10,100        | %5            |
| DOT/Drug Testing/Background         \$ 154         \$ 250         \$ 50         100%         \$ 250         \$  | 5436        | Rental Equipment                            | ❖          | 119,707    | Ŷ              | 122,500 \$   | 125,104     | 7%             | <b>^</b> →    | 121,432       | 0.000         |
| Utilities Electric         \$ 2,844         \$ 2,800         \$ 2,750         2.8         \$ 2800           Miscellaneous Expense         \$ (2,128)         \$ 2,800         \$ 2,750         2.8         \$ 11,000         \$ 2,800           Salaries         \$ 895,1289         \$ 844,991         \$ 13,002         11%         \$ 67,000           Payor IT axes         \$ 23,497         \$ 64,402         \$ 72,022         11%         \$ 67,000           Unremployment taxes         \$ 23,497         \$ 24,700         \$ 24,535         11%         \$ 67,000           Unremployment taxes         \$ 23,497         \$ 24,700         \$ 24,535         11%         \$ 24,000           Unremployment taxes         \$ 22,071         \$ 24,700         \$ 24,535         11%         \$ 15,000           Uniforms         \$ 722,071         \$ 124,700         \$ 10,000         12%         \$ 13,000           Uniforms         \$ 7,202         11%         \$ 13,000         12,800         12,800         12,800           Uniforms         \$ 7,203         1,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,000         10,   | 5440        | DOT/Drug Testing/Background                 | s          | 154        | ٠              | 250 \$       | 200         | 100%           | S             | 250           | %00I          |
| Miscellateous Expense         \$ (2,198)         \$ 44,991         \$ 941,468         11%         \$ 80,000           Salaries         Payroll Taxes         \$ 64,642         \$ 72,022         11%         \$ 80,000           Payroll Taxes         \$ 23,071         \$ 24,700         \$ 24,535         -1%         \$ 6,000           Uniforms         \$ 222,071         \$ 214,700         \$ 216,000         1%         \$ 151,000           Uniforms         \$ 7,521         \$ 12,800         \$ 10,000         -22%         \$ 12,800           Uniforms         \$ 7,521         \$ 12,800         \$ 10,000         -22%         \$ 12,800           Uniforms         \$ 7,521         \$ 12,800         \$ 10,000         -22%         \$ 12,800           Marketing/Advertising         \$ 7,521         \$ 12,800         \$ 10,000         -22%         \$ 12,800           Marketing/Advertising         \$ 7,524         \$ 1,500         \$ 6,700         \$ 6,700         \$ 6,700           Marketing/Advertising         \$ 2,22,071         \$ 24,000         \$ 6,700         \$ 6,700         \$ 6,700           Marketing/Advertising         \$ 2,538         \$ 6,700         \$ 6,700         \$ 6,700           Lavel         \$ 2,500         \$ 1,500         \$ 1,500         <  | 57.50       | Hillitias Flactric                          | \$         | 2,844      | ⊹              | 2,800 \$     | 2,750       | -2%            | \$            | 2,800         | -2%           |
| Marketing Coupling         \$ 895,729         \$ 844,991         \$ 941,468         11%         \$ 880,000           Salaries         S 4,164         \$ 64,642         \$ 7,202         11%         \$ 67,002           Payroll Taxes         \$ 24,70         \$ 24,700         \$ 24,335         11%         \$ 67,000           Unemployment taxes         \$ 22,2071         \$ 14,700         \$ 24,335         1.1%         \$ 12,800           Uniforms         Warketing/Advertising         \$ 7,531         \$ 12,800         \$ 10,000         1.2%         \$ 12,800           Uniforms         Marketing/Advertising         \$ 7,531         \$ 12,800         \$ 10,000         2.2%         \$ 12,800           Marketing/Advertising         \$ 7,538         \$ 80,866         \$ 84,920         \$ 35,785         \$ 12,800         \$ 12,800           Marketing/Advertising         \$ 7,538         \$ 6,700         \$ 6,700         \$ 84,220         \$ 50,700         \$ 50,700         \$ 50,700         \$ 50,700         \$ 50,700         \$ 50,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700         \$ 6,700   | 5000        | Miscellananis Evansa                        | · vs       | (2,198)    | \$             | \$           | £           | %0             | \$            | 51            | -100%         |
| Payalities         5         64,164         5         7,002         11%         5         67,000           Unemployment taxes         5         23,497         5         24,700         5         24,535         -1%         5         24,000           Group Insurance         Group Insurance         1         5         23,497         5         24,700         5         216,000         -1%         5         24,000           Uniforms         Uniforms         1         5         24,000         -1%         5         24,000         -2         24,000         -2         24,000         -2         15,000         -2         24,000         -2         -2         15,000         -2         22         15,000         -2         -2         15,000         -2         -2         15,000         -2   | 6100        |   | · •        | 895.729    | Ş              | 844,991 \$   | 941,468     | 11%            | ↔             | 880,000       | %4            |
| Taylour lakes         5         23,497         \$         24,700         \$         24,535         -1%         \$         24,000           Unemployment taxes         5         222,071         \$         214,700         \$         216,000         -1%         \$         24,000           Group Insurance         9         7,521         \$         214,700         \$         216,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         12,000         -22%         \$         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         5         6         700         6         700         6         700         700         5         5         5         5 <td>0770</td> <td>Jaid les</td> <td></td> <td>64.164</td> <td>٠٠</td> <td>64,642 \$</td> <td>72,022</td> <td>11%</td> <td>s</td> <td>67,000</td> <td>%/</td>   | 0770        | Jaid les                                    |            | 64.164     | ٠٠             | 64,642 \$    | 72,022      | 11%            | s             | 67,000        | %/            |
| Group Insurance         5         22,071         \$         214,700         \$         216,000         1%         \$         151,000         4           Group Insurance         Group Insurance         5         22,071         \$         12,800         \$         10,000         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         12,800         -22%         \$         15,000         -22%         \$         10,000         -22%         \$         10,000         -22%         \$         5,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20,000         -20  | 0110        | rayron laxes                                | <b>.</b> • | 73 497     | ·              | 24.700 \$    | 24,535      | -1%            | ❖             | 24,000        | 2%            |
| Uniforms         5         7,521         5         12,800         5         10,000         -22%         5         12,800         -2           Uniforms         Uniforms         5         7,521         5         12,800         5         84,216         -2           IMRF         Marketing/Advertising         5         76,548         5         86,000         6         5         84,216         -2           Marketing/Advertising         5         35,287         5         36,000         6         5         5,700         5         5700         5         6,700         6         5         6,700         6         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         5,00         5         7,00         5         7,00         5         7,00         5         7,00         5         7,00         5         7,00         5  | 6119        | Onemployment taxes                          | · •        | 22,02      | ٠.             | 214.700 \$   | 216,000     | 1%             | \$            | 151,000       | 43%           |
| Uniforms         Children         S         7,524         S         84,920         5%         \$ 4,216           INARE         Marketing/Advertising         S         7,524         S         80,866         S         84,920         5%         \$ 4,216           Marketing/Advertising         S         35,287         S         36,000         S         5,700         S         7,700         S   | 0719        | Group Insurance                             | ጉሇ         | 7 571      | ٧٠             | 12,800 \$    | 10,000      | -22%           | S             | 12,800        | -22%          |
| Marketing/Advertising         \$ 35,787         \$ 36,000         \$ 36,000         \$ 36,785           Marketing/Advertising         \$ 2,839         \$ 6,700         \$ 6,700         \$ 5,785           Travel         \$ 2,839         \$ 6,700         \$ 6,700         \$ 5,700           Education         \$ 3,385         \$ 1,500         \$ 1,000         \$ 5,000           Dues Subscriptions Permits         \$ 26,300         \$ 35,000         \$ 10,000         \$ 10,000           Office Expense         \$ 26,300         \$ 20,000         \$ 35,000         \$ 34,454           Computer and Software         \$ 3,737         \$ 20,000         \$ 20,000         \$ 4,739         \$ 4,739           Communications         \$ 3,413         \$ 3,500         \$ 4,739         \$ 4,799         \$ 4,799           Consulting Services         \$ 1,202         \$ 3,500         \$ 4,799         \$ 4,799           Outside Services         \$ 10,7523         \$ 118,200         \$ 4,799         \$ 10,344,083           Total Expense         \$ 9,709,455         \$ 9,705,160         \$ 10,071,055         \$ 4,799   | 6130        | Uniforms                                    | Դ -√       | 76 548     | · •            | 80.866 \$    | 84,920      | 2%             | Ş             | 84,216        | 1%            |
| Marketing/Advertising  | 6160        | IMR   | ጉህ         | 25 287     | <b>.</b> · · · | 36.000 \$    | 36,000      | %0             | \$            | 35,785        | 1%            |
| Travel         Travel         Travel         5 2/35 5         2/35 5         5 1,500         5 1,500         6 5 1,000         20 </td <td>6300</td> <td>Marketing/Advertising</td> <td>Դ -</td> <td>75,207</td> <td>} · •</td> <td>5 002/95</td> <td>6.700</td> <td>%0</td> <td>ς.</td> <td>6,700</td> <td>%0</td>   | 6300        | Marketing/Advertising                       | Դ -        | 75,207     | } · •          | 5 002/95     | 6.700       | %0             | ς.            | 6,700         | %0            |
| Education  Education  Education  Education  Dues Subscriptions Permits  Dues Subscriptions Permits  Dues Subscriptions Permits  Dues Subscriptions Permits  Diffice Expense  Office Expense  Computer and Software  Computer and Software  Sy,737 \$ 20,000 \$ 20,000 \$ 0% \$ 10,552 \$ 9   | 6330        | Travel                                      | <b>ሱ</b> ፥ | 650,7      | ጉህ             | 1 500 \$     | 1,500       | %0             | Ś             | 200           | 200%          |
| Dues Subscriptions Permits         \$ 3,385         \$ 1,000         \$ 1,000         \$ 34,454           Office Expense         \$ 26,300         \$ 35,000         \$ 35,000         0%         \$ 10,552           Computer and Software         \$ 9,737         \$ 20,000         \$ 20,000         \$ 10,552         2           Communications         \$ 3,413         \$ 3,500         -21%         \$ 4,799         -2           Consulting Services         \$ 3,413         \$ 3,500         \$ 4,799         -2           Outside Services         \$ 1,322         \$ 1,205         \$ 3,000         \$ 4,802         -3           Insurance         \$ 9,790,455         \$ 9,705,160         \$ 10,071,055         4%         \$ 10,344,083  | 6335        | Education                                   | <b>小</b> → | 524        | <u>ሉ</u> ‹     | T, 2000 t    | 1,000       | %0             |               | 1.000         | %0            |
| Office Expense   | 6340        | Dues Subscriptions Permits                  | v> ·       | 3,385      | <b>ሉ</b> ተ     | 4 000 TC     | 1,000       | %0             | · •           | 34.454        | 2%            |
| Computer and Software         \$ 9,737         \$ 20,000         \$ 20,000         \$ 20,000         \$ 10,000<  | 6350        | Office Expense                              | S          | 26,300     | <u></u>        | \$ 000,68    | 000,00      | 200            | ጉ ፈ           | 10 552        | %06           |
| Communications         \$ 5,102         \$ 4,413         \$ 3,500         -21%         \$ 4,994         2 20           Consulting Services         \$ 3,413         \$ 3,500         \$ 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,799         2 4,802         3 3,700         1 18,200         3 112,400         3 112,400         3 112,400         3 112,400         3 112,400         3 112,400         3 10,344,083   | 6356        | Computer and Software                       | Ş          | 9,737      | δ.             | \$ 000'02    | 20,000      | %0             | <b>^</b> - ₹  | 10,02<br>1000 | %UC-          |
| Consulting Services \$ 3,413 \$ 3,500 \$ 3,500 \$ 5 4,799 \$ 2   | 6390        | Comminications                              | \$         | 5,102      | s              | 4,413 \$     | 3,500       | %T7-           | <u>۸</u> ۱    | 4,301         | 707-          |
| Consuming Services 5 1,322 \$ 1,200 \$ 3,000 150% \$ 4,802   | 6575        | Consulting Services                         | <>         | 3,413      | ↔              | 3,500 \$     | 3,500       | %0             | S.            | 4,799         | 0/ /7-        |
| Outside Services 5 107,523 \$ 118,200 0% \$ 112,400 linsurance \$ 9,790,455 \$ 9,790,455 \$ 9,705,160 \$ 10,071,055 4% \$ 10,344,083   | 0.020       |   | - 40       | 1,322      | \$             | 1,200 \$     | 3,000       | 150%           | S             | 4,802         | -38%          |
| Insurance \$ 9,790,455 \$ 9,705,160 \$ 10,071,055 4% \$ 10,344,083  Total Expense  | 7750        | חתונותה סבועורה                             | · •        | 107,523    | S              | 118,218 \$   | 118,200     | %0             | ა-]           | 112,400       | 2%            |
| ومدرات ال  | 0//9        | Insurance                                   | ·   ·      | 0 790 ASS  | v              |              | 10,071,055  | 4%             | \$            | 10,344,083    | -3%           |
|  |             | Total Expense                               | }          | היינוריוני | •              | 1            |             |                |               |               |               |

2,463,170

15%

1,794,579 \$ 2,069,318

1,865,780



Department P100 - Golf Administration Statement of Revenues and Expenses

| ment of R | ment of nevenues and Expenses                              | ٩            | ACTUAL    |       | AN           | ANNUAL PLAN |                |          | FORECAST  | _             |
|-----------|--|--------------|-----------|-------|--------------|-------------|----------------|----------|-----------|---------------|
|           |  |              | 2013      |       | 2014         | 2015 Per    | Percent Change |          | 2014      | vs. 2015 Plan |
| 3970      | Investment Income  | ٠            | e         | ٠v    | Ş            |             | %0             | ψ.       | 2         | -100%         |
| 3981      | Gain on Sale of Fixed Assets                               | ٠,           | 9         | - ⟨ς  | \$           | S#          | %0             | <>-      | 4,223     | -100%         |
| 3990      | Misc. Income   | · 40         | 13,761    | S     | 3,500 \$     | 7,500       | 114%           | Ş        | 15,780    | -52%          |
|           | Total Revenue  | \sqr         | 13,762    | s     | 3,500 \$     | 7,500       | 114%           | φ.       | 20,005    | -63%          |
| 4300      | Credit Card Expense  | ς.           | 46,348    | \$    | \$ 000'05    | 50,000      | %0             | \$       | 48,340    | 3%            |
| 4400      | Assn Outing Customer Comps.                                | -√>-         | 5,437     | \$-   | 5,400 \$     | 6,000       | 11%            | \$       | 6,472     | -1%           |
| 5205      | Maintenance Expense  | . √>.        | 42,102    | - ⟨Λ- | 35,000 \$    | 35,000      | %0             | ş        | 27,933    | 25%           |
| 5415      | Garbage/Waste Removal                                      | ψ,           | 2,216     | \$    | 2,100 \$     | 2,100       | %0             | \$       | 1,802     | 17%           |
| 5416      | Janitorial Services  | \$           | 5,380     | s     | \$ 005′9     | 5,500       | -15%           | <>       | 5,695     | -3%           |
| 5430      | Supplies   | ↔            | 5,604     | -⟨γ-  | \$ 005'9     | 6,000       | %8-            | ❖        | 4,901     | 22%           |
| 5437      | Rental Towel Linen etc                                     | -⟨ς-         | 2,218     | ν,    | 1,600 \$     | 1,600       | %0             | \$       | 1,881     | -15%          |
| 5440      | DOT/Drug Testing/Background                                | ₩.           | 1,106     | \$    | \$<br>       | (8)         | %0             | \$       | 5,354     | -100%         |
| 5710      | Utilities Natural Gas                                      | ↔            | 10,133    | \$    | 9,150 \$     | 12,000      | 31%            | \$       | 13,337    | -10%          |
| 5720      | Utilities Electric   | ∽            | 31,227    | \$    | 37,150 \$    | 35,500      | -4%            | \$       | 39,840    | -11%          |
| 5730      | Utilities Water/Sewer                                      | \$           | 2,050     | ❖     | \$ 000′9     | 6,000       | %0             | \$       | 1,500     | 300%          |
| 5999      | Miscellaneous Expense                                      | \$           | 6,728     | s     | \$           | 89.1        | %0             | \$       | (233)     | 100%          |
| 6100      | Salaries   | Ş            | 191,842   | \$    | \$ 610,025   | 211,391     | 2%             | \$       | 201,391   | 2%            |
| 6110      | Payroll Taxes  | <b>⊹</b>     | 14,085    | ς,    | 15,455 \$    | 16,171      | 2%             | <b>⊹</b> | 15,203    | %9            |
| 6115      | Unemployment taxes   | ↔            | 3,856     | ψ,    | 3,967 \$     | 3,920       | -1%            | <>       | 3,290     | 19%           |
| 6120      | Group Insurance  | \$           | 20,504    | \$    | 17,434 \$    | 18,600      | 7%             | ↔        | 15,392    | 21%           |
| 6160      | IMRF   | \$           | 17,699    | <>    | 18,999 \$    | 18,483      | -3%            | \$       | 18,074    | 2%            |
| 6200      | Property Tax   | \$           | 255,000   | ↔     | 248,000 \$   | 308,000     | 24%            | \$       | 304,420   | 1%            |
| 6300      | Marketing/Advertising                                      | Ş            | 46,028    | ↔     | 47,000 \$    | 000'09      | 78%            | <b>ب</b> | 27,629    | 117%          |
| 6320      | Community/Customer Relations                               | ↔            | 216       | ∿     | \$ 008       | ē           | -100%          | ٠.       | ×         | %0            |
| 6330      | Travel   | ❖            | 114       | ❖     | \$           | 1           | %0             | S.       | 1,900     | -100%         |
| 6335      | Education  | ❖            | 266       | ↔     | 150 \$       | 200         | 33%            | ٠        | )(#       | %0            |
| 6340      | Dues Subscriptions Permits                                 | Υ.           | 10,324    | ş     | \$ 002'6     | 10,000      | 3%             | s        | 11,154    | -10%          |
| 6350      | Office Expense   | ↔            | 3,129     | ş     | 2,400 \$     | 2,700       | 13%            | Ş        | 3,464     | -22%          |
| 6356      | Computer and Software                                      | -ζ-          | 3,896     | \$    | \$ 000'02    | 2,000       | -75%           | S.       | 13,449    | %69-          |
| 0559      | Communications   | - <b>√</b> - | 17,815    | \$    | 15,600 \$    | 10,500      | -33%           | ς,       | 16,764    | -37%          |
| 6527      | Outside Services   | ς,           | 12,884    | Ş     | 16,575 \$    | 25,000      | 51%            | ↔        | 21,034    | 19%           |
| 6535      | coo  | Ş            | 68,827    | \$    | 10,000 \$    | 10,500      | 2%             | s        | 17,007    | -38%          |
| 0229      | 970511301  | ۰ ۲۶         | 44,937    | ⋄     | 47,000 \$    | 68,300      | 45%            |          | 66,101    | 3%            |
|           |  |              | 871.857   | s     | 833,999 \$   | 928,465     | 11%            | \$       | 893,094   | 4%            |
|           | וסנפן באַרְפּנוֹאַפּ                                       |              |           |       |              |             |                |          |           |               |
|           |  | 4            | 1000 0001 | v     | (830 499) \$ | (920.965)   | -11%           | \$       | (873,089) | %S-           |
|           | Net Income not including Depreciation or Major Maintenance | ٨            | (000,000) | `     | + (554,050)  | (-ac/a-c)   |                |          |           |               |

Department P200 - Golf Maintenance Statement of Revenues and Expenses

|      |  | •     | ACTUAL    |            | ANI          | ANNUAL PLAN |                |     | FORECAST  | L             |
|------|--|-------|-----------|------------|--------------|-------------|----------------|-----|-----------|---------------|
|      |  |       | 2013      |            | 2014         | 2015 Pe     | Percent Change | 36  | 2014      | vs. 2015 Plan |
|      | Total Revenue  | 4     | ľ         | s.         | \$           | 500         | %0             | \$  |           | %0            |
| 5205 | Maintenance Evnence  | -Cr   | 28.990    | ٠          | 40,000 \$    | 35,000      | -13%           | ·∽  | 36,781    | %5-           |
| 5415 | Garbage/Waste Removal  | · •⁄  | 1,767     | . ⊀∕       | 2,400 \$     | 2,400       | %0             | - ❖ | 2,276     | 2%            |
| 5416 | lanitorial Services  | - ₹   | 672       | - ⊀∕>      | \$ 005       | 750         | 20%            | \$  | 83        | 804%          |
| 5420 | Fuel/Oil Vehicles Equipment                                  | . ∙∨  | 20,278    | · -(S-     | 25,000 \$    | 24,000      | -4%            | \$  | 26,635    | -10%          |
| 5430 | Supplies   | ۰ ۰   | 6,332     | . ⊹>       | \$ 000'5     | 5,000       | %0             | <>  | 5,071     | -1%           |
| 5432 | Landscape Supplies   | · 4^  | 12,020    | - ◆        | \$ 000'5     | 4,000       | -20%           | \$  | 4,221     | -5%           |
| 5434 | Fertilizer/Pesticides  | \$.   | 69,071    | \$         | \$3,500 \$   | 80,000      | -4%            | \$  | 50,581    | 28%           |
| 5436 | Rental Equipment   | \$    | 2,945     | ς,         | 3,600 \$     | 3,000       | -17%           | Ş   | 3,984     | -25%          |
| 5710 | Utilities Natural Gas  | ٠٠    | 2,757     | -√-        | 3,025 \$     | 3,500       | 16%            | \$  | 3,218     | %6            |
| 5720 | Utilities Electric   | · 45  | 14,624    | ٠ <u>٠</u> | 14,000 \$    | 11,000      | -21%           | \$  | 11,386    | -3%           |
| 5730 | Utilities Water/Sewer  | ۰ ۰   | 685       | ↔          | 2,500 \$     | 2,500       | %0             | ❖   | 1,717     | 46%           |
| 6100 | Salaries   | · - < | 437,927   | ٠,         | 450,698 \$   | 461,877     | 2%             | ↔   | 440,012   | 2%            |
| 6110 | Pavroll Taxes  | · 4/s | 33,022    | <>-        | 34,478 \$    | 35,334      | 2%             | \$  | 33,433    | %9            |
| 6115 | Unemployment taxes   | ٠.    | 18,274    | ⟨\$        | 21,000 \$    | 18,728      | -11%           | Ş   | 17,489    | 2%            |
| 6120 | Group Insurance  | ⊹s    | 25,267    | Ş          | 19,428 \$    | 17,400      | -10%           | \$  | 14,013    | 24%           |
| 6130 | Iloiforms  | . √S  | 1,318     | \$         | 2,800 \$     | 2,800       | %0             | \$  | 1,029     | 172%          |
| 6160 | IMRE   | ٠.    | 34,142    | -⟨>        | 38,613 \$    | 36,598      | -5%            | ❖   | 36,895    | -1%           |
| 6335 | Education  | - \$- | 99        | ÷          | 480 \$       | 200         | 4%             | \$  | ż         | %0            |
| 6340 | Dues Subscriptions Permits                                   | - ◊^- | 765       | ş          | 1,400 \$     | 1,400       | %0             | \$  | 955       | 47%           |
| 0589 | Communications   | ÷     | 5,056     | \$         | 4,500 \$     | 4,000       | -11%           | ❖   | 4,838     | -17%          |
| 6575 | Consulting Services  | ٠ ٠   | 1,325     | \$         | 2,500 \$     | 2,500       | %0             | \$  | 1,671     | 20%           |
| 6527 | Outside Services   | · v   | 2,382     | ÷          | 3,000 \$     | 2,500       | -17%           | ς,  | 1,462     | 71%           |
| 6770 | מבנוגסר בל מבנוגסר   מבנוגסר בל מבנוגסר   מבנוגסר בל מבנוגסר | ۰ ح۰  | 5,752     | \$         | 5,147 \$     | a a         | -100%          | \$  | ۰         | %0            |
| 0//0 | Total Expense  | \sqr  | 725,426   | s          | \$ 692'89'   | 754,787     | -5%            | \$  | 697,750   | %8            |
|      | otal Lapense   |       |           |            |              |             |                |     |           |               |
|      |  |       | 1000      |            | \$ (022 624) | (754 797)   | %00            | S   | (052.750) | %8-           |
|      | Net Income not including Depreciation or Major Maintenance   | S     | (725,426) | s          | (/68,569/)   | (104,101)   | 7/0            | ٠,  | in diam's |               |

Department P300 - Golf Operations Statement of Revenues and Expenses

|      |                        |              | ACTUAL    |      | AN               | ANNUAL PLAN |                |     | FORECAST  | AST           |
|------|------------------------|--------------|-----------|------|------------------|-------------|----------------|-----|-----------|---------------|
|      |                        |              | 2013      |      | 2014             | 2015        | Percent Change |     | 2014      | vs. 2015 Plan |
|      |                        | ,            |           |      | 1                |             | Š              | 4   | 4 7 C     | 7001          |
| 3300 | Greens Fees            | S            | 904,828   | s    | \$ 000,036       | 934,300     | %7-            | ^   | 846,614   | %OT           |
| 3310 | Golf Cart Rentals      | ₩.           | 242,935   | <    | 260,000 \$       | 250,000     | -4%            | s   | 253,878   | -2%           |
| 3320 | Associate Membershins  | . ₹          | 145,046   | \$   | 153,000 \$       | 153,000     | %0             | Ş   | 158,397   | -3%           |
| 3330 | Chib Rentals           | . ⊀∧         | 6,497     | ٠ \$ | \$ 000'2         | 7,000       | %0             | \$  | 6,482     | %8            |
| 3340 | Golf Academy           | · •          | 5,384     | \$   | 4,000 \$         | 5,000       | 25%            | \$  | 4,872     | 3%            |
| 3350 | Practice Center        | . ⊀>         | 131,451   | \$   | 140,000 \$       | 120,500     | -14%           | \$  | 105,848   | 14%           |
| 3380 | Golf Marchandise Sales | · •\n        | 148,292   | S    | 155,000 \$       | 157,500     | 2%             | ↔   | 153,399   | 3%            |
| 3340 | Awards Expense         | · •          | ijŧ       | ⟨⟨⟩  | \$               | æ           | %0             | \$  | (11,889)  | 100%          |
| 3305 | Discount Expense       | · •          | •         | S    | \$ -             | (47,300)    | %0             | s   | (66,788)  | 29%           |
|      | Total Revenue          |              | 1,584,433 | S    | 1,669,000 \$     | 1,580,000   | -5%            | sv. | 1,450,813 | %6            |
|      |                        | ,            | 4         | 4    | 7<br>0<br>0<br>0 | 102         | /80            | U   | 120 00    | 16%           |
| 4330 | Merchandise COGS       | v            | 103,425   | 'n   | 105,400 \$       | 10/,100     | 7.0            | η   | 32,021    | 200           |
| 5205 | Maintenance Expense    | ₩.           | 9,384     | ↔    | 12,500 \$        | 11,500      | %8-            | S   | 11,303    | 7%            |
| 5430 | Supplies               | \$           | 10,939    | ς,   | 16,000 \$        | 11,500      | -28%           | ₩   | 20,158    | -43%          |
| 6100 | Salaries               | - <b>₹</b> 5 | 151,273   | S    | 136,065 \$       | 140,774     | 3%             | ᡐ   | 136,533   | 3%            |
| 6110 | Payroll Taxes          | ٠٠           | 11,834    | \$   | 10,409 \$        | 10,769      | 3%             | ↔   | 11,328    | -5%           |
| 6115 | Inemployment taxes     | · •          | 9,357     | S    | \$ 850'6         | 8,407       | %4-            | ❖   | 6,353     | -10%          |
| 6120 | Group Institution      | . ⊀∕         | 19,767    | ⟨\$- | \$ 086'9         | 5,250       | -25%           | \$  | 6,423     | -18%          |
| 6130 | Loiforms               | . 40         | 1,098     | -γ-  | 1,500 \$         | 2,000       | 33%            | ¢.  | 2,359     | -15%          |
| 6160 | MBE                    | ٠٠           | 9,780     | · 45 | 7,629 \$         | 7,618       | %0             | s   | 6,694     | 14%           |
| 0010 | Outside Services       | 07           | 5,020     | Ş    | 4,800 \$         | 5,200       | %8             | s   | 5,480     | -5%           |
| 7700 | Outside selvices       | + •          | 1.859     | · v  | 1,803 \$         | 2           | -100%          | s   | (0)       | %0            |
| 0//0 | Insurance Table        |              | 333,737   | S    | 312,144 \$       | 310,118     | -1%            | s.  | 301,652   | 3%            |

1,149,161

\$ 1,356,856 \$

\$ 1,250,697

Department Food & Beverage - Combined Statement of Revenues and Expenses

|         |                        |          | ACTUAL    |    | AN           | ANNUAL PLAN |                |    | FORECAST | ST            |
|---------|------------------------|----------|-----------|----|--------------|-------------|----------------|----|----------|---------------|
|         |                        |          | 2013      |    | 2014         | 2015        | Percent Change |    | 2014     | vs. 2015 Płan |
|         |                        |          |           |    |              |             |                |    |          |               |
| 3600    | Food Sales             | \$       | 755,441   | Ş  | 738,024 \$   | 747,170     | 1%             | ❖  | 701,176  | 7%            |
| 3610    | Beverage Sales         | \$       | 185,859   | \$ | 174,000 \$   | 180,000     | 3%             | Ş  | 192,738  | -1%           |
| 3620    | Banquet Rental Income  | S        | 143,949   | Ş  | 130,403 \$   | 87,500      | -33%           | \$ | 65,750   | 33%           |
|         | Total Revenue          | \$       | 1,085,249 | w  | 1,042,427 \$ | 1,014,670   | -3%            | w  | 959,664  | %9            |
| 4315/20 | Food & Beverage COGS   | <>-      | 264,527   | \$ | \$ 726,922   | 268,105     | 3%             | δ. | 264,694  | 1%            |
| 5205    | Maintenance Expense    | <>       | 4,993     | s  | 10,000 \$    | 7,500       | -25%           | \$ | 4,783    | 21%           |
| 5430    | Supplies               | \$       | 25,221    | \$ | \$ 000'62    | 29,000      | %0             | s  | 24,128   | 20%           |
| 5435    | Small Equipment        | ₩        | 5,584     | <> | \$ 000'9     | 9,000       | %0             | \$ | 1,210    | 3968          |
| 5436    | Rental Equipment       | - ⟨Λ     | 20,792    | ❖  | 20,000 \$    | 21,000      | 2%             | S. | 17,573   | 70%           |
| 5437    | Rental Towel Linen etc | <b>⇔</b> | 18,503    | \$ | 23,000 \$    | 23,000      | %0             | \$ | 14,328   | 61%           |
| 6100    | Salaries               | \$       | 319,837   | \$ | 342,632 \$   | 347,592     | 1%             | \$ | 307,732  | 13%           |
| 6110    | Payroll Taxes          | \$       | 31,979    | Ş  | 34,282 \$    | 34,662      | 1%             | \$ | 29,838   | 16%           |
| 6115    | Unemployment taxes     | \$.      | 22,545    | \$ | 25,535 \$    | 26,393      | 3%             | Ş  | 20,016   | 32%           |
| 6120    | Group Insurance        | <b>⋄</b> | 11,285    | \$ | \$ 0526      | 20,000      | 116%           | ∿  | 12,458   | 61%           |
| 6130    | Uniforms               | \$       | 740       | \$ | 2,500 \$     | 2,500       | %0             | \$ | 1,639    | 23%           |
| 6160    | IMRF                   | \$       | 26,726    | ❖  | \$ 26,397 \$ | 26,101      | -1%            | ᡐ  | 25,317   | 3%            |
| 6335    | Education              | <>       | 840       | s  | \$           | 2,000       | %0             | \$ |          | %0            |
| 6770    | Insurance              | \$       | 5,048     | \$ | \$,094 \$    |             | -100%          | \$ | 123      | %0            |
|         | Total Expense          | ₹S       | 758,619   | \$ | 796,617 \$   | 813,853     | 2%             | s, | 723,716  | 12%           |

235,948

200,817

245,810 \$

326,629

Department P900 - Kitty Hawk Café Statement of Revenues and Expenses

|                               | 1             | ACION!   |       |               |          |                | 100      |          |               |
|-------------------------------|---------------|----------|-------|---------------|----------|----------------|----------|----------|---------------|
|                               |               | 2013     |       | 2014          | 2015     | Percent Change | 2014     | 14       | vs. 2015 Plan |
| Aircraft Cataring             | ď             | 415      | ÷     | 8.300 \$      | *        | -100%          | Ś        | 3,264    | -100%         |
| Food Sales                    | <b>.</b> ⊀∕3  | 13,880   | ٠.    | \$ 000'98     | 30,000   | -17%           | ❖        | 30,757   | -2%           |
| Beverage Sales                | · •⁄n         | 2,338    | · \$5 | \$ 009′9      | 2,400    | -64%           | \$>      | 2,511    | -4%           |
| Banguet Rental Income         | · •01-        | 1        | - ₹^- | - <b>₹</b> }- |          | %0             | \$       | 6        | %0            |
| Total Revenue                 | w             | 16,634   | s     | \$ 006'05     | 32,400   | -36%           | \$       | 36,532   | -11%          |
| credit Card Expense           | √n            | 462      | Ś     | 1,325 \$      | 1,000    | -25%           | \$.      | 954      | 2%            |
| Food COGS                     | · · · · · · · | 6,562    | ٠٠    | 18,000 \$     | 22,500   | 25%            | \$       | 27,385   | -18%          |
| Beverage COGS                 | · 40·         | 1,811    | · •   | 2,310 \$      | 3,600    | 26%            | \$       | 4,560    | -21%          |
| Maintenance Expense           | · \$5         | 645      | ÷     | 2,400 \$      | 1,000    | -58%           | ❖        | 700      | 43%           |
| Garbage/Waste Removal         | - ◆5•         | 916      | ⋄     | \$ 096        | 096      | %0             | \$       | 096      | %0            |
| Supplies                      | - \$          | 3,238    | \$    | 3,700 \$      | 7,500    | 103%           | ❖        | 9,252    | -19%          |
| Small Equipment               | ₩.            | 1,158    | \$    | <b>\$</b>     | 1,200    | %0             | ❖        | 1,440    | -17%          |
| Utilities Electric            | ❖             | 2,981    | <>-   | 4,200 \$      | 4,000    | %5-            | ❖        | 3,774    | %9            |
| Miscellaneous Expense         | ₹Ş.           | (9)      | \$    | \$            | 725      | %0             | \$       | (1)      | 100%          |
| Salaries                      | ⟨\$\          | 22,791   | \$    | \$ 988'68     | 41,638   | %9             | ❖        | 39,933   | 4%            |
| Payroll Taxes                 | . •           | 1,771    | \$    | 3,004 \$      | 3,186    | %9             | \$       | 3,130    | 2%            |
| Unemployment taxes            | · vn          | 1,905    | \$    | 2,301 \$      | 2,356    | 2%             | Ş        | 1,724    | 37%           |
| Group Insurance               | · <b>‹</b> ›  | 6,496    | ↔     | \$            | 17,500   | %0             | \$       | 13,633   | 28%           |
| Uniforms                      | ₩.            | 138      | \$    | \$ 005        | Ê        | -100%          | ❖        | 204      | -100%         |
| MR M                          | · 45          | 4,101    | φ.    | 3,768 \$      | 3,756    | %0             | \$       | 5,313    | -59%          |
| Dues Subscriptions Permits    | · •           | 750      | ❖     | 575 \$        | 200      | -13%           | ↔        | 438      | 14%           |
|                               | · 40          | 1,837    | ٠,    | 1,964 \$      | •        | -100%          | Ş        |          | %0            |
| Kitty Hawk Loss Beimbursement | · •           | (41,494) | Ş     | (33,448) \$   | (78,296) | -134%          | \$       | (298'92) | -2%           |
|                               |               | 16.061   | v     | \$ 50,895 \$  | 32,400   | -36%           | <b>⋄</b> | 36,532   | -11%          |



# DuPage Airport Authority

CHICAGOL AND'S

DUPAGE FLIGHT CENTER



CAPITAL PROGRAM 2015

| Capital Su  | mmary       |            |
|---|-------------|------------|
| DAA   | \$          | 6,057,263  |
| DFC   | \$          | 11,084,073 |
| PLGC  | \$          | 530,950    |
| Total   | \$          | 17,672,286 |
| Major Maintena                                    | nce Summary |            |
| DAA   | \$          | 188,100    |
| DFC   | \$          |            |
| PLGC  | \$          | 123,150    |
| Total   | \$          | 311,250    |
| 2014 Capital Items Carried Over to 2015           | \$          | 71,212     |
| Total Capital plus Major Maintenance plus Carry-o | ver \$      | 18,054,748 |

|              |          | Major Maintenar                        | nce |         |                   |
|--------------|----------|--|-----|---------|-------------------|
| DAA          | Building | Refurbish/Replace Hangar Floor Coating | \$  | 188,100 | Major Maintenance |
| PLGC         | Field    | Golf Cart Path Repair                  | \$  | 104,000 | Major Maintenance |
| PLGC<br>PLGC | Building | Remodel Grille Bar Area                | \$  | 19,150  | Major Maintenance |
|              |          | Total Major Maintenance                | \$  | 311,250 |                   |

|      |           | Capital  |                |            |             |                 |
|------|-----------|--|----------------|------------|-------------|-----------------|
| DAA  | Field     | Construct North and West Perimeter Roads                                 | \$             | 2,126,250  | Capital - W | ith Grant Fundi |
| AA   | Field     | Acquire Avigation Easements  | \$             | 2,053,000  | Capital - W | ith Grant Fundi |
| )AA  | Field     | Land Acquisition (North of Rt. 64/North Avenue)                          | Ś              | 600,000    | Capital     |                 |
| AA   | Field     | Replace/Repair Concrete Pavement & Sidewalks                             | Ś              | 212,625    | Capital     |                 |
| AA   | Field     | Upgrade Field Light Regulator  | Ś              | 184,275    |             |                 |
| AA   | Field     | Mill & Overlay Keil Road   | Š              | 170,100    |             |                 |
| DAA  | Equipment | Access Control System & UPS Upgrades                                     | Š              | 72,350     | •           |                 |
| DAA  | Building  | ATCT 911 Emergency Communication Upgrades                                | ****           | 70,875     |             |                 |
|      |           | Generator for Gov. Center  | ć              |            | Capital     |                 |
| AAC  | Building  | Benefator for Gov. Center  | č              |            | Capital     |                 |
| DAA  | Building  | Repair exterior walls of N9 Hangar                                       | ć              | . ,        | Capital     |                 |
| DAA  | Equipment | 100HP AWD Tractor  | ć              | ,          | Capital     |                 |
| DAA  | Building  | A/C & Furnace Replacement @ American Flyers (4 sets)                     | ć              | ,          | Capital     |                 |
| DAA  | Building  | Fire/Security Alarm Replacement and Upgrades                             | <i>?</i>       |            | Capital     |                 |
| DAA  | Building  |  | ş              |            | Capital     |                 |
| DAA  | Field     | Farm Tile Drainage Repairs   | ******         |            | Capital     |                 |
| DAA  | Equipment | Aruba Wireless Mesh Upgrades   | Ş              |            | Capital     |                 |
| DAA  | Equipment | Contingency  | >              |            | Capital     |                 |
| DAA  | Equipment | Full size 4 x 4 pickup truck with saddle tank and toolbox.               | >              |            |             |                 |
| DAA  | Equipment | Network Virtualization Environment                                       | \$             |            | Capital     |                 |
| DAA  | Building  | A/C Replacement for offices @ Travel Express (2 systems)                 | >              | ,          | Capital     |                 |
| DAA  | Equipment | Network Copier   | Ş              |            | Capital     |                 |
| DAA  | Equipment | Vaisala Pavement Sensor System   | Ş              |            | Capital     |                 |
| DAA  | Building  | Elevator Emergency Communication ADA Upgrades                            | \$             |            | Capital     |                 |
| DAA  | Equipment | Doc-Link v3.0 Upgrade  | \$             |            | Capital     |                 |
| DAA  | Building  | E-17 Heater Replacement ProjectPhase 2                                   |                |            | Capital     |                 |
| AAC  | Equipment | Firewall   | \$             | 7,000      | Capital     |                 |
| DFC  | Building  | Transient Hangar   | \$             | 10,000,000 |             |                 |
| DFC  | Equipment | Fuel Farm Rehabilitation   | \$             |            | Capital     |                 |
| DFC  | Building  | Flight Center Railings Refinish  | \$             |            | Capital     |                 |
| DFC  | Building  | Flight Center Ramp, Cattle Gate Replacement                              | \$             |            | Capital     |                 |
| DFC  | Building  | Flight Center HVAC 1st-floor Additional Heat and Building HVAC Test & B. | \$             |            | Capital     |                 |
| DFC  | Equipment | U.S. Customs Office IT Upgrades  | \$             |            | Capital     |                 |
| DFC  | Equipment | Fuel POS for DFC   | \$             |            | Capital     |                 |
| DFC  | Equipment | Golf Carts for Flight Center   | \$             | 10,000     | Capital     |                 |
| PLGC | Field     | Prairie Landing front entrance signage                                   | \$             | 281,750    | Capital     |                 |
| PLGC | Equipment | Triplex Greens Mowers (2)  | \$             | 65,000     | Capital     |                 |
| PLGC | Equipment | Irrigation Sytem Replacement   | \$             | 44,000     | Capital     |                 |
| PLGC | Equipment | Lightweight Fairway Mower  | Ś              | 42,500     | Capital     |                 |
| PLGC | Equipment | Unidentified Contingency for Emergency Need                              | \$<br>\$<br>\$ |            | Capital     |                 |
| PLGC | Equipment | Dual Bedknife Grinder  | Ś              |            | Capital     |                 |

|      |           | Capital                                   |    |   |         |
|------|-----------|---|----|---|---------|
| PLGC | Equipment | Patio Tables and Chairs                   | \$ | 0.000 to 10.000 | Capital |
| PLGC | Equipment | Telephone System                          | Ş  | ,   | Capital |
| PLGC | Equipment | New Grille and Flat Top Cooking Equipment | \$ |   | Capital |
| PLGC | Equipment | Copy Machine                              | >  | 6,500   | Capital |
|      |           | Total Capital                             | \$ | 17,672,286  |         |

| 3/2/0 |               | 2014 Capital Carry-o     | ver to 2015 | Checker Building |  |
|-------|---------------|--------------------------|-------------|------------------|--|
| DFC   | Equipment     | Fuel Farm Rehabilitation | \$          | 71,212 Capital   |  |
|       | A DESCRIPTION | Total Carry-over         | \$          | 71,212           |  |

# **2015 Capital Program**

# **DuPage Airport Authority - Field Projects**

#### Construct North and West Perimeter Roads (Grant Funding TBD)

\$2,126,250

Construct North and West Perimeter Roads for the use of Airport Fuel and Maintenance Vehicles. This project will allow the Airport to separate the movement of service vehicles, un-licensed fuel trucks and/or slow moving maintenance vehicles from the vehicular traffic on the Airport's roadway system.

#### Acquire Avigation Easement (Grant Funding TBD)

\$2,053,000

In order for the Airport to protect its approaches by regulating the height of obstructions around the airport we need to purchase easements over surrounding property that we don't presently own.

#### Land Acquisition (North of Rt. 64/North Avenue)

\$600,000

Acquisition of approximately 114 acres of vacant land north of North Avenue to protect the airport from incompatible development. This land is adjacent to Airport Authority-owned property and is located west of the intersection of Powis Road and Smith Road.

#### Replace/Repair Concrete Pavement & Sidewalks

\$212,625

Replace or repair sunken sidewalks in the Flight Center parking lots.

#### **Upgrade Field Light Regulator**

\$184,275

Add additional constant-current regulators for airfield lighting for spares. Existing regulator is nearing life expectancy.

#### Mill & Overlay Keil Road

\$170,100

Mill, patch, seal and/or overlay asphalt pavement on Keil Road.

#### Farm Tile Drainage Repairs

\$38,000

The Airport currently rents out about 250 acres of land on the airfield and north of North Avenue. The existing farm tiles were installed more than 50 years ago and have failed in multiple places. The failed tiles are causing areas to become too wet to farm so they are turning into wetlands and are a wildlife attraction.

# **DuPage Airport Authority - Building Projects**

#### **ATCT 911 Emergency Communication Upgrades**

\$70,875

Microwave radio(s) and associated equipment for emergency 911 communications between the DuPage Air Traffic Control Tower and DuComm (911).

#### **Generator for Government Center**

\$70,000

Replace 1968 EG in government center. Unit has many obsolete parts and limited support.

#### Repair exterior walls of N9 Hangar

\$63,788

Tuckpoint entire exterior wall area of N9 Hangar. Walls are masonry concrete block construction damaged by freeze-thaw and wind loading. Many cracks apparent but structural integrity still sound at least to this point. Some block replacement is required. Painting and or sealing of the block is required when tuckpointing is complete and is included in estimate.

#### A/C & Furnace Replacement @ American Flyers (4 sets)

\$54,795

Replace 4 sets of A/C's and furnaces due to age (1986 vintage). They are truly past their prime, ready for replacement.

#### Fire/Security Alarm Replacement and Upgrades

\$49,613

Replacement of electro-hydraulic gate operators due to age and number of use-cycles resulting in wear and unreliability.

#### Replacement of Gate Operators (Gates #25, #100 & #102)

\$43,095

Replacement of electro-hydraulic gate operators due to age and number of use-cycles resulting in wear and unreliability.

#### A/C Replacement for offices @ Travel Express (2 systems)

\$15,400

Replacement of (2) very dated (1986 vintage) A/C systems at Travel Express. Furnaces were changed in 2014.

#### **Elevator Emergency Communication ADA Upgrades**

\$13,000

Upgrade (5) DFC Elevators, (1) ATCT Elevator and (1) PLG Elevator to ADA-compliant Push-to-Talk Emergency Communication Phones.

#### E-17 Heater Replacement Project (Phase 2)

\$7,150

Phase 2 entails airport personnel replacing the last of the old Gordon-Ray infrared heaters on the west side of E-17. There are 5 more heaters left to replace and airport building staff has changed 13 heaters up to this point. Heaters are being changed out as there are no replacement parts or support available for the old heaters.

# **DuPage Airport Authority – Equipment and Other**

#### **Access Control System & UPS Upgrades**

\$72,350

Provide both hardware and software revisions/upgrades for Access Control System. Also, replace/update current UPS systems for access control systems. (All gate controllers have a UPS associated).

100HP AWD Tractor \$55,000

Replace 1991 tractor (our unit #57) used for grounds maintenance at business park and other out-lot maintenance.

**Aruba Wireless Mesh Upgrades** 

\$35,438

Update Aruba wireless mesh equipment to better stabilize the system and enhance scalability.

Contingency

\$30,000

For repair of major unforeseen equipment failures.

Full size 4 x 4 pickup truck with saddle tank and toolbox.

\$27,000

Replace 1995 pickup used in shop. Truck would be equipped with fuel tank and tool box for maintenance at business park. Truck currently used at business park (2000 Pickup) would become shop truck.

**Network Virtualization Environment** 

\$20,000

Set up failover virtualization for existing network server environment utilizing Vmware or Microsoft Hyper-V or equivalent. Differs from current disaster recovery, as the failover is immediate. Includes server and storage space required to create snapshots of all servers, as well as software licensing and outside consultant configuration.

Network Copier \$15,000

Replace current Administration color copier. Requirements include network printing, scan and email capabilities, copying and printing 11x17, and multiple paper size trays. Includes initial setup and configuration.

Vaisala Pavement Sensor System

\$15,000

Update Vaisala in pavement sensor system.

Doc-Link v3.0 Upgrade

\$8,510

Upgrade Doc-Link document imaging and workflow management system to v3.0. Upgrade will fix SMTP email notification problems, add support for cloud-based email, and add features for improved workflow routing.

Firewall \$7,000

Replace current firewall with new appliance. Includes the hardware and consulting/configuration costs that will enable protection from external and internal threats, as well as include off-site network or work-from-home capabilities.

# **DuPage Flight Center - Building Projects**

#### Transient Hangar (30,000 sq-foot Hangar)

\$10,000,000

Additional transient hangar storage required to meet demand for the Flight Center operation. Additional based aircraft have removed space reserved for transient aircraft.

#### Flight Center Railings Refinish

\$356,730

Strip and refinish all, metal hand and fence railing at the Flight Center.

#### Flight Center Ramp, Cattle Gate Replacement

\$173,800

Replace the two double tilt-up access controlled vehicle gates that are utilized by the line service and their customers to access the Flight Center apron. Existing gates operators are over 22 years old and have reached their service life.

#### Flight Center HVAC 1st-floor Additional Heat and Building HVAC Test & Balance

\$126,600

Complete air and water balance of the Flight Center including verification and calibration of all VAV boxes to original design specs. This will help to resolve temperature inequities throughout the building given the construction changes and remodeling over the years.

# **DuPage Flight Center - Equipment**

#### **Fuel Farm Rehabilitation**

\$430,105

Rehabilitation of the aviation fuel farm. This project was budgeted in FY'14 at \$90K. CH2MHill was engaged to produce plans and specifications for \$18,788. The remainder of the FY'14 funds, \$71,212 will be carried over and augmented based upon bids to be received in late 2014.

#### **U.S. Customs Office IT Upgrades**

\$43,050

The agreement with the Federal Government for all User-Fee Customs offices requires the airport sponsor to pay for periodic upgrades of the IT infrastructure/equipment required for the operation of the office. These items are bid and acquired under master contracts by the Government and actual costs are passed-thru to the airport sponsors. Costs provided by the Federal Government include New/Replacement of IT Equipment \$31K and T1 Circuit and Router \$10K.

Fuel POS for DFC \$15,000

Fuel Point of Sales System (POS) for the Flight Center operation. To be determined if a new system will be required based upon the ability of the existing supplier, PRG, to become fully PCI compliant and the future fuel supplier contract that would be effective 4/1/2015.

#### **Golf Carts for Flight Center**

\$10,000

Replacement of two (2) golf carts utilized by Line Service personnel from the Flight Center operation for movement on the ramp and moving passengers and luggage to and from the aircraft.

# **Prairie Landing Golf Club - Field**

#### **PLGC Entrance Design and Signage**

\$281,750

New signage for the front entrance at Prairie Landing due to the reconfiguration of Kautz road as a result of the Route 38 overpass project.

# **Prairie Landing Golf Club – Equipment**

#### **Triplex Greens Mowers (2)**

\$65,000

Replacing two riding greens mowers from 2003. New units are lighter and more energy efficient with lower carbon footprint.

#### **Irrigation System Replacement**

\$44,000

Replace irrigation heads around green and tee surrounds to eliminate waste, reduce runoff into bunkers, overspray into unmown areas and make the system more efficient and environmentally friendly.

#### **Lightweight Fairway Mower**

\$42,500

Two were purchased in 2014 and one more is needed to replace final 2002 mower which is in disrepair. This would complete the fairway mowing fleet for approximately 10 years.

#### **Unidentified Contingency for Emergency Need**

\$25,000

Placeholder for unanticipated capital needs due to emergency or failure.

#### **Dual Bedknife Grinder**

\$20,000

Replace failing 1993 grinder for mower bedknives. This is an important piece of equipment for maintaining quality/performance of turf-cutting units.

#### **Patio Tables and Chairs**

\$18,500

New patio tables and chairs (11 sets of 4) to replace existing 16-year old furniture.

#### **Telephone System**

\$16,200

New telephone system and equipment for the PLGC clubhouse and golf maintenance building. The existing equipment is 15-years old and not well supported including compatibility with the phone service provider.

#### **New Grille and Flat Top Cooking Equipment**

\$11,500

Grille and Flat Top equipment is near end of life and is in disrepair. This replaces units in the small kitchen from original 1994 construction.

Copy Machine \$6,500

New copy/scan/fax machine for PLGC Clubhouse. This replaces a 7-year old machine. Will only purchase if needed.



# DuPage Airport Authority

CHICAGOLANDS





MAJOR MAINTENANCE 2015

# 2015 Major Maintenance Program

# **DuPage Airport Authority - Building Projects**

#### **Refurbish/Replace Hangar Floor Coating**

\$188,100

This is for the removal and replacement of hangar floor coatings or the scuff/recoat of hangar floors. The requirement is based upon new tenancy and/or age of existing floors. We are budgeting for the removal and replacement of one large bay (24,000 SF) at \$6.00 per SF and four (4) 4,900 SF bays @ \$3.00 per SF for a scuff/recoat.

# **Prairie Landing Golf Club - Field Projects**

**Golf Cart Path Repair** 

\$104,000

Patch and repair golf cart paths/bridge abutments.

#### **Prairie Landing Golf Club – Building Projects**

#### Remodel Grille Bar Area

\$19,150

New granite counter top to replace old dilapidated current counter, new shelving, new vinyl wall covering, new reach-in cooler, new efficient lighting (decorative fixture).



TO:

Board of Commissioners

FROM:

Patrick Hoard

Director of Finance

THROUGH:

David Bird / /

Executive Director

RE:

Proposed Resolution 2014-1891; Approving the Use of Outside Auditors for the Year

2015

DATE:

November 5, 2014

#### **SUMMARY:**

As required by the Airport Authority's By-Laws, the Board of Commissioners each year must approve the outside auditors to be utilized by the Airport Authority. In October 2013, staff conducted a qualification based Request for Proposal (RFP) process and selected Sikich LLP as the Authority's outside auditing firm.

Sikich audited the Authority's 2013 financials for a cost of \$36,000. Staff is in receipt of a proposal from Sikich for auditing the 2014 financial for an all-inclusive maximum fee of \$37,000 with hourly rates for additional services of \$260 Partner, \$185 Manager, and \$100 Staff.

#### PREVIOUS COMMITTEE/BOARD ACTION:

November 12, 2014 Finance, Budget and Audit Committee – this item is being reviewed by the Committee.

#### **REVENUE OR FUNDING IMPLICATIONS:**

The all-inclusive maximum fee provided by Sikich LLP for auditing the 2014 financials is \$37,000. Hourly rates for additional services are \$260 Partner, \$185 Manager, and \$100 Staff.

Audit related costs have been included in the 2015 budget.

#### **STAKEHOLDER PROCESS:**

N/A

#### **LEGAL REVIEW:**

N/A

#### **ATTACHMENTS:**

Proposed Resolution 2014-1891; Approving the Use of Outside Auditors for the Year 2015.

### **ALTERNATIVES:**

The Board can deny, modify or amend this issue.

#### **RECOMMENDATION:**

It is the recommendation of the Executive Director and Staff that the Board approve Proposed Resolution 2014-1891; Approving the Use of Outside Auditors for the Year 2015.

#### **RESOLUTION 2014-1891**

# Approving the Use of Outside Auditors for the Year 2015

WHEREAS, the DuPage Airport Authority ("Authority"), DuPage County, Illinois is a duly authorized and existing Airport Authority under the laws of the State of Illinois; and

WHEREAS, the Authority has previously enacted By-Laws for its operation; and

**WHEREAS**, Article V of the Authority's By-Laws requires that outside auditors be hired and approved by the Board of Commissioners on an annual basis; and

WHEREAS, the Authority has previously selected Sikich LLP as its outside auditor through a qualification based Request for Proposal process; and

WHEREAS, the Authority desires and deems it to be in the best interest of the Authority to appoint Sikich LLP as its outside auditor for the year 2015 for the all-inclusive maximum fee of \$37,000 for auditing its 2014 financial statements and for additional services hourly rates of \$260 Partner, \$185 Manager, \$130 Senior Accountant and \$100 Staff; and

**NOW, THEREFORE, BE IT RESOLVED**, that the Authority hereby approves the hiring of Sikich LLP as its outside auditors for the year 2015.

This resolution shall be in full force and effective immediately upon its adoption and approval.

Juan E. Chavez

Peter H. Huizenga

| Stephen L. Davis Charles E. Donnelly Gerald M. Gorski      | Gina R. LaMantia Gregory J. Posch Daniel J. Wagner      |
|--|---|
| Passed and approved by the Board of day of November, 2014. | Commissioners of the DuPage Airport Authority this 12th |
|  | CHAIRMAN  |
| (ATTEST)   |   |
| SECRETARY  | -   |

TO:

**Board of Commissioners** 

FROM:

Mark Doles (18)

Director, Aviation Facilities and Properties

THROUGH: David Bird

**Executive Director** 

RE:

Authorization of Proposed Resolution 2014-1892, Authorizing Execution

DuPAGE AIRPORT

**AUTHORITY** 

of a Hangar and Office Lease with Exelon Business Services Company,

LLC

DATE:

November 6, 2014

#### **SUMMARY:**

In January 2012 the DuPage Airport Authority authorized execution of a hangar and office lease with Exelon Business Services Company, LLC ("Exelon") to locate their corporate flight department at DuPage Airport. The Exelon flight department has prospered, is expanding and is now in need of a larger facility. The existing lease with Exelon terminates January 31, 2016.

A new lease for a larger hangar and office located at 2722 International Drive, Bay #1 has been negotiated.

Exelon's current facility located at 2715 International Drive totals 23,189 SF (20,700 SF hangar and 2,489 SF office). The new proposed facility at 2722 International Drive totals 30,240 SF (24,000 SF hangar and 6,240 SF office).

The negotiated lease terms with Exelon and facility statistics are as follows:

Location:

2722 International Drive, Bay #1

Initial Term:

Five (5) years

Commencement:

Anticipated on or about January 1, 2015

Termination:

December 31, 2019 (based upon commencement)

Options:

One, five (5) year option

Total SF:

30,240 SF

(24,000 SF Hangar, 6,240 SF Office)

1

Initial Hangar Rent:

\$7.50 per SF

94

Initial Office Rent: \$12.00 per SF

Abatement: \$350,000 spread over the initial 5-year term

Maintenance: Major systems (roof, HVAC, hangar door) maintained by Landlord

Utilities: Paid by Tenant

Taxes: Paid by Tenant

The abatement is based upon tenant capital upgrades and remodeling to the existing facility including, but not limited to; new fiber network connection, office remodeling, carpet, paint, ceiling and new hangar floor coating system.

Upon date certain determination of the commencement of this proposed new lease, staff will bring to the Board a resolution authorizing termination of the existing lease.

The lease terms are commensurate with "like" facilities and are at, or above, current market conditions. Further, this lease utilizes the Authority's standard form with business terms inserted and minor changes addressed by the Authority's Counsel.

#### PREVIOUS COMMITTEE/BOARD ACTION:

Not applicable.

#### **REVENUE OR FUNDING IMPLICATIONS:**

Initial Year Lease Revenue with Abatement: \$ 134,880

Lease Revenue over the Initial 5-year Term: \$ 966,096

Lease Revenue Initial and Options: \$2,456,248

The tenant's monthly lease revenue for 2015 will increase by 21.6% from \$9,241 to \$11,240 over the current lease.

#### **STAKEHOLDER PROCESS:**

Not applicable

#### **LEGAL REVIEW:**

This is our standard form lease with the approved business terms inserted and is identical to the lease previously executed with Exelon for their current facility.

#### **ATTACHMENTS:**

- ➤ Proposed Resolution 2014-1892 Authorizing the Execution of a Hangar and Office Lease with Exelon. Lease Agreement is not attached.
- Exhibit depicting location of current and proposed facilities

# **ALTERNATIVES:**

The Board can deny, modify or amend this issue.

# **RECOMMENDATION:**

It is the recommendation of the Executive Director and staff that the Board approves Resolution 2014-1892, Authorizing the Execution of a Hangar and Office Lease with Exelon Business Services Company, LLC at the November 12, 2014 Board meeting.

3 96

# **RESOLUTION 2014-1892** AUTHORIZING THE EXECUTION OF A HANGAR AND OFFICE LEASE AGREEMENT WITH EXELON BUSINESS SERVICES COMPANY, LLC

WHEREAS, the DuPage Airport Authority, an Illinois Special District (the "Authority"), is the owner of a hangar commonly known as 2722 International Drive, Bay #1 (the "Facility"); and

WHEREAS, the Authority, as Landlord, and Exelon Business Services Company, LLC, as Tenant, have negotiated a Lease Agreement for the Facility; and

WHEREAS, the Board of Commissioners finds that it is in the best interest of the Authority to enter into said Lease Agreement; and

NOW, THEREFORE, BE IT RESOLVED, that the DuPage Airport Authority enter into the aforementioned Lease Agreement; and

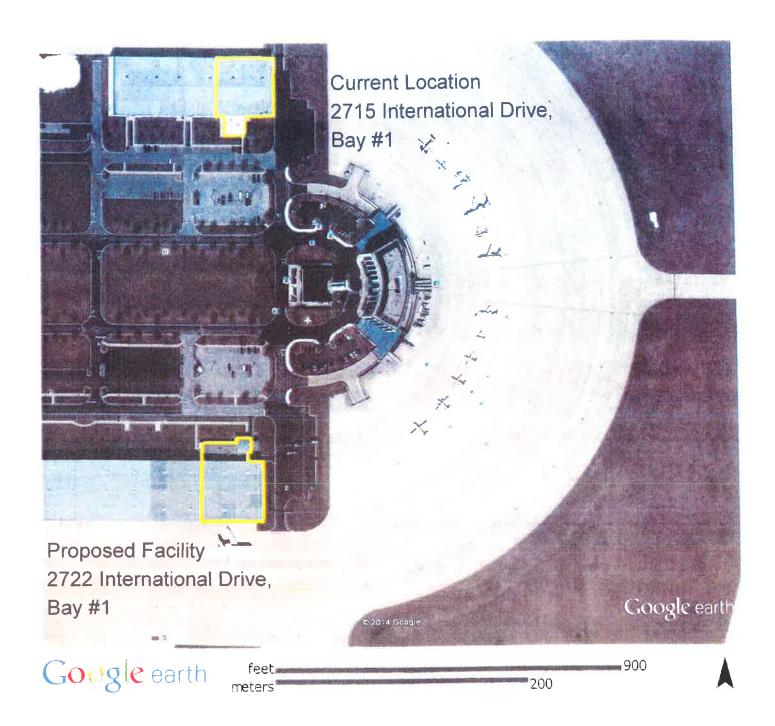
FURTHER, BE IT RESOLVED, that the Board of Commissioners of the DuPage Airport Authority hereby authorize the Executive Director to execute said Lease attached hereto and made a part hereof as Exhibit A, and take whatever steps necessary to effectuate the terms of this Lease on behalf of the Authority,.

Datas H Huizanga

This Resolution shall be in full force and effect immediately upon its adoption and approval.

| Juan E. Chavez<br>Stephen L. Davis<br>Charles E. Donnelly |                                 | Peter H. Huizenga<br>Gina R. LaMantia<br>Gregory J. Posch |                                      |
|---|---------------------------------|---|--------------------------------------|
| Gerald M. Gorski  | <del></del>                     | Daniel J. Wagner  |                                      |
| Passed and approved day of November, 20                   | by the Board of Commissi<br>14. | oners of the DuPage Air                                   | port Authority this 12 <sup>th</sup> |
| ATTEST:   |                                 | CHAIRMAN  |                                      |
|   |                                 |   |                                      |
| SECRETARY   |                                 |   |                                      |

**RESOLUTION 2014-1892** 



#### **MEMORANDUM**

TO:

Capital Development, Leasing and Customer Fees Committee/

**Board of Commissioners** 

FROM:

Phillip A. Luetkehans

**SUBJECT:** 

Proton Steel Site Access Agreement

DATE:

November 5, 2014

CenterPoint has asked the DuPage Airport Authority (the "DAA") to execute a Site Access Agreement allowing them to perform environmental and geotechnical testing and soil borings on the property located at 2500 Enterprise Circle in the DuPage Business Center. The form of the Access Agreement is the same base form as prior access agreements which we have entered into with CenterPoint over the past nine years. The agreement will expire on March 31, 2015. The agreement includes the normal lien, restoration, insurance and indemnity provisions that we require in any access or easement agreement granted by the DuPage Airport Authority.

Due to the need for immediate access while we were going through the Concept Plan review process, Executive Director Bird previously signed this Site Access Agreement after consultation with Chairman Davis and Vice-Chairman Gorski. We are asking that you ratify Director Bird's prior execution of this Site Access Agreement.

#### SITE ACCESS AGREEMENT

THIS SITE ACCESS AGREEMENT ("Agreement") is made as of this 25 day of October, 2014, by and between the DuPage Airport Authority, an Illinois special district ("Grantor"), and CenterPoint Properties Trust, a Maryland real estate investment trust ("Grantee"), under the following circumstances:

#### RECITALS

WHEREAS, Grantor is an Illinois Special District unit of local government exercising the powers conferred upon it by statute; and

WHEREAS, pursuant to and in accordance with the terms and conditions of the Amended and Restated Agreement to Develop and Lease dated May 1, 2012 between Grantor and Grantee (the "DLA"), Grantee is exploring the possibility of exercising its option to purchase a parcel of land (the "Land") located within Enterprise Circle, in the DuPage Business Center and depicted on Exhibit A attached hereto and made a part hereof.

WHEREAS, Grantee desires to obtain a temporary easement for the purpose of having access on, over and across the Land on the terms and conditions expressly set forth herein; and

WHEREAS, Grantor now finds it necessary and convenient to grant a temporary easement to Grantee, and Grantee finds it convenient to accept such grant of temporary easement from Grantor in order to conduct certain environmental and geotechnical testing and soil borings in, on and under the Land;

NOW, THEREFORE, in consideration of the sum of Ten and No/100 Dollars (\$10.00), the mutual agreements and covenants contained herein and in the DLA, and for other good and

valuable consideration paid by Grantee to Grantor, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

- Incorporation of Recitals. The Recitals set forth above are incorporated herein by this reference and made a part hereof.
- Temporary Easement. Grantor hereby grants to Grantee a non-exclusive and temporary easement on, over and across the Land as is reasonably necessary to perform environmental and geotechnical testing and soil borings in, on and under the Land (the "Work"), as contemplated in and in compliance with the preliminary boring plans as set forth on Exhibit C attached hereto and made a part hereof (the "Plans").
- 3. <u>Expiration</u> This casement is a temporary easement, and unless it is extended in writing by the Cirantor, this temporary construction easement shall expire, without any action by either party, on March 31, 2015.
- 4. <u>Liens</u>. Grantee shall not permit or suffer any lien to be imposed upon or to accrue against Granter or the Land in favor of Grantee or its agents. Grantee shall indemnify, defend and hold harmless Granter and the Land from and against any liens and encumbrances arising out of any labor or services performed or materials furnished by or at the direction of Grantee, and, in the event that any such lien shall arise or accrue against Granter or the Land, Grantee shall promptly cause such lien to be released of record by payment thereof or posting a bond with Granter in a form and amount which is reasonably satisfactory to Granter.
- 5. Restoration. If the ground of the Land is disturbed by Grantee's use or access, Grantee shall commence restoration within fourteen (14) days after the Work is completed and will reasonably continue restoration work until the Land is restored. If Grantee fails to restore the Land, the Granter, after baying given Grantee written notice requesting that it do so, may

perform the restoration if Grantee fails to commence restoration within seven (7) days after receipt of such written notice, and charge Grantee the reasonable costs of said restoration.

- 6. Reservation. Grantor reserves the right to use, and to allow others the right to use, the Land. The Grantor shall erect no buildings, permanent improvements or obstruct Grantee's access on and to the Land.
- 7. <u>Insurance</u>. Prior to entry upon Land, and at all times during use of the Land, Grantee shall have in effect insurance in types and amounts set forth on <u>Exhibit B</u> attached hereto. Such insurance shall be primary and non-contributory and shall name Grantor as an additional insured, as indicated on <u>Exhibit B</u> with waivers of subrogation.
- R. Indemnity. To the fullest extent permitted by law, Grantee shall indemnify, defend and hold Grantor harmless from any and all claims, liens, penalties, demands, actions, proceedings, liabilities or losses of any nature whatsoever (including reasonable attorneys' fees and expenses and court costs) arising out of or relating to the acts or omissions of Grantee, or its employees, agents, representatives, contractors or assigns (collectively, the "Grantee Parties") in exercising any of Grantee's rights under this Agreement or from the use of the Land in any manner whatsoever by any of the Grantee Parties. Notwithstanding the foregoing, Grantee shall not be obligated to defend, indemnify or hold Grantor harmless from any claims, liens, penalties, demands, actions, proceedings, liabilities or losses which arise out of or are caused by the acts or omissions of the Grantor, its contractors, agents or representatives.
- 9. Exceptions. The easement granted herein shall be subject to all covenants, easements and restrictions of record, building and zoning ordinances, resolutions and regulations, and to all questions of survey and rights of any parties which would be revealed by a physical inspection of the Land.

- 10. <u>Modification or Termination</u>. This Agreement may be modified or terminated only by an instrument in writing executed by all parties hereto.
- Notices. All notices to be given hereunder shall be personally delivered; sent via certified mail, return receipt requested with postage prepaid; or mailed via a reputable overnight courier to the parties at the following addresses (or to such other or further addresses as the parties may have or hereafter designate by like notice similarly sent):

IF TO GRANTOR:

Mr. David Bird
Executive Director

DuPage Airport Authority

2700 International Drive, Suite 200

West Chicago, IL 60185

with a copy to:

Phillip A. Luetkehans, Esq.

Schirott, Luetkehans & Garner, P.C.

105 East Irving Park Road

Itasca, IL 60143

IF TO GRANTEE

FJ Harrington

Senior Vice President, Development

CenterPoint Properties Trust

1808 Swift Drive Oak Brook, IL 60523

with a copy to:

Marjorie C. Howard

Richmond Breslin LLP

5215 Old Orchard Road, Suite 420

Skokie, IL 60077

All notices sent by mail shall be deemed effectively given on the fourth (4th) business day following the date of such mailing. All notices sent by overnight courier shall be deemed effectively given on the first (1st) business day following the date of such mailing. All notices personally delivered shall be deemed effectively given on the date of delivery.

12. <u>Governing Law</u>. This Agreement shall be governed by, and construed in accordance with, the internal laws of the State of Illinois, without reference to the choice of law provisions thereof.

Section Headings. The Section headings in this Agreement are for convenience only, shall in no way define or limit the scope or content of this Agreement, and shall not be considered in any construction or interpretation of this Agreement or any part hereof. Any reference to an Exhibit in this Agreement shall be deemed to incorporate by reference that Exhibit into this Agreement such that it is an integral part of this Agreement.

14. Counterparts. This Agreement may be executed in multiple counterparts, each of which shall be deemed to be an original, but all of which together will constitute one and the same instrument.

15. Enforcement. In any action to enforce this Agreement, the prevailing party shall be entitled to recover its reasonable attorneys' fees and costs of litigation.

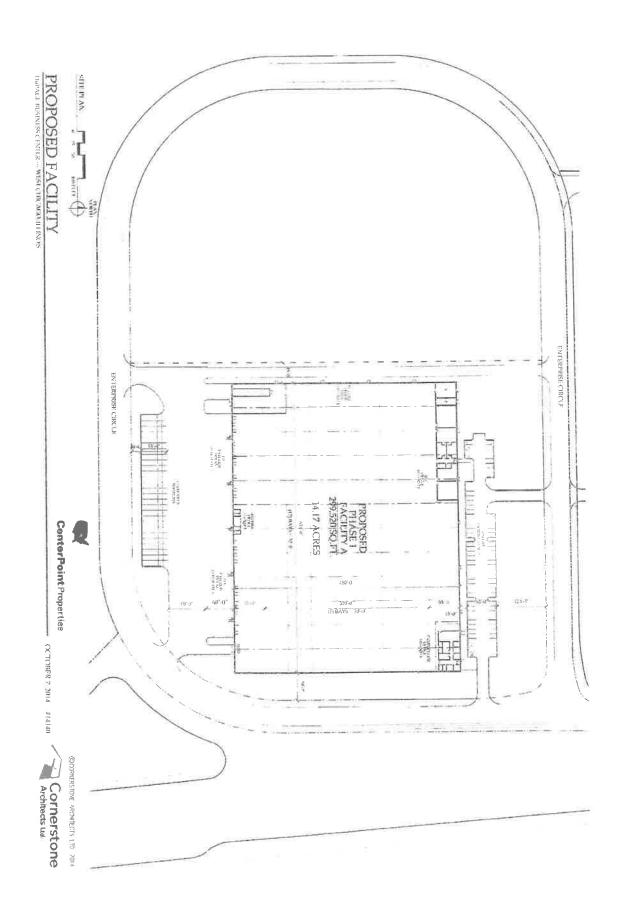
IN WITNESS WHEREOF, the parties hereto have caused this instrument to be executed on the day and in the year first written above.

| GRANTOR:                                 | GRANTEE:  |
|--|---|
| By: Name Dwg 320 Title: Execute Director | By: Michael P. Murphy Title: Creet Development Office |
|  | By: Name: Title:                                      |

# **EXHIBIT A**

# **Depiction of Land**

[See Attached]



# EXHIBIT B

# Insurance Requirements

Grantee shall procure and maintain, or cause to be maintained, at all times during the term of this Agreement, and until each and every obligation of Grantee contained in this Agreement has been fully performed, the types of insurance specified below, with insurance companies authorized to do business in the State of Illinois covering all operations under this Agreement performed by Grantee.

1. Worker's Compensation and Occupational Disease Insurance.

Worker's Compensation and Occupational Disease Insurance, in statutory amounts, covering all employees who are to provide a service or traverse on the Land. Employer's liability coverage with limits of not less than \$500,000 each accident or illness shall be included.

2. Commercial Liability Insurance (Primary and Umbrella)

Commercial Liability Insurance or equivalent with limits of not less than \$5,000,000 per occurrence, combined single limit, for bodily injury, personal injury, and property liability. Products/completed operations, explosion, collapse, underground, independent contractors, broad form property damage and contractual liability coverages are to be included. Grantor is to be named as an additional insured, on a primary, non-contributory basis for any liability, arising directly or indirectly from this Agreement.

3. Automobile Liability Insurance (Primary and Umbrella)

When any motor vehicles are used in connection with work to be performed, Grantee shall provide Automobile Liability Insurance with limits of not less than \$1,000,000 per occurrence combined single limit, for bodily injury and property damage.

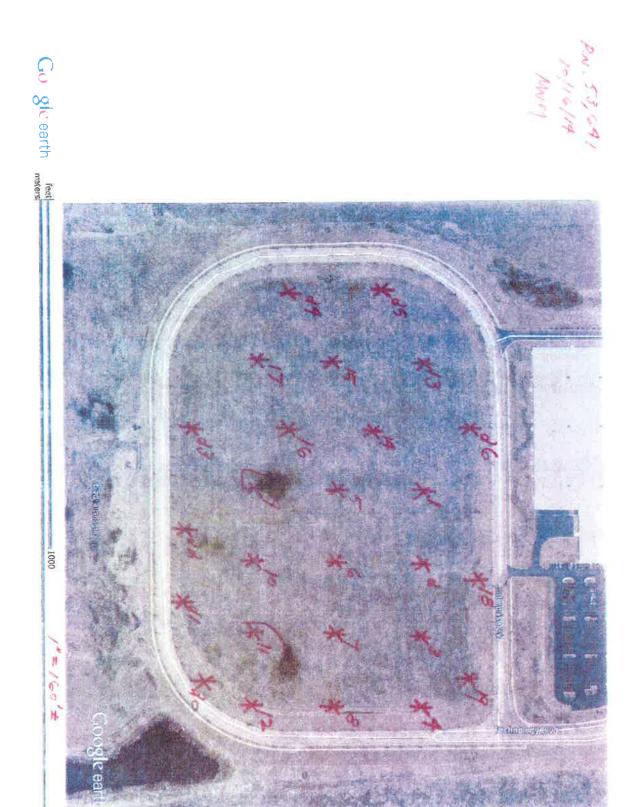
4. Professional Liability

When any architects, engineers, or consulting firms perform work in connection with this Agreement, Professional Liability Insurance shall be maintained with limits of \$1.000,000. The policy shall have an extended reporting period of two years. When policies are renewed or replaced, the policy retroactive date must coincide with, or precede, start of any work on the Land.

# EXHIBIT C

# **Preliminary Boring Plans**

[See Attached]



#### **RESOLUTION 2014-1893**

# RATIFYING THE EXECUTION OF A SITE ACCESS AGREEMENT BETWEEN THE DUPAGE AIRPORT AUTHORITY AND CENTERPOINT PROPERTIES TRUST

WHEREAS, on May 1, 2012, the DuPage Airport Authority (the "DAA") and CenterPoint Properties Trust ("CNT") entered into an Amended and Restated Agreement to Develop and Lease (the "Agreement") relating to the property commonly known as the DuPage Business Center; and

WHEREAS, CNT is exploring the possibility of exercising its option, pursuant to the Agreement, to purchase a parcel of land at 2500 Executive Circle (the "Land") in the DuPage Business Center and has requested access to the Land for the purpose of performing testing and soil borings on the Land; and

WHEREAS, recognizing that timing of the access to the Land was critical to CNT, David Bird and counsel for the DAA negotiated the Site Access Agreement and David Bird executed same on behalf of the DAA on October 28, 2014, said Site Access Agreement being attached hereto as Exhibit A; and

WHEREAS, the DAA finds that it is in the best interest of the DAA to grant such a Site Access Agreement and that David Bird's execution of same was also in the best interest of the DAA:

**NOW, THEREFORE, BE IT RESOLVED,** that the Board of Commissioners of the DuPage Airport Authority hereby ratifies the execution of the Site Access Agreement by the Executive Director, David Bird, and authorizes David Bird to take whatever steps necessary to effectuate the terms of the Site Access Agreement.

This Resolution shall be in full force and effect immediately upon its adoption and approval.

| Juan E. Chavez                        |             | Peter H. Huizenga                  |                            |
|---------------------------------------|-------------|------------------------------------|----------------------------|
| Stephen L. Davis                      |             | Gina R. LaMantia                   |                            |
| Charles E. Donnelly                   |             | Gregory J. Posch                   |                            |
| Gerald M. Gorski                      |             | Daniel J. Wagner                   |                            |
| Passed and ap<br>12th day of November |             | Board of Commissioners of the DuPa | age Airport Authority this |
|                                       |             | CHAIRMAI                           | V                          |
| SECRETARY                             | <del></del> |                                    |                            |

**RESOLUTION 2014-1893** 

# MEMORANDUM

TO:

Board of Commissioners

DuPage Airport Authority

FROM:

Phillip A. Luetkehans

DATE:

November 5, 2014

RE:

Resolution Approving the Fourth Amendment to the Intergovernmental

Agreement with the City of West Chicago.

While going through the process for Project Steel, the DAA staff and the City of West Chicago staff decided to recommend certain changes to Section 10.5 of the West Chicago Zoning Ordinance. Section 10.5 is the portion of the West Chicago Zoning Ordinance that relates strictly to the DAA property. A copy showing the redline changes is attached hereto for your review if you wish.

Primarily, the changes are as follows:

1. Allow the DAA and the City to grant variations for a larger list of items, specifically parking, if they so desire.

2. Modification of maximum building height from 40 feet to a 50 foot maximum building height in light industrial buildings, with no more than 10 additional feet in appurtenances on top of any building, no matter the classification of building.

3. Allowing landbanking of parking greater than the previously approved 35%.

This firm recommends that you pass the Fourth Amendment to the Intergovernmental Agreement.

# Section 10.5

# The Airport Zoning District

#### 10.5-1 General Regulations

#### (A) Title

This document shall be known, and may be referred to, as the Airport Zoning District Ordinance.

#### (B) Authority and Purpose

- (1) There has been a legislative finding that it is in the best interest of the residents of the City of West Chicago that there be only one airport within its corporate limits and that an airport known as the DuPage Airport has been established within the municipal boundaries of the City of West Chicago. It is the purpose of this District to establish a rational pattern of land uses and encourage the most appropriate use of individual parcels and land from time to time constituting the DuPage Airport, under the jurisdiction of the DuPage Airport Authority, that will provide the following:
  - (a) Protect the existing character, airport facilities and land uses;
  - (b) Encourage compatibility among different land uses and develop architectural, landscape architectural and design standards to govern development;
  - (c) Encourage and enhance the preservation of natural resources, aesthetic amenities and natural features;
  - (d) Secure adequate natural light, clean air, privacy and a safe airport environment;
  - (e) Promote and protect the public health, safety, morals and general welfare of the County of DuPage, the County of Kane, the City of West Chicago, surrounding communities and the DuPage Airport Authority;
  - (f) Facilitate the most efficient use of existing and planned public facilities and utilities;
  - (g) Protect existing public facilities and utilities from being overloaded due to excess development;
  - (h) Reduce congestion and promote safety on streets and highways by limiting traffic generation through the control of land use intensity; and
  - (i) Protect natural resources including vegetation.

#### (C) Public Infrastructure

- (1) Utilities. All utility lines shall be installed underground.
- (2) Civil engineering. It is anticipated that civil engineering plans including items such as regional detention facilities, mass grading plans, and preliminary utility layout will be created for the Airport Zoning District, and that development of each lot will occur in compliance with these master engineering plans.
- (3) Stormwater management. Development of each lot shall accommodate stormwater management requirements of the City of West Chicago and DuPage County on its own lot or as part of a regional stormwater management facility. If a development utilizes a regional facility, calculations shall be provided demonstrating the total capacity of the facility, the amount of capacity presently committed to existing development, the amount available for use, the amount needed for the proposed development and the remaining capacity available for future development.

#### (D) Administration and Standards

- Protect and respect the justifiable reliance of existing residents, business people and taxpayers on the continuation of the DuPage Airport Authority: and
- (2) Establish standards for the review of applications filed pursuant to this Airport Zoning District Ordinance; and
- (3) Protect and enhance the taxable value of land and buildings.

## (E) Development Review Procedure

If property within the Airport Zoning District is classified as a Planned Unit Development (PUD), an application for development approval shall follow the procedure as set forth in Article XV of the Zoning Ordinance of the City of West Chicago, Illinois. Development approval shall follow Exhibit "C" of the Intergovernmental Agreement between the City of West Chicago and the DuPage Airport Authority, entered into March 22, 2001, as amended.

# (F) Construction Commencement

If property within the Airport Zoning District is classified as a Planned Unit Development (PUD), construction shall be commenced within one (1) year of approval of the final PUD, unless an extension is granted by the City of West Chicago.

#### 10.5-2 Definitions

Botanical Name: The Latin scientific name of a plant, a binomial consisting of "genus" and "species"; each plant has a unique botanical name.

Center Island: A center island is created where two (2) rows of head-in parking are separated by a landscape island.

Common Name: The English name of a plant; there is often more than one (1) common name to a plant, or one common name shared by several plants.

Deciduous: Plants shedding or losing foliage at the end of the growing season.

End Island: An end island is a landscaped island that terminates a row of parking.

Fleet Vehicles: Automobiles and trucks (of Class D or less under the Illinois Motor Vehicle Code existing on June 1, 2005) owned or operated by an occupant of the building on the site where the storage will occur.

Floor Area Ratio: The gross floor area of the building or buildings on the Zoning Lot divided by the area of such Zoning Lot.

Groundcover: A group of low-growing plants, usually no higher than twelve (12) or eighteen (18) inches

Building height: The vertical distance measured from the average grade at the front wall of the building to the highest point of the coping of a flat roof or to the deck line of a mansard roof, or to the mean height level between caves and ridge for gable, hip or gambrel roofs. Chimneys, towers, cooling towers and any other projections shall not exceed 10 feet above the Building height.

Intermediate Island: An intermediate island is a landscaped island placed intermittently along a row of parking.

Landscape Setback: An area designated for plant material between the right-of-way and parking lot, pavement, building or other accessory structure. Culverts, sewers, water mains and underground utility lines and facilities may be located within the Landscape Setback. Access driveways may cross the landscape setback.

Landscaped Area: An area which is completely covered with grass, groundcover, shrubs, perennials, trees, or any other living plant material.

Limited Manufacturing and Assembly: Any production, fabrication, processing, cleaning, servicing, testing, repair, or storage of material, goods or products which shall conform with the performance standards set forth in Sections 10.5-3 (C)(1).

Lot, or Zoning Lot: A single tract of land having direct access to a publicly dedicated right-of-way which, at the time of filing for a building permit, is designated by its owner or developer as a tract to be used, developed or built upon as a unit, under single ownership or control.

Lot Line, Exterior Side: A lot line which abuts a street and which is not a front line or a rear lot line.

Lot Line, Front: A lot line which abuts a street. On a lot abutting two (2) or more streets, the front lot line shall be the shortest lot line abutting a street.

Lot Line, Interior Side: A lot line which abuts another lot and which is not a front lot line or a rear lot line.

Lot Line, Rear: A lot line or lot lines most distant from and most nearly parallel to the front lot line.

Ornamental Tree: A deciduous tree, mature height less than thirty (30) feet, possessing qualities such as flowers and attractive foliage or shape.

Parkway: That portion of the public way between the street and the nearest parallel property line, including sidewalk area.

Parkway Planting Area: An area between the sidewalk or lot line and the back of curb used for landscaping.

Parkway Tree: A permitted shade tree planted in the public parkway.

Shade Tree: A large-scale deciduous tree with a mature height greater than thirty (30) feet generally having a single stem and planted primarily for shade.

Shrub: Small-scale plants, generally without a single stem, used as hedges, foundation planting, borders, and accents, possessing qualities such as flowers and attractive foliage or shape.

Side Yard: An area between the side building façade and the side property line.

South Park Area: The portion of the Commercial Parcels Zone lying south of Fabyan Parkway.

Yard, Exterior Side: A required yard adjoining a street which extends the full depth of a lot, along an exterior or side lot line, excluding the area within a front yard.

Yard, Front: A required yard which extends the full width of a lot along a front lot line.

Yard, Interior Side: A required yard adjoining another lot which extends the full depth of a lot along an interior side lot line, excluding the areas within a front yard and/or rear yard.

Yard, Rear: A required yard which extends the full width of a lot along a rear lot line. The exterior side yard requirements shall prevail over the rear yard requirements.

10.5-3 Sub Planned Unit Development (PUD)

Within the Airport Zoning District there may be more than one (1) sub PUD. All land located within the Airport Zoning District shall be classified in one of the following parcels which, in each case, shall conform with the regulations hereinafter set forth.

# (A) Airport Parcel Zone

Within the Airport Zoning District there shall be one (1) Airport Parcel or zoning lot which shall be developed as a PUD. Its principal use shall be a public airport together with all associated accessory uses and amenities, which are used for or useful as an aid to the landing, taking off,

navigation, repair, maintenance or storage of aircraft, including, but not limited to, air traffic control towers, hangars, terminals, fuel farms, ground maintenance buildings, administrative offices, flight instruction buildings or offices, automobile rentals, food service, aircraft repair or maintenance buildings or offices, roads, parking, runways, taxiways, ramp areas, clear zones, noise impact areas and air space requirements areas.

#### (B) Golf Course Parcels Zone

Within the Airport Zoning District there shall be not more than two (2) Golf Course Parcels which shall be single zoning lots developed as PUDs. Their principal use shall be a golf course and the following accessory uses and amenities which are used or useful in the operation of the golf courses, including, but not limited to, maintenance and storage facilities, practice facilities, driving range, clubhouse, food and beverage facilities, swimming pools, tennis courts, other recreational facilities, hotels, cottages and other lodging facilities (not intended for permanent occupancy), facilities for meetings, benefits, banquets and the like held at the golf courses.

#### (C) Commercial Parcels Zone

#### (1) Purpose

The Commercial Parcels Zone is intended to serve as a multi-use zone which may contain multiple PUDs on multiple zoning lots that incorporates business, research, recreational, technology, and light industrial uses. All or any portions of the Commercial Parcels Zone may be classified and developed without PUDs. It is the intent of Section 10.5-3 (C) to separate, where possible, uses which conflict with one another. As part of the site plan review process, the applicant will be encouraged to develop uses that are consistent in terms of character and function.

Any use that produces adverse effects upon the property in terms of public health, safety or welfare, or which may be harmful to the DuPage Airport, or which does not comply with the intent of the development plan shall be precluded. No use shall be permitted which does not comply with the performance standards of the City of West Chicago such as:

- (a) Noxious, toxic, or corrosive fumes, gases or discharge;
- (b) Smoke or radiation;
- (c) Ground conditions which produce dust;
- (d) Noises and/or vibration;
- (e) Intense glare or heat;
- (f) Any adverse environmental condition;
- (g) Any use which would adversely impact the safe operation of the DuPage Airport;
- (h) Air pollution;

- (i) Electromagnetic interference; and
- (j) Radio frequency interference.

#### (2) Permitted Uses

All permitted uses may include offices as accessory uses.

#### (a) Office, Research and Technology

Corporate Offices General Offices Government Offices, Fire and Police Stations Medical and Dental Offices and Clinics Professional Offices Agricultural Research

Computer and Data Processing Facilities Educational and/or Training Facilities

Engineering and Testing Facilities

Laboratories for Professional, Medical and Scientific Instruments, Equipment & Supplies

Research and Development Operations

Telemarketing Operations

Day Care Center as Ancillary to Another Office, Research and Technology Use

#### (b) Light Industrial

Limited Manufacturing and Assembly
Printing and Publishing Operation
Public Utilities
Warehouse and Distribution
Day Care Center as Ancillary to Another Light Industrial Use

## (c) Commercial

Bank, Savings and Loan, Credit Union
Beauty Parlor and Barber Shop
Car Rental (excluding trucks over Class B license)
Catering Facility
Conference Center
Day Care Center
Dry Cleaning and Laundry
General Recreation Parks
Health Clubs
Home Improvement Center
Hotel and Convention Center
House of Worship
Museums
Passenger Railroad Station
Photography Studio

Playgrounds and Athletic Areas

Printing, Publishing, and Blueprinting with Retail Sales

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Public or Private Recreational Facilities Resorts Restaurant, Sit Down Retail and Wholesale Trade Sod and Crop Farms Swimming Pools/Ice Skating Rinks Theater Veterinarian Clinic with no Outside Kennel

#### (d) Accessory Uses

Accessory uses and accessory structures, as defined in Section 10.5-6

#### (3) Special Uses (In accordance with Section 5.4-6 Special Use Permits)

Alternative electric suppliers unless ancillary to a Permitted or Special Use Auto Repair
Automobile Service Stations
Fuel Sales and Storage
Heliports
Outside Storage
Public Assembly
Restaurant (drive-through)
Vehicle Sales

# (4) Bulk, Setbacks and Yard Requirements

#### (a) Maximum Height \*

Office, Research and Technology Light Industrial

Commercial

55 feet or 3 stories, whichever is less 40-50 feet or 2 stories, whichever is less 35 feet or 2 stories, whichever is less

Except hotels, which may be 55 feet or 5 stories,

whichever is less

#### (b) Minimum Zoning Lot Area

| Office, Research and Technology | 2 acres |
|---------------------------------|---------|
| Light Industrial                | 2 acres |
| Commercial                      | l acre  |

# (c) Minimum Zoning Lot Width

| Office, Research and Technology | 150 feet |
|---------------------------------|----------|
| Light Industrial                | 200 feet |
| Commercial                      | 150 feet |

<sup>\*</sup> Subject to Federal Aviation Administration (FAA) Regulations

# (d) Minimum Front and Exterior Side Yard (Building and Paving)

|                                 | Building | Paving  |
|---------------------------------|----------|---------|
| Office, Research and Technology | 60 feet  | 40 feet |
| Light Industrial                | 40 feet  | 20 feet |
| Commercial                      | 50 feet  | 20 feet |

#### (e) Minimum Interior Side Yard (Building and Paving)

|                                 | Building | Paving  |
|---------------------------------|----------|---------|
| Office, Research and Technology | 15 feet  | 10 feet |
| Light Industrial                | 20 feet  | 15 feet |
| Commercial                      | 25 feet  | 10 feet |

#### (f) Minimum Rear Yard (Building and Paving)

|                                 | Building | Paving  |
|---------------------------------|----------|---------|
| Office, Research and Technology | 15 feet  | 10 feet |
| Light Industrial                | 20 feet  | 10 feet |
| Commercial                      | 25 feet  | 10 feet |

#### (g) Maximum Floor Area Ratio \*

| Office, Research and Technology | 0.60 |
|---------------------------------|------|
| Light Industrial                | 1.50 |
| Commercial                      | 0.25 |
| Hotels and Motels               | 1.00 |

<sup>\*</sup> Includes Parking Garages

#### (5) Multiple Buildings on a Lot

As part of planning for the Commercial Parcels Zone, it may be appropriate to consider proposals for multiple buildings on one (1) Zoning Lot in order to achieve a unified use, appearance and architectural style. "Unified Use" shall mean that all uses on any one (1) Zoning Lot shall be limited to those uses grouped in the separate use categories contained in subsections 10.5-3 (C) (2) (a-d), together with and Accessory Uses and Accessory Structures. Multiple buildings may be permitted on a lot provided that each building conforms to all regulations set forth in this Ordinance. Subject to the applicable building codes, the following distances shall be maintained between buildings, except for Accessory Uses, which shall comply with 10.5-6:

Office, Research and Technology
Light Industrial
Commercial
40 feet
40 feet
40 feet
40 feet

# 10.5-4 Architectural and Development Guidelines

#### (A) Parking, Driveways and Sidewalks

- (1) No on-street parking shall be allowed. Parking access shall be of sufficient size to serve the business use conducted on a lot. No parking area or driveway shall be located within ten (10) feet of any building except for drop off areas (to be consistent with Section 10.5-5 (J) (1)).
- (2) All surfaces used as parking, driveways or walkways shall be minimally paved in accordance with City of West Chicago specifications.
- (3) Lessees shall install trails and pedestrian and bicycle paths where practical. Sidewalks shall be required pursuant to the City of West Chicago's Ordinances.
- (4) All parking shall be completed in compliance with Section 10.5-7 of this Airport Zoning District Ordinance.

#### (B) Loading and Service Areas

- (1) No loading or servicing shall be conducted between a building and any street.
- (2) Loading and servicing shall be designed so that the entire operation is conducted within the confines of the Zoning Lot. No loading vehicles may extend beyond the lot
- (3) Loading and servicing areas shall be either (i) screened from streets and building entrances by means of a landscape screening buffer, earthen berm, or combination of landscaping and berming, or (ii) shall be designed as an integral part of the building architecture.
- (4) All areas used for loading and servicing shall be minimally paved in accordance with City of West Chicago specifications.
- (5) All loading shall be in compliance with Section 10.5-8 of this Airport Zoning District Ordinance.

#### (C) Outside Storage and Equipment

(1) Accessory structures shall not be deemed to constitute outside storage. Parking of fleet vehicles shall not constitute outside storage. All outside storage shall be on a paved surface and shall only be permitted in the rear or interior side yards. Outside storage of fixed machinery shall be permitted on any Zoning Lot for which the principal use is Light Industrial, provided that the fixed machinery shall be either (i) screened from streets and building entrances by means of a landscape screening buffer, earthen berm, or combination of landscaping and berming, or (ii) shall be designed as an integral part of the building architecture. All other types of outside storage such as articles, goods, materials, equipment,

stock in trade and similar items, shall be permitted by special use only and shall be screened with fencing or landscaping.

- (2) Vehicles shall be stored in approved areas within the rear yard only (except that in the South Park Area, vehicles may be stored in rear or interior side yards). If vehicles are to be stored for more than seventy-two (72) hours, they shall be stored in an area screened from adjacent sites, streets and sidewalks and comply with all setback requirements.
- (3) There shall be no outside production or assembly of products, material, equipment or other business operations.

## (D) Fencing and Walls

- No fence or wall of any kind shall be constructed without a fence permit from the City of West Chicago.
- (2) Materials and colors of fences and walls shall be compatible with building architecture.
- (3) Barbed wire fences are prohibited, except as required by public utilities.
- (4) Chain link fences shall be permitted in side and rear yards only in the South Park area.
- (5) Fences shall be a maximum of six (6) feet in height.
- (6) Fences shall be permitted in the rear and side yards only, except that decorative fences shall be permitted (i) in front yards in the South Park Area and (ii) in front yards elsewhere in the Commercial Parcels Zone when site security is a requirement of the building occupant(s). Said fences shall not be located within the required front yard landscape setback.

#### (E) Waste and Refuse

All waste material and refuse shall be securely stored and maintained internally in (i) enclosed receptacles within the building until removed by a licensed scavenger service or (ii) exterior trash enclosures so long as they are fully screened by building materials or other opaque substances consistent with the principal building architecture.

#### (F) Site Lighting

- (1) Lights shall not be placed to cause glare or spillage on other sites. Intensity of lighting shall be no greater than required for vehicle and pedestrian safety.
- (2) Lighting and photometric plans shall be designed in a manner so as not to interfere with the aviation operation of the DuPage Airport. All lighting shall be directed toward the ground and have no spillage above the light itself. All lighting plans shall minimally comply with City of West Chicago specifications.
- (3) All parking area and driveway lighting shall minimally be in accordance with the specifications of the City of West Chicago. All jobs are to have matching base covers. All

concrete pole bases are to be at grade except in paved areas. In smaller parking areas (less than one hundred (100) parking spaces), poles shall not exceed twelve (12) feet in height. In large parking areas (one hundred (100) parking spaces or more), lighting pole fixtures shall not exceed twenty-five (25) feet in height; provided that, within the Commercial Parcels Zone lighting pole fixtures may be up to twenty-five (25) feet in height in any parking lot. In no case shall the assembly be higher than the top of the building it serves.

- (4) Building mounted lighting is restricted to (i) loading and storage locations or similar areas except as permitted in Section 10.5-9 and (ii) building accent lighting. Building mounted lighting shall not be used for lighting parking areas or sidewalks. Building mounted light fixtures shall be shielded and shall not project above the fascia or roofline. The shields shall be painted to match the surface to which they are attached. Building mounted fixtures visible from parking lots, streets or off-site areas shall be integral to the building architecture or visually similar to parking lot fixtures, as determined by the City of West Chicago.
- (5) All low level lighting fixtures shall minimally be in accordance with the specifications of the City of West Chicago.

#### (G) Utility Installation

- All permanent utilities shall be located underground and in easements of sufficient width for utility operation, maintenance and repair. Where feasible, utilities shall be located immediately adjacent to the lot line.
- (2) All utility appurtenances, including telephone pedestals, utility meters, transformers, etc. shall be screened.

## (H) Construction Phase

- Development of any lot shall follow the soil erosion procedure of the City of West Chicago and DuPage County.
- (2) Construction sites shall be maintained in a neat and orderly manner. All construction debris and other trash shall be kept in enclosed containers and frequently removed.
- (3) Existing roads shall be kept free and clear of all dirt, soil construction material and/or debris on a daily basis.
- (4) Construction fences shall be installed by the applicant to protect existing landscape materials, as well as lawns and underground landscape drainage systems.
- (5) Portable toilet facilities shall be provided at all construction sites.

#### (I) Architectural Design Standards

(1) Corrugated metal or pre-engineering metals installed with exposed fasteners are prohibited on any building exterior wall, except that, in the Commercial Parcels Zone, architectural grade metal and metal products may be used on the exterior of buildings and structures, and for rooftop screening, if incorporated into an overall architectural scheme for such the building(s) or structure(s) on a zoning Lot.

- (2) All buildings on a lot shall be of similar, compatible design and materials.
- (3) Rooftop equipment, vents and ducts shall be screened from adjacent street frontages of the subject zoning Lot.
- (4) All buildings shall be insulated to protect from noise by overhead and nearby air traffic.

# (J) Sight Triangles

- (1) In order to protect views, a sight triangle, measured thirty (30) feet from the intersection of any two (2) street rights-of-way or lot lines, whichever is greater, will be required.
- (2) No parking, loading, signs or structures of any kind shall occur or be placed within this sight triangle.

# 10.5-5 Landscape Standards

#### (A) Purpose

This section defines landscape performance standards and sets guidelines and specifications for the design of the Airport Zoning District. These standards are established to ensure a high quality of performance, construction, and aesthetic value that will benefit landowners, the general public, and the community as a whole. This Section is intended to facilitate the following purposes:

- (1) To establish an aesthetically cohesive and functional design throughout the Airport Zoning District.
- (2) To promote the airport's wildlife management plan to minimize wildlife migration and enhance air traffic safety.
- (3) To enhance views and minimize the adverse visual and environmental impact of all large paved areas.
- (4) To protect and preserve the appearance and character of the community.
- (5) To consider the scale and nature of the landscaping material.
- (6) To incorporate lush vegetation and emulate a natural, park-type setting.
- (7) To encourage environmental sensitivity with regards to wetlands, trees and other existing desirable natural amenities.

(8) To protect and promote the health, safety, and welfare of the residents of DuPage County, Kane County, the City of West Chicago, the surrounding communities and the DuPage Airport Authority.

#### (B) Plant Palette

- (1) All plants supplied shall conform to the "American Standards for Nursery Stock," latest edition, and shall be installed according to the current standards of the American Association of Nurserymen.
- (2) Plants shall minimize conflicts between the flight path of planes and bird habitats. Special consideration will be given to LEED certified buildings. The following is a suggested list of plants to achieve this purpose:

#### (a) Shade Trees

- Acer x freemanii .....Freeman Maple
- · Acer platanoides ..... Norway Maple
- · Acer rubrum .....Red Maple
- · Acer rubrum 'Red Sunset' .....Red Sunset Maple
- · Acer Saccharum .....Sugar Maple
- Betula nigra .....River Birch
- Acer Saccharum 'Green Mountain' .....Green Mountain Sugar Maple
- · Carya ovata .....Shagbark Hickory
- Catalpa speciosa .....Catalpa \*
- Fraxinus Americana 'Autumn Purple' ..... Autumn Purple White Ash
- Fraxinus Americana 'Skyline' .....Skyline White Ash
- Fraxinus pennsylvanica 'Patmore' .....Patmore Green Ash
- Gleditsia triacanthos var. inermis 'Shademaster' .....Shademaster Honey locust
- Gleditsia triacanthos var. inermis 'Skyline' .....Skyline Honey locust
- Gymnocladus diocus .....Kentuckey Coffee Tree
- Juglans nigra .....Black Walnut \*
- · Quercus bicolor .....Swamp White Oak
- · Quercus macrocarpa .....Bur Oak
- Quercus palustris .....Pin Oak
- Quercus robur .....English Oak
- · Quercus rubra .....Red Oak
- \* Catalpa and Black Walnut shall be planted in non-lawn areas and a minimum of forty (40) feet from potential right-of-way in accordance with Section 4 (B) of the City of West Chicago Resolution 04-R-0060.

#### (b) Ornamental Trees

- · Acer campestre .....Hedge Maple
- · Amelanchier arborea .....Juneberry
- · Amelanchier Canadensis .....Servicebery
- Cornus alternafolia .....Pagoda Dogwood
- · Cornus mas Cornelian .....Cherry Dogwood
- Crataegus phaenopyrum .....Washington Hawthorn \*
- Magnolia stellata .....Star Magnolia
- Pyrus calleryana 'Chanticleer' ..... Chanticleer Callery Pear
- Pyrus calleryana 'Redspire' .....Redspire Callery Pear
- Viburnum prunifolium .....Blackhaw Viburnum
- \* Washington Hawthorn shall not be planted adjacent to pedestrian walkways or bicycle paths.

#### (c) Large Deciduous Shrubs

- · Cornus racemosa .....Grey Dogwood
- · Cornus stolonifera .....Redtwig Dogwood
- · Hamamelis virginiana .....Common Witchhazel
- Prunus x cistena .....Purpleleaf Sand Cherry
- Rhododendron 'PJM' .....PJM Azalea
- Rhododendron 'Northern Lights' ..... Northern Lights Azalea
- · Rhododendron spp .....Azalea
- Rhus typhina .....Staghorn Sumac
- Spiraea x vanhouttei ..... Vanhoutte Spirea
- Syringa patula 'Miss Kim .....Miss Kim Lilac
- Syringa vulgaris .....Common Lilac
- Viburnum x burkwoodii .....Burkwood Viburnum
- Viburnum carlesii .....Koreanspice Viburnum
- Viburnum d. 'Synnestvedt' ..... Arrowwood Viburnum
- Viburnum lentago .....Nannyberry
- Viburnum x juddii .....Judd Viburnum
- Weigela florida Java Red .....Java Red Weigela

# (d) Small Deciduous Shrubs

- · Aronia melancarpa .....Chokecherry
- Chaenomeles speciosa 'Texas Scarlet' .....Texas Scarlet Flowering Quince

- · Corylus Americana .....American Hazelnut
- Euonymous fortunei 'Sarcoxie' .....Sarcoxie Euonymous
- Forsythia viridissima 'Bronxensis' .....Bronx Greenstem Forsythia
- Potentilla fruticosa 'Gold Drop' .....Gold Drop Cinquefoil
- Potentilla fruticosa 'McKay's White' .....McKay's White Cinquefoil
- Rhododendron 'Ivory Coast' .....Ivory Coast Azalea
- Rhododendron 'PJM Compact' .....Compact PJM Azalea
- Rhododendron spp .....Azalea
- Rhus aromatica 'Gro-Low' .....Gro-Low Fragrant Sumac
- Ribes alpinum 'Green Mound' .....Green Mound Alpine Currant
- · Rosa 'Bonica'Bonica .....Shrub Rose
- Rosa 'Flower Carpet Pink .....'Flower Carpet Rose
- Rosa 'Nearly Wild' ..... Nearly Wild Rose
- · Rosa 'Scarlet Meidiland' .....Scarlet Meidiland Rose
- Spirea alba .....Meadowseet
- Spiraea x bumalda 'Anthony Waterer' .....Anthony Waterer Spirea
- Spiraea x bumalda 'Froebelii' .....Frobel's Spirea
- Spiraea x bumalda 'Goldflame' .....Goldflame Spirea
- Spiraea japonica 'Goldmound' .....Goldmound Spirea
- Spiraea japonica 'Little Princess' .....Little Princess Spirea
- · Syringa meyeri 'Palibin' .....Dwarf Korean Lilac
- Viburnum trilobum 'Bailey' .....A. Cranberrybush Viburnum

#### (e) Ornamental Grasses (for use in detention and retention areas)

- Andropogon gerardii .....Big Blue Stem
- Andropogon scoparius .....Little Blue Stem
- Bouteloua curtipendula .....Side-Oats Grama
- Calamagrostis acutiflora 'Karl Foerster' .....Feather Reed Grass
- Miscanthus sinensis 'Nippon" .....Nippon Maiden Grass
- · Molinia caerulea arundinacea 'Skyracer' .....Tall Moor Grass
- · Panicum v. 'Shenandoah' .....Shenandoah Switch Grass
- Panicum virgatum 'Northwind' .....Northwind Switch Grass
- Sporobolus heterolepis .....Prairie Drop Seed

# (f) Groundcovers (for use in foundation areas, front yards and parking islands)

- · Coreopsis palmate .....Prairie Coreopsis
- Euonymous fortunei .....Colorata Purpleleaf Wintercreeper
- Fern spp .....Fern

- Hedra helix .....English Ivy
- Pachysandra terminalis 'Green Carpet' ..... Green Carpet Japanese Spurge
- · Sporobolus heterolepsis .....Prairie Dropseed
- Vinca minor .....Periwinkle
- (g) Perennials (for use in foundation areas, front yards and parking islands)
  - · Achillea spp ..... Yarrow
  - · Aster laevis .....Smooth Blue Aster
  - · Baptisia leucantha .....Wild White Indigo
  - · Boltonia asteroids .....False Aster
  - Chasmanthium latifollum .....Northern Sea Oats
  - · Coreopsis spp .....Coreopsis
  - Echinancea purpurea .....Purple Coneflower
  - · Hemerocallis spp .....Daylily
  - Hosta spp .....Hosta
  - Liatris pycnostachya .....Prairie Blazing Star
  - Monarda d. 'Rasberry Wine' .....Rasberry Wine Bee Balm
  - Ratibida pinnata .....Yellow Coneflower
  - Rudbeckia f. 'Goldstrurm' .....Black-Eyed Susan
  - · Solidago rugosa 'Fireworks' .....Goldenrod

# (C) General Planting and Design Requirements

- (1) All shade trees shall be an average of three (3) inches in caliper, measured six (6) inches above the root flare, at time of installation.
- (2) All shade trees located in turf areas that require mowing or adjacent to intersections, roadways and driveways where there is a need for sight distance requirements shall have a minimum height of six (6) feet of clear trunk, free of branches and with a leafy canopy.
- (3) Large shrubs shall be supplied in containers, a minimum of five (5) gallons, or balled and burlapped.
- (4) Small shrubs shall be supplied in containers, a minimum of two (2) gallons.
- (5) Perennials and ornamental grasses may be planted in lieu of small shrubs. Three (3) perennial plants or ornamental grasses shall equal one (1) small shrub.
- (6) All groundcovers shall be planted so that an effective covering is obtained within two (2) growing seasons, or at a maximum spacing of one (1) foot on center in all directions.
- (7) All yards adjacent to a street shall be sodded.

- (8) Screening of transformers, above ground utilities, and loading docks shall consist of planting material or natural materials or a combination thereof.
- (9) Any area of the lot not used for structures or circulation elements shall be landscaped or otherwise improved in accordance with the landscape and architectural standards of the Airport Zoning District.
- (10) The following no planting zones shall apply around a utility structure, such as but not limited to, a fire hydrant, buffalo box, water shut off valve, valve vault, manhole, catch basin, or inlet:
  - (a) Fifteen (15) feet for shade, ornamental or evergreen trees.
  - (b) Ten (10) feet for large or small shrubs.
  - (c) Five (5) feet for perennials and ornamental grasses.

#### (D) Berms

- Berms shall be meandering and amorphous in character and shall be utilized to screen parking lots from street views.
- (2) All slopes in landscaped areas shall be no greater than 3:1.
- (E) Landscaping For Parkways
  - One (1) shade tree shall be provided for every fifty (50) feet of frontage, centered within the parkway area between the curb and sidewalk.
- (F) Landscaping For Parking Areas
  - (1) Parking lots shall be a minimum of fifteen (15) feet from all building facades.
  - (2) A minimum of one hundred and sixty two (162) square feet of landscaped islands shall be provided for every fifteen (15) parking stalls provided by end, intermediate and/or center landscape islands.
  - (3) Landscaped islands shall be a minimum of nine (9) feet in width and eighteen (18) feet in length from back of curb to back of curb and required at the ends of parking rows.
  - (4) All plants installed in parking lot islands shall be planted at a minimum of three (3) feet from the back of curb.
  - (5) Nine (9) foot wide intermediate islands shall require one (1) shade tree and perennials a maximum height of two (2) feet.
  - (6) Eighteen (18) feet wide intermediate islands shall require one (1) shade tree, three (3)-small shrubs and/or perennials a maximum height of two (2) feet.

- (7) Nine (9) foot wide end islands shall require two (2) shade trees and three (3) small shrubs and/or perennials at a maximum height of two (2) feet.
- (8) Nine (9) foot wide center islands shall require small shrubs and/or perennials at a maximum height of two (2) feet.
- (G) Landscaping For Front and Exterior Side Yards
  - (1) A minimum of each of the following landscape material shall be provided:
    - (a) One (1) shade tree per fifty (50) linear feet or portion thereof of the yard to be landscaped; and
    - (b) One (1) ornamental and/or evergreen tree per thirty-five (35) linear feet or portion thereof of the yard to be landscaped; and
    - (c) Seven (7) large shrubs per twenty-five (25) linear feet or portion thereof of the yard to be landscaped; and
    - (d) Eighteen (18) small shrubs per twenty-five (25) linear feet or portion thereof of the yard to be landscaped.
  - (2) The landscape design shall include the use of groupings of landscape materials.
- (H) Landscaping For Side Yards and Rear Yards
  - (1) A minimum of each of the following landscape materials shall be provided:
    - (a) One (1) shade tree per every fifty (50) linear feet or portion thereof of the yard to be landscaped; and
    - (b) One (1) ornamental and/or evergreen tree per every thirty-five (35) linear feet or portion thereof of the yard to be landscaped; and
    - (c) Five (5) large shrubs per every twenty-five (25) linear feet or portion thereof of the yard to be landscaped.
  - (2) Tree locations shall not conflict with underground utility locations.
- (I) Landscaping For Detention and Retention Areas.
  - (1) A minimum of each of the following landscape materials shall be provided:
    - (a) One (1) shade tree per every one hundred (100) linear feet of detention and retention perimeter or portion thereof, measured at the high water level; and

- (b) One ornamental or evergreen tree per every one hundred (100) linear feet of detention and retention perimeter or portion thereof, measured at the high water level; and
- (c) Trees may be grouped in arrangements as long as the number of trees equal the number required in (a) and (b) above; however, trees planted in the perimeters of retention and detention areas shall be of a natural and non-linear design and shall be clustered into groups rather than planted evenly around the pond.
- (2) Only plants adaptable to temporary flooding shall be planted below the high water line.
- (3) Ornamental grasses shall be planted in small groupings of three (3), five (5) or seven (7) to minimize the potential for bird nesting areas.

#### (J) Foundation Landscaped Areas

- (1) A landscaped area a minimum of ten (10) feet in width shall be located around the perimeters of all buildings, except for drop off areas (to be consistent with Section 10.5-4 (A) (1)).
- (2) The foundation landscaped area shall be free of sidewalks and pavement, except for sidewalks to building doors, plazas, loading docks and spaces, and driveways to building doors and openings.
- (3) Particular attention shall be paid toward softening large expanses of building walls and accenting building entrances and architectural features.

# (K) Landscaping Within Right-of-Way Medians

- (1) All plantings shall not be less than two (2) feet from the back of curbs.
- (2) All plantings that reach a mature height of more than eighteen (18) inches shall not be less than seven (7) feet from the back of curbs or at such other locations where sight distance requirements exist.
- (3) All ornamental, evergreen or shade trees shall be naturally spaced within the median.
- (4) Only shrubs or groundcovers that reach a mature height of no more than eighteen (18) inches shall be planted within the median, unless such plantings are located not less than seven (7) feet from the back of curbs, in which case such plantings may exceed eighteen (18) inches in height so long as they do not obstruct sight distance requirements.
- (5) Landscaping shall conform to the City of West Chicago Subdivision Regulations.

# (L) Landscaping For Ground Signs

(1) For every one (1) square foot of sign surface area, there shall be provided one and one-half (1 ½) square feet of landscape area. Sodded areas shall not qualify as such a landscaped area.

- (2) The required landscaped areas shall be improved with such plantings as small and large shrubs, ornamental trees, perennials, annual beds, etc., of a size and in a quantity proportionate to the size and height of the sign.
- (3) No plantings shall cover or obstruct any views of the sign surface area.

#### (M) Site Grading

- (1) All site grading shall be done to enhance and preserve natural, rolling topographic features.
- (2) All changes in slopes shall be gradual and shall provide a smooth and even transition between existing and proposed grades.
- (3) All grading shall provide positive drainage away from all buildings and into swales, ditches, storm sewers, detention areas and retention areas.
- (4) Grading for parking lots shall provide positive drainage away from parked cars and sidewalks into inlets and catch basins.
- (5) Landscaping improvements shall be installed in a manner consistent with an approved mass grading plan.
- (6) Grading shall comply with City of West Chicago and DuPage County stormwater management regulations.

# (N) Preliminary Landscape Plan

- (1) Blueline or blackline prints of the landscape plan shall be submitted to City of West Chicago for preliminary review.
- (2) The landscape plans shall be of a scale of 1'' = 50' 0'' or larger and on standard size cut sheets (24 x 36 inches).
- (3) The preliminary landscape plan shall be prepared by a licensed landscape architect and include the following:
  - Name of project and client
  - Title block including the name, phone number, and street address of the landscape architect
  - Name, address, and phone number of civil engineer
  - Date of plan
  - · Location map indicating particular area being addressed
  - Drawing scale
  - Drawing orientation (indicated by conventional north arrow)
  - Property lines, easements, and rights-of-way frontages, streets
  - · Labels of wetland areas, detention, and retention ponds

- Labels of buildings and other structures, including parking lots, sidewalks, and other paved areas
- Location of all proposed areas to be seeded and/or sodded
- · Location of all plant material
- Lot topography
- Size, height and type of all plant material
- · Location and labels of all signage
- Plant key identifying particular key symbols
- All preliminary plans shall be denoted as "For Review Only-Do Not Use for Construction"

#### (O) Final Landscape Plan

- (1) Blueline or blackline prints of the landscape plan shall be submitted to City of West Chicago for final approval.
- (2) The final landscape plan shall be of a scale of 1" = 50' 0" or larger and on standard size cut sheets (24 x 36 inches).
- (3) The final landscape plan shall be prepared by a licensed landscape architect and include the following:
  - Name of project and client
  - Title block including the name, phone number, and street address of the landscape architect
  - Name, address, and phone number of civil engineer
  - Date of plan
  - Location map indicating particular area being addressed
  - Drawing scale
  - Drawing orientation (indicated by conventional north arrow)
  - Property lines, easements, and rights-of-way frontages, streets
  - · Labels of wetland areas, detention, and retention ponds
  - Labels of buildings and other structures, including parking lots, sidewalks, and other paved areas
  - Location and keyed labels of all proposed plants
  - Location of all proposed areas to be seeded and/or sodded
  - Location and labels of all signage
  - Plant list or schedule to include key symbols, quantity, correct botanical and common names, size and condition of all proposed plants
  - General and specific notes and details to indicate or explain the design and construction procedures to be used
  - Elevations, cross-sections, and any other graphic details that will help explain the design more thoroughly
  - Location of all utilities and utility structures
  - Location of all light or flag poles

# (P) Mulch

- (1) All planting beds shall be mulched with a minimum depth of three (3) inches of finely shredded hardwood or bark mulch.
- (2) Perennial, groundcover and annual flowerbeds shall be mulched with two (2) inches of mushroom compost.
- (3) All trees shall require a three (3) foot mulch ring with a minimum of three (3) inches of mulch depth.

#### (Q) Installation

- (1) All landscaping materials shall be installed in accordance with the current planting procedures established by the American Association of Nurserymen.
- (2) Landscape plant materials shall be properly guyed and staked in accordance with current industry standards.

#### (R) Maintenance

- All required landscaping shall be the responsibility of the property owner and shall be maintained by the lot owner.
- (2) Any damaged or dead trees, shrubs or groundcover shall be promptly replaced.
- (3) Maintenance of landscaped areas includes, but is not limited to, weeding, mowing, trimming, pruning, edging, cultivation, seeding, fertilization, watering, pest control and anything else necessary to ensure healthy, vigorous plant growth.
- (4) Landscape plant material overhanging sidewalks, pedestrian paths and seating areas shall be pruned to a minimum of eight (8) feet in height.
- (5) Landscape plant material overhanging streets and vehicular traffic areas shall be pruned to a minimum of fifteen (15) feet in height.
- (6) If the developments and buildings are not maintained in accordance with the approved landscape plan, the occupant of the property shall be notified by the City of West Chicago.
- (7) If the required maintenance is not improved within thirty (30) days from date of notice, the City of West Chicago may perform the required maintenance and charge the occupant of the property all related costs or issue citations in violation of this Section.
- (8) All parkway trees within a dedicated right-of-way shall be the responsibility of the City of West Chicago upon acceptance.

#### 10.5-6 Accessory Structures and Uses

#### (A) Authorization

Subject to the limitations of this Section 10.5-6, Accessory Structures and Accessory Uses are permitted in the Airport Zoning District in connection with any principal use lawfully existing within such district.

#### (B) Definition

An Accessory Structure or an Accessory Use is a structure or use that:

- (1) Is subordinate in extent and purpose to, and serves, a principal structure or use; and
- (2) Is customarily found as an incidental use to such principal structure or use; and
- (3) Contributes to the comfort, convenience or necessity of those occupying, working at or being served by such principal structure or use; and
- (4) Is, except as otherwise expressly authorized by the provision of this Airport Zoning District Ordinance, located on the same zoning lot as such principal structure or use; and
- (5) Is under the same ownership and control as the principal structure or use.
- (C) Special Regulations Applicable to Particular Accessory Structures and Uses
  - Storage. Except as otherwise expressly permitted by this Code, outdoor storage shall not be allowed as an accessory use.
  - (2) Storage structures. Accessory storage structures, other than garages and permitted outside storage, shall not exceed ten (10) percent of either the floor area or the volume, whichever is less of the principal structure, if accessory to any other type of principal structure.
  - (3) Storage of inoperable vehicles. No vehicle, other than a vehicle waiting timely repair at an automotive repair shop, gasoline station or new or used car dealer, incapable of being driven or used for the purpose or use for which it was designed shall be stored in any parking lot or parking area. Vehicles awaiting timely repair shall not be stored for longer than two (2) business days.
  - (4) Antenna with surface areas of ten (10) square feet or less. Antenna and antenna support structures having no single dimension exceeding twelve (12) feet shall be permitted as an accessory use.
  - (5) Antenna, other than amateur radio facilities with a single dimension exceeding twelve (12) feet shall comply with the regulations set forth in Section VIII of this Airport Zoning District Ordinance.
  - (6) Accessory day care centers. Day care centers shall be considered permitted accessory uses in accordance with Section 10.5-3 (C) (2) subject to the following

#### limitations:

- (a) The accessory day care center shall be for the exclusive use of employees of the principal use. Day care operations serving those not employed on the premises shall be deemed a separate principal use, and so regulated in accordance with this Airport Zoning District Ordinance; and
- (b) All requisite state and local licenses and permits regarding day care facilities shall be required for such operations; and
- (c) All regular day care activities, including any outdoor play areas, shall be located within the building setbacks for the district in which the principal use is located; and
- (d) The persons or organization operating the accessory day care center need not be employed by the operators of the principal use.

#### (D) Special Bulk, Yard and Space Regulations

- General rule. Except as otherwise provided, all accessory structures and uses shall
  comply with, and be included in calculating compliance with, all bulk, yard and space
  requirements applicable in this Airport Zoning District.
- (2) Distance from principal structures. No detached accessory structure, except an air conditioning unit, antenna or antenna support structure, or exterior trash enclosures, shall be located within ten (10) feet of any principal structure unless such accessory structure is protected by a fire separation wall in compliance with the applicable building code.
- (3) Any accessory structure must compliment the architecture of the principal structure.

#### 10.5-7 Off-Street Parking

## (A) Authorization

Subject to the limitations of Section 10.5-6, off-street parking is permitted as an accessory use in all districts. Nothing herein shall be construed to limit the right of any person to provide off-street parking in excess of the requirements herein established but all such parking shall comply with the standards of this Section.

# (B) General Requirements

- (1) Applicability to existing, new and expanded uses
  - (a) General applicability. Except as provided otherwise in this Section 10.5-7, the provisions of this Section shall apply to all new uses.
  - (b) Change in existing use. Whenever a use lawfully existing on the effective date of the Airport Zoning District Ordinance is changed thereafter to a new use, parking facilities

shall be provided as required herein for such new use; provided, however, that when any such new use is required to have no more than the same number of parking spaces required of such existing lawful use, then such new use may be established with a deficiency in required parking spaces equal in number to not more than the number of spaces such existing lawful use was deficient on the effective date of the Airport Zoning District Ordinance.

- (c) Increase in use intensity. Whenever the intensity of use of any structure or use is increased through the lawful addition of units, floor area, seating capacity or other units of measurement specified herein for required parking spaces, parking spaces as required herein shall be provided for such increase in intensity of use.
- (d) Exception for nonconforming locations and design. Nothing in this Section 10.5-7 shall be construed to prohibit the continued utilization of any parking space as an accessory use to any structure or use for parking a vehicle that may lawfully be parked in such space solely because such space does not satisfy the location or design requirements of this Airport Zoning District Ordinance, or any amendment to it, if such space was legally in use as an accessory use to such structure or use on the effective date of the Airport Zoning District Ordinance or such amendment.
- (2) Location of Required Parking Spaces.
  - (a) General rule. Parking spaces required by this Section 10.5-7 shall be located on the same lot as the use to which they are accessory.

#### (C) Design and Maintenance

Every parking lot and garage shall be designed, constructed and maintained in accordance with the standards and requirements herein set forth:

- (1) Location on lot. Off-street parking facilities shall be located on the same Zoning Lot as the principal use and may be provided on surface lots, underground, building or in parking structures, but shall comply with the yard requirements applicable in the district in which they are located.
- (2) Screening and landscaping. All parking lots and garages shall comply with the screening and landscaping requirements set forth in Section 10.5-5 of the Airport Zoning District Ordinance.
- (3) Design.
  - (a) Access to street. All parking lots, areas and garages shall be so located and designed as to provide access to adjacent streets with least interference with through traffic movements.
  - (b) Turnaround area. Every parking lot or garage shall be provided with a turnaround area or other means to permit cars to exit the parking lot or garage without backing onto any street or sidewalk. No street shall be used as a turnaround.

- (c) Lighting. Fixed lighting shall be provided for all parking lots and garages accommodating more than ten (10) vehicles. All lighting shall comply with Section 10.5-4 (F) of this Airport Zoning District Ordinance and shall be reduced to security levels at all times of non-use.
- (d) Landscaping islands. All islands shall be bordered by a B-6-12 type concrete barrier curb and shall be located and constructed in accordance with accepted engineering standards.
- (e) Curbs. Every parking lot and garage shall be bordered by a six (6) inch high concrete curb and shall be provided with curbs, barrier fences, or other suitable devices designed and located to protect required screening devices, landscaping and structures from damage by vehicles using such lot or garage.
- (f) Circulation aisles. Each parking space shall be accessed by a circulation aisle of a width, in feet, as specified below:

| Parking  | One-Way     | Two-Way     |
|----------|-------------|-------------|
| Angle    | Aisle Width | Aisle Width |
| Parallel | 14          | 24          |
| 45°      | 14          | 24          |
| 60°      | 16          | 24          |
| 75°      | 20          | 24          |
| 90°      | 24          | 24          |

- (g) Back-up area. Each parking space shall be provided with a sufficient back-up area to permit egress in one (1) maneuver, consisting of one (1) backward and one (1) forward movement.
- (h) Space dimensions. Each off-street parking space, excluding its associated circulation aisle, shall have the following minimum dimensions, in feet;

| Parking<br>Angle | Stall<br>Width | Stall<br>Length | Stall<br>Height |
|------------------|----------------|-----------------|-----------------|
| Parallel         | 9.0            | 23              | 8               |
|                  |                |                 |                 |
| 30°              | 8.5            | 18              | 8               |
| 45°              | 8.5            | 18              | 8               |
| 60°              | 8.5            | 18              | 8               |
| 90°              | 9.0            | 18              | 8               |
|                  |                |                 |                 |

The above-stated stall width dimensions shall be increased to sixteen (16) feet or to the width required by state law, whichever is greater, for handicapped parking spaces.

Ninety (90) degree parking stalls that abut a landscape area a minimum of twenty (20) feet in width may be reduced to seventeen (17) feet in length, with a one (1) foot overhang.

- (i) Landbanking to reduce long term parking dimensions. Except for parallel parking spaces, the above-stated dimensions may be reduced in order to increase the amount of landscaped open space to seventeen and one-half (17 ½) feet in length and eight and one-half (8 ½) feet in width in parking lots and structures in accordance with the procedures of Section 10.5-7 (E).
- (j) Maintenance. All tree planting areas, landscaped islands, parking lots, garages and areas shall be properly maintained at all times so as to be free of weeds, pot holes, broken curbs and other damaged or neglected features.

#### (D) Off-Street Parking Use

No off-street parking lot or area shall be used for any purpose other than parking of fleet vehicles, and temporary storage of other motor vehicles related to the premises.

#### (E) Landbanking of Required Parking

- (1) Landbanking authorized. Notwithstanding any other provision of this Section, the total number of off-street parking spaces required to be paved pursuant to Section 10.5-7 (F) may be reduced or the stall length and width dimensions required pursuant to Section 10.5-7 (C) may be reduced by no more than thirty-five (35) percent, subject to acceptance by the owner or its successors or assignees of the conditions set forth in the following three (3) subparagraphs.
- (2) Termination of landbanking. The City of West Chicago, upon consultation with the owner of the property, shall have the right to require the occupant of the property to increase the stall length and width to the dimensions required by Section 10.5-7 (C) or to increase the number of parking spaces provided to serve said zoning lot up to the maximum required by Section 10.5-7 (F) for the property in question if the required parking becomes necessary to serve the development.
- (3) Alternate plans required. Every application to allow landbanking of required parking spaces shall be accomplished by alternate detailed parking plans. One (1) plan shall show the full stall length and width required and the full number of parking spaces required pursuant to this Section; the other plan shall show the reduced stall length and width or the reduced number of parking spaces, or both, as the case may be, proposed to be provided pursuant to the special permit being sought and shall also show the landscaping treatment of areas proposed to be reserved for future parking requirements. Both such plans shall show the location on the lot of all parking areas, the exact number of parking spaces to be provided and complete details for:
  - (a) Markings,
  - (b) Curbing,
  - (c) Surfacing,

- (d) Screening and landscaping,
- (e) Lighting,
- (f) Grading,
- (g) Stormwater calculations demonstrating compliance with City of West Chicago requirements,
- (h) Signage, and
- (i) Access

The design plans for such parking areas shall be subject to the approval of the DuPage Airport Authority.

- (4) Open space covenant. The applicant shall file with the City of West Chicago an unconditional agreement and covenant in form and substance satisfactory to the City of West Chicago that areas reserved for future parking shall be maintained as landscaped open space until and unless required to be used for off-street parking.
- (F) Required Spaces (Commercial Parcels Zone)

Within the Commercial Parcels Zone, all of the off-street parking regulations of Article XIII of the "Zoning Ordinance of the City of West Chicago, Illinois" (Appendix A of the Code of Ordinances of the City of West Chicago) shall be applicable.

# 10.5-8 Off-Street Loading

#### (A) Authorization

Subject to the limitations of Section 10.5-8 and Section 10.5-4 of this Airport Zoning District Ordinance, off-street loading shall be permitted as an accessory use. Nothing herein shall be construed to limit the right of any person to provide off-street loading in excess of the requirements herein established.

# (B) General Requirements

- (1) Applicability to existing, new and expanded uses.
  - (a) General applicability. Except as provided in this Section 10.5-8 (B), off-street loading spaces sufficient to satisfy the requirements of this Section shall be provided for all existing and new uses.
  - (b) Change in existing use. Whenever a use lawfully existing on the effective date of this Airport Zoning District Ordinance is changed thereafter to a new use, loading facilities shall be provided as required herein for such new use; provided, however, that when any such new use is required to have no more than the same number of loading spaces

required of such existing lawful use, then such new use may be established with a deficiency in required loading spaces equal in number to not more than the number of spaces such existing use was deficient on the date of this Airport Zoning District Ordinance.

- (c) Increase in use intensity. Whenever the intensity of use of any structure or use is increased through the lawful addition of floor area, seating capacity or other units of measurement specified herein for required loading spaces, loading spaces as required herein shall be provided for such increase in intensity of use.
- (d) Exception. Notwithstanding the foregoing provisions of this Section 10.5-8 (B), no building or use lawfully existing on the effective date of this Airport Zoning District Ordinance, or any amendment to it establishing loading requirements with respect to such structure or use, shall be required to provide any additional loading spaces pursuant to this Section 10.5-8 (B) unless and until the aggregate increase in units of measurement shall equal the full number of units for which one additional loading space would be required pursuant to Section 10.5-8 (D), in which event loading spaces as required herein shall be provided for the total aggregate increase.
- (2) Location of required loading spaces. All areas utilized for loading shall be located on the same lot as the use they serve. Loading docks shall be an integral part of the building.

#### (C) Design and Maintenance

All areas utilized for loading shall be designed, constructed and maintained in accordance with Section 10.5-4 (B) of this Airport Zoning District Ordinance and the standards and requirements set forth herein:

- (1) Location on lot. There shall be no loading in the required minimum yards. No loading space shall be located closer to any public right-of-way than the façade of the building facing such right-of- way. All loading spaces shall be located and arranged to provide logical and convenient access thereto from the use they serve.
- (2) Loading-screening. All areas utilized for loading shall comply with the screening requirements set forth in Section 10.5-5.
- (3) Design.
  - (a) Access to a street. All areas utilized for loading shall be designed and arranged to provide access to a street or alley in a manner that will create the least possible interference with through traffic movements. No curb cut across public property shall exceed thirty (30) feet in width without the written approval of the City of West Chicago.
  - (b) Maneuvering space. All areas utilized for loading shall be provided with sufficient maneuvering space on the zoning lot where it is located to allow vehicles to access and exit the space without having to make any backing movement on or into any public or private street.

- (c) Surface, drainage and markings. All areas utilized for loading shall be minimally paved in accordance with City of West Chicago specifications.
- (d) Space dimensions. Each loading space, excluding required maneuvering areas, shall have the following minimum dimensions, in feet:

Standard

10W x 25L x 14H

Tractor-trailer

12W x 50L x 15H

# (D) Required Spaces

- (1) General requirements. All areas utilized for loading or receiving areas shall be provided in sufficient number, of sufficient size and so located that no loading and unloading operations infringe upon any street or sidewalk.
- (2) Minimum requirements. For the following uses, the following minimum number of loading spaces shall be provided:

Required loading spaces by land use:

**USE** 

#### REQUIRED SPACES

(a) Hotels

1 for 10,000 to 150,000 square feet of gross floor area PLUS 1 for each additional 200,000 square feet of floor area or fraction thereof.

(b) Other Uses

I for the first 150,000 square feet of gross floor area or fraction thereof PLUS 1 for each additional 200,000 square feet of gross floor area or fraction thereof.

The first space required for any building having in excess of ten thousand (10,000) square feet shall be sized to accommodate a tractor-trailer, and all other spaces may be standard sized.

#### 10.5-9 Signs

All signs shall comply with Article XIII of the Zoning Ordinance of the City of West Chicago,

#### 10.5-10 Variance Procedure

# (A) Zoning Board of Appeals (ZBA)

The membership, appointment, compensation, term of office, meetings, quorum and voting for the ZBA is set forth in Section 5.3 of the Zoning Ordinance of the City of West Chicago, Illinois.

#### (B) Authority

A variance may be recommended only in those specific instances enumerated in Section 10.5-10 (F), and then only when the ZBA has made findings of fact, based upon the standards set out in Section 10.5-10 (G), that owing to special conditions a literal enforcement of the provisions of this Airport Zoning District Ordinance in an individual case, results in practical difficulties or particular hardship for the owner, lessee or occupant of land or a structure.

#### (C) Application for a Variance

An application for a variance shall be filed with the City of West Chicago Community Development Director. The application shall contain the following information as well as such additional information as may be prescribed by rule of the ZBA:

- (1) The particular requirements of this district which prevent the proposed use or construction.
- (2) The characteristics of the subject property which prevent compliance with said requirements of this district.
- (3) The reduction of the minimum requirements of this district which would be necessary to permit the proposed use or construction.
- (4) The practical difficulty or particular hardship which would result if said particular requirements of this district were applied to the subject property.

#### (D) Public Hearing Notice

The ZBA shall hold a public hearing on each variance request within forty-five (45) days after the variance application is submitted to them. At the hearing any interested party may appear and testify, either in person or by authorized agent. Notice indicating the location of property, the time, date and place of the hearing and the nature of the proposed variance shall be given not more than thirty (30) days nor less than fifteen (15) days before the hearing:

- (1) By certified mail return receipt requested of all persons residing within two hundred fifty (250) feet of property; and a certified mailing sent to all persons at the addresses appearing on a roll prepared by the County Clerks of DuPage and Kane Counties, listing to whom the tax bills are sent concerning parcel(s) of property which are within two hundred fifty (250) feet of the subject property will satisfy this requirement.
- (2) By publication in a newspaper of general circulation within the municipality.

#### (E) Jurisdiction

The ZBA is hereby vested with the following jurisdiction and authority and it shall be its duty:

(1) To hear and make recommendation on all applications for variances from the regulations and restrictions imposed by this district.

- (2) To hear and report to the Mayor and City Council on such matters as may be referred to it by the Mayor and City Council subject to the provisions of this district.
- (3) To hear and decide all other matters upon which it is authorized or required to pass under this district or applicable Illinois statutes.

#### (F) Limitations on Variations

Variations from the regulations of this district shall be considered by the ZBA only in accordance with the standards set forth in this Section and may be considered in the following instances and no others:

- (1) To permit any yard of less dimension than required by the applicable regulations.
- (2) To permit any building or structure to exceed the floor area ratio, height, yard and bulk limitations imposed by this district.
- (3) To reduce the applicable off-street parking or loading facilities required by not more than twenty (20) percent of the required number.
- (4) To permit the same off-street parking facilities to qualify as a required facility for two (2) or more uses, provided the substantial use of such facility by each user does not take place at approximately the same hours of the same days of the week.
- (5) To permit any fence, wall or hedge of less or greater dimension than required by the applicable regulations.
- (6) To permit any signage to exceed height and area limitations by not more than twenty (20) percent.
- (7) Variations in flood prone areas.
- (8) To permit loading or servicing to be conducted between a building and any street.
- (9) To permit loading spaces to be located closer to any public right-of-way than the façade of the building facing such right-of-way.
- (10) To permit the storage of vehicles within the exterior side yards in the South Park Area.

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#### (G) Standards For Variances

The ZBA shall not recommend and the City Council shall not grant variances from the regulations of this District unless affirmative findings of fact shall be made as to all of the

standards hereinafter set forth, which findings of fact shall be based upon evidence adduced upon the hearing held thereon that:

- The physical condition of the premises is unique and does not apply to neighboring premises in the same district.
- (2) The aforesaid unique conditions are not the result of actions taken after the adoption of the zoning ordinance or relevant amendment thereof by any person personally having an interest in the property.
- (3) Strict application of the regulations of the zoning district would deprive the owner of the reasonable use of his premises equivalent to the use of neighboring premises within the district.
- (4) Granting of the variance will be in harmony with the intent of the zoning ordinance and will not be detrimental to any neighboring premises.

#### (H) Decisions On Variations

The concurring vote of four (4) members of the ZBA shall be necessary to recommend the grant of a variation to the City Council. Any recommendation that a variation be granted shall be accompanied by a conclusion or statement of the relief to be granted, supported by findings of fact, which statement and findings shall be transmitted to the City Council. The City Council shall make a final determination as to whether or not any variation requested shall be granted. The decision of the City Council shall occur by Ordinance supported by a statement containing specific findings of fact, which findings shall specify the reason or reasons for making the variation and shall refer to any exhibits containing plans and specifications for the proposed variation which have been made part of the application or which were introduced at the public hearing as evidence. Such exhibits shall remain part of the permanent record of the ZBA. The terms of relief granted shall be specifically set forth from the findings of fact. All variations granted pursuant to this authority shall be granted in conformance with the statutes of the State of Illinois.

# FOURTH AMENDMENT TO INTERGOVERNMENTAL AGREEMENT

THIS FOURTH AMENDMENT TO INTERGOVERNMENTAL AGREEMENT (the "Fourth Amendment") is made and entered into as of this \_\_\_\_\_ day of \_\_\_\_\_\_\_, 2014 by and between the City of West Chicago, an Illinois municipal corporation, situated in DuPage County, Illinois (hereinafter referred to as the "CITY") and the DuPAGE AIRPORT AUTHORITY, an Illinois special district, situated in DuPage County, Illinois (hereinafter referred to as the "AUTHORITY"); the CITY and the AUTHORITY are sometimes hereinafter referred to individually as "Party" and collectively referred to the "Parties."

#### WITNESSETH

WHEREAS, the CITY and the AUTHORITY are Parties to that certain Intergovernmental Agreement dated March 22, 2001 (the "Intergovernmental Agreement") pursuant to which they agreed to certain matters relating to property owned by the AUTHORITY within the CITY's boundaries (the "PROPERTY"); and

WHEREAS, the Parties to the Intergovernmental Agreement entered into a First Amendment to Intergovernmental Agreement on or about December 17, 2001; and

WHEREAS, the Parties to the Intergovernmental Agreement entered into a Second Amendment to Intergovernmental Agreement on or about August 15, 2005; and

WHEREAS, the Parties to the Intergovernmental Agreement entered into a Third Amendment to Intergovernmental Agreement on or about September 14, 2011; and

WHEREAS, the Parties wish to enter into this Fourth Amendment to modify the terms of the Intergovernmental Agreement and one of the exhibits attached thereto; and

WHEREAS, the Corporate Authorities of the CITY have proceeded, as required by law, and passed and approved an ordinance causing the CITY's Code to be amended so as to

incorporate into the CITY's ZONING ORDINANCE the provisions of the Fourth Amendment and have concurrently passed and approved the Fourth Amendment; and

WHEREAS, the AUTHORITY's Board of Commissioners has authorized the execution of this Fourth Amendment by the passage of a Resolution providing for such execution and approval, passed or adopted upon the affirmative vote of the majority of the Commissioners; and

WHEREAS, the Parties have determined that it is in their best interests to enter into this Fourth Amendment, pursuant to the lawful authority conferred upon the Parties as units of local government as specified in the preceding Recitals.

NOW, THEREFORE, in consideration of the foregoing Recitals and mutual covenants and agreements hereinafter set forth, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Parties do hereby agree as follows:

- 1. **Recitals.** The above Recitals are hereby incorporated into and made a part of this Fourth Amendment as though fully set forth in this Paragraph 1.
- 2. <u>Modification of Intergovernmental Agreement</u>. Except as expressly amended by this Fourth Amendment, the Intergovernmental Agreement shall remain in full force and effect, in accordance with its terms, provisions and conditions.
- 3. **Definitions.** Except as otherwise set forth in this Fourth Amendment, all capitalized terms used herein will have the respective meanings given them in the Intergovernmental Agreement and Amendments thereto (collectively the "Intergovernmental Agreement").
- 4. Amendments to Article IV Zoning. Exhibit B provided in part "A. ZONING GRANT" of Article IV of the Intergovernmental Agreement shall be replace with the new Exhibit "B" attached hereto.
- Mutual Cooperation: Should any person having proper standing to do so bring a cause of action before any court of competent jurisdiction challenging the method or procedures by or through which the Parties entered into this Fourth Amendment, the Parties agree that they shall fully cooperate to defend such cause of action. Further, and in addition to the foregoing sentence, the Parties agree that they shall, to the extent legally permissible, execute such petitions, issue such notices, conduct such meetings, including all lawfully required public hearings and to promptly pass and adopt such ordinances and resolutions and otherwise promptly exercise the respective lawful authority to effectuate the intent of this Fourth Amendment to the Intergovernmental Agreement.

2 147

- 6. Recordation: The Parties agree to do all things necessary to cause this Fourth Amendment be recorded in the Office of the Recorder of Deeds, DuPage County, Illinois.
- 7. **Severability:** In the event that any phrase, paragraph, or portion of this Fourth Amendment is found to be invalid, illegal or unenforceable by any court of competent jurisdiction, such finding of invalidity, illegality or unenforceability shall not affect the validity, legality or enforceability of the remaining portions of this Fourth Amendment. None of the Parties hereto shall contest the validity, legality, or enforceability of any phrase, paragraph or portion of this Fourth Amendment.

IN WITNESS WHEREOF, the Parties hereto have caused this Fourth Amendment to be executed and delivered the day and the date first written above.

| CITY OF WEST CHICAGO, an Illinois municipal corporation |                       | DuPAGE AIRPORT AUTHORITY, an Illinois special district |  |
|---|-----------------------|--|--|
| Ву:   | Ruben Pineda<br>Mayor | By:  David Bird  Executive Director                    |  |
| ATT   | TEST:                 | ATTEST:  |  |
| City  | Clerk                 | Secretary  |  |

# **RESOLUTION 2014-1895**

# AUTHORIZING THE EXECUTION OF THE FOURTH AMENDMENT TO THE INTERGOVERNMENTAL AGREEMENT WITH WEST CHICAGO

- WHEREAS, the DuPage Airport Authority (the "Authority") and the City of West Chicago (the "City") are Parties to an Intergovernmental Agreement dated March 22, 2001 (the "Intergovernmental Agreement") pursuant to which they agreed to certain matters relating to property owned by the Authority within the City's boundaries; and
- WHEREAS, the Parties to the Intergovernmental Agreement entered into a First Amendment to Intergovernmental Agreement on or about December 17, 2001; and
- WHEREAS, the Parties to the Intergovernmental Agreement entered into a Second Amendment to Intergovernmental Agreement on or about August 15, 2005; and
- WHEREAS, the Parties to the Intergovernmental Agreement entered into a Third Amendment to Intergovernmental Agreement on or about September 14, 2011; and
- WHEREAS, the Parties wish to enter into this Fourth Amendment to modify the terms of the Intergovernmental Agreement and exhibits attached thereto; and
- WHEREAS, the Corporate Authorities of the City are proceeding, as required by law, to pass and approve an ordinance causing the City's Code to be amended so as to incorporate into the City's zoning ordinance the provisions of the Fourth Amendment and will concurrently pass and approve the Fourth Amendment; and
- WHEREAS, the Authority has determined that it is in the best interests of the Authority to enter into this Fourth Amendment pursuant to the lawful authority conferred upon the Parties as units of local government under the authority of Article VII, Section 10 of the Constitution of the State of Illinois.
- **NOW, THEREFORE, BE IT RESOLVED** that the Authority hereby approves the terms of the Fourth Amendment to the Intergovernmental Agreement as set forth in Exhibit 1 attached hereto.
- **FURTHER, BE IT RESOLVED,** that the Executive Director of the Authority is hereby authorized to take whatever steps necessary to process with the City of West Chicago this Fourth Amendment to the Intergovernmental Agreement on behalf of the Authority.

| This Resolution shall be in full force and and approval.                       | effect immediately upon its adoption                                 |
|--|--|
| Juan E. Chavez Stephen L. Davis Charles E. Donnelly Gerald M. Gorski           | Peter H. Huizenga Gina R. LaMantia Gregory J. Posch Daniel J. Wagner |
| Passed and approved by the Board of Quthority this 12th day of November, 2014. | Commissioners of the DuPage Airport                                  |
|  | CHAIRMAN   |
| SECRETARY  |  |

**RESOLUTION 2014-1895** 

# MEMORANDUM

TO: Board of Commissioners

DuPage Airport Authority

**FROM:** Phillip A. Luetkehans

**DATE:** November 5, 2014

RE: Resolution Amending the Amended and Restated Development and Lease

Agreement.

While going through the process for Project Steel, we also determined that in order to ensure that no future property owner could argue that we lacked the ability to change the Minimum Design Standards or Section 10.5 of the West Chicago Zoning Ordinance, CenterPoint and the DAA agreed to make certain changes to the CenterPoint Development and Lease Agreement and the Covenants, Conditions and Restrictions (the "CCR's), while CenterPoint and the DAA were the only owners. The significant changes just substitute new Minimum Design Standards for the prior ones and broaden the language of the CCR's and Development and Lease Agreement to allow the Minimum Design Standards and the CCR's to be amended from time to time, thus eliminating any concern of future property owners arguing that the DAA does not have the right to modify the language of Section 10.5 or the Minimum Design Standards.

The new Minimum Design Standards attached hereto just create the basis for which the DAA can grant deviations from the Minimum Design Standards. The new language in the Minimum Design Standards can be found on page N-5 and are shown as highlighted on the document. This list of standards for deviation from the Minimum Design Standards is very similar to and based upon those that Section 10.5 sets for variations from Section 10.5.

This firm recommends that you pass the Resolution Amending the Amended and Restated Development and Lease Agreement.

#### **EXHIBIT N**

#### MINIMUM DESIGN STANDARDS

#### Introduction

All of the following standards are Minimum Design Standards which must be met when developing the DuPage Business Park (the Property). All proposed developments must be reviewed by the DuPage Airport Authority (the "Authority") to ensure that the proposed development meets these Minimum Design Standards and the Airport Zoning Ordinance (Section 10.5). These Minimum Design Standards are to be applied in conjunction with Section 10.5.

#### Site Plan Design - General Planning Principles

The site plan design intent of the Property begins with the premise that there are four distinct sub-areas or development zones within the Park as depicted in the attached Concept Plan (Exhibit A – to be inserted) The four sub-areas consist of: (a) an approximately 101.2 acre zone south of Fabyan Parkway in which light industrial manufacturing and warehousing uses are permitted (b) an approximately 215.5 acre zone located north of Fabyan Parkway and south of Roosevelt Road in which light industrial, research, office and similar uses are permitted, (c) an approximately 27.1 acre parcel located adjacent to the south line of Fabyan Parkway in which commercial, light industrial, research, office and similar uses are permitted, and (d) two parcels totaling approximately 102.1 acres which straddle Roosevelt Road in which commercial and retail uses are permitted.

Site Minimum Lot Area - Defer to Section 10.5

Site Minimum Lot Width – Defer to Section 10.5

Building Setbacks - Defer to Section 10.5 except as follows:

- All development parcels, regardless of their use, will have interior side yard building setbacks of no less than 25 feet.
- All development parcels, regardless of their use, will have rear yard building setbacks of no less than 35 feet.

#### **Parking**

- In the portion of the Property north of Fabyan Parkway, no parking may be located within 40 feet of any site roadway.
- On all development parcels in all portions of the Property, and regardless of their use, parking is
  intended to be located behind the street-facing façade of the buildings they service.
  Notwithstanding the foregoing, on all development parcels in all portions of the Property, and
  regardless of their use, a maximum of thirty percent of the required parking, plus all universally
  accessible parking, shall be permitted in front of the street-facing façade of the buildings they
  service.
- · All parking must be located a minimum of 10 feet from the closest building façade.
- On development parcels of at least five acres with rear or side yards adjacent to permanent water
  retention facilities or regional storm water detention ponds, the parking that would otherwise be
  restricted to such side or rear yard(s) may, at the developer's option and as set forth in the
  developer's site plan submission to the Authority, be relocated to other yards, including the front
  yard and other areas located in front of the street-facing building façade.

#### Loading

 On all development parcels in all portions of the Property, and regardless of their use, building loading docks must be integrated into the rear or side of the buildings they service, and screened from street view with a minimum ten foot high solid dense landscaped hedge and/or berm, wall or opaque enclosure.

#### Outdoor and Waste Storage

- All screening required under this section shall be fully effective as of the date the development is first occupied.
- No storage of any kind shall occur within any of the required building yard setbacks.
- Outdoor storage of raw materials necessary to the process utilized within site buildings shall be permitted if located in inconspicuous but accessible locations at the rear of buildings, and if screened from view with a minimum ten foot high solid landscaped hedge and/or berm, wall or opaque enclosure. Any storage of raw materials shall not exceed twenty percent (20%) of the total development parcel area.
- Outdoor storage of waste shall be permitted if totally enclosed and located in inconspicuous but
  accessible locations at the rear or side of buildings, and if screened from view with a minimum
  five foot high solid landscaped hedge and/or berm, wall or opaque enclosure.

#### Vehicle Storage

- Outdoor overnight storage of Fleet Vehicles shall be permitted if located in the rear or side of buildings. "Fleet Vehicles" consist of automobiles and trucks [weighing 12,000 lbs. or less Gross Vehicle Weight Restriction as defined by 625 ILCS 5/1-124.5 (2005)], owned or operated by an occupant of the building on the site where the overnight storage will occur. All other vehicle storage shall be permitted if located in inconspicuous but accessible locations at the rear or side of buildings.
- Overnight storage of trailers (with or without truck cabs) is permitted only in (i) designed loading
  dock facilities of a building and (ii) designated trailer storage areas located within rear and
  interior side yards. If overnight vehicle storage is located in a yard adjacent to Fabyan Parkway, it
  shall be screened with a solid landscaped hedge and/or berm, wall or opaque enclosure equal in
  height to the vehicles being stored, but not less than five (5) feet in height.

#### Site Roadway Network

- In the portion of the Property north of Fabyan Parkway, no curb cuts to any development parcel are permitted off of Technology Drive.
- Wherever reasonable, curb cuts should line up with existing curb cuts on the opposite side of the road
- Cross-access between properties should be promoted in order to minimize the number of curb
  cuts, without adding undue traffic between properties, wherever practical.
- In the portion of the Property north of Fabyan Parkway, no curb cut may be located less than two hundred (200) feet from either of the two traffic roundabouts.
- In the portion of the Property south of Fabyan Parkway, no curb cut may be located less than one hundred (100) feet from the intersection of the primary site access road and Fabyan Parkway

#### Stormwater Detention Ponds/Open Spaces

- A series of shared stormwater detention ponds will serve the detention needs of the entire Property. In the portion of the Property north of Fabyan Parkway, the ponds will be elements within a series of open spaces.
- Provision should be made during building programming and design to integrate new spaces with the site's open space network, including the shared stormwater detention ponds.

#### Site Lighting

- Roadway lighting is to consist of tapered round aluminum 40' high "Lumec" fixtures (model #OPC-SGI), or equivalent or better make and model, finished in textured anodized bronze, with 400-watt metal halide lamps, with sealed optic systems, OPC luminaires, at 240 volts.
- Parking area lighting is to consist of tapered round aluminum 24' high "Lumec" fixtures (model #OPC-SG1), or equivalent or better make and model, finished in textured anodized bronze, with 400-watt metal halide lamps, with sealed optic systems, OPC luminaires, at 240 volts.
- Pedestrian lighting is to consist of tapered round aluminum 16' high "Lumec" fixtures (model #OPCS-SG1), or equivalent or better make and model, finished in textured anodized bronze, with 175-watt metal halide lamps, with sealed optic systems, OPCS luminaires, at 240 volts.
- All site lighting fixtures are to meet the lighting levels indicated in the applicable local codes and ordinances.
- If an equivalent or better make and model of lighting fixtures are deployed, the same make and
  model shall be consistently used.

#### Site Signage/Building Identification Signage

- Park Identification signage will be limited to those signs located at the entrances on Roosevelt Road and Fabyan Parkway, constructed of limestone and granite, the lettering on which will consist of die-cut, pegged-out solid letterforms. Signs will be illuminated by external groundmounted spotlights.
- Property directional signage will be limited to those signs located in the roundabouts, which are
  to be ground signs, constructed of limestone and granite, the lettering on which will consist of
  die-cut, pegged-out solid letterforms. Signs will be illuminated by external ground-mounted
  spotlights
- Individual Building Identification signage will be limited to those signs located at the entry drive to the different building sites, which are to be ground signs, and which are to be consistent in form, materials, and style to the Property Identification and Directional signage. Wall-mounted Individual Building Identification signage shall be permitted upon written approval of the Authority.
- Permitted business signs which are illuminated must not have excessive spillage of light upwards
  or downwards and must not have any spillage of light onto adjacent parcels.

#### Landscape Design

The landscape design intent of the Property has two primary goals; to create a consistent appearance utilizing environmentally sustainable plant materials and, given the Park's location with respect to the DuPage County Airport, minimize hazardous wildlife attractants. This intent has been successfully implemented within the right-of-way of the Park's north/south road.

The proposed landscape design intent can be characterized by large expanses of native Illinois grasses and forbs (wildflowers) with periodic groupings of deciduous canopy shrubs and trees. Evergreen tree masses appear less frequently.

On all development parcels and common areas of the Property, landscaping of the ground plane is to consist of blend of sod, native grasses and perennials (wild flowers), in large expanses with periodic groupings of deciduous canopy and ornamental trees and beds of large deciduous shrubs, small deciduous shrubs and ornamental grasses and perennials.

The ratio of sod to native Illinois grasses shall be a minimum of 25% sod and a maximum of 75% sod. Special consideration will be given to variance requests due to LEED designed landscaping.

The Airport Zoning District Section 10.5 provides specific requirements for the design, review, approval and maintenance of landscaping at the Property.

#### Architectural Design

#### **Architectural Features and Massing**

- Buildings should be oriented with primary consideration given to the visual impact from site open spaces and roadways.
- Buildings should be located so as to create a cohesive relationship and design consistency with adjacent buildings and the site landscape.
- Building entry points, corners and special functions should be emphasized to create visual interest.
- Provide horizontal and vertical articulation to break down the scale of buildings with long street frontages.
- he basic building elements of base, middle and top should be visually differentiated on all buildings.
- Buildings' visual and physical permeability at the ground level should be maximized by use of entries, windows, and other elements such as arcades.
- · Special attention should be paid to the ground floor in terms of scale, materials, and detailing.
- On sites with multiple buildings, the buildings are to be architecturally compatible, and the
  primary building is to be given an architectural treatment or feature that clearly designates it as
  the primary building.

#### Materials and Colors

- Durable and high quality materials are to be used on all buildings Natural stone, brick, pre-cast or architectural/engineered design metals are to be used as the primary building materials.
- Buildings should typically consist of one or more main building material, with additional materials utilized as accents in featured design areas.
- Architectural metal and new building technologies are allowed if used as featured design areas in conjunction with the Primary Building Materials.
- All building facades should include changes in color and/or texture at regular intervals, either horizontally or vertically, to enhance visual interest.
- Prefabricated buildings are not to be utilized in any portion of the Property (except for security guard stations).
- Panelized masonry building systems may be utilized only if they are highly detailed so as to meet the articulation and other architectural goals contained in these guidelines.
- · Major colors used should be earth tones or subtle colors that complement earth tones.

#### Windows

- · Highly reflective windows are not to be utilized.
- In the portion of the Property north of Fabyan Parkway, on all primary buildings on all parcels, regardless of their use, a minimum of 10% of the surface area of all street-facing building facades is to consist of glazing.

#### Mechanical and Security Equipment & Utilities

- All rooftop electrical and mechanical equipment is to be screened from the front street view with materials consistent with the overall building design.
- All non-roof mounted electrical and mechanical equipment, as well as all gas and raw material storage tanks and silos, generators, solar panels, etc. must be screened from view of adjacent

buildings and site open spaces and roadways. All screening must be accomplished by a minimum five foot high solid dense landscaped hedge and/or berm, wall or opaque enclosure.

- Screening walls or opaque enclosures must complement the primary materials, colors and textures of the building that they serve.
- Security equipment such as closed-circuit cameras must be designed and located as visually
  inconspicuous as possible without compromising their essential functions.
- Any permitted utility structures located above grade must be screened from street view by landscaping or a permanent enclosure.

#### Lighting

- Building accent lighting is allowed if it is does not produce a glow, and does not produce spillage
  of light upwards, downwards or onto adjacent parcels.
- All site lighting, including parking area lighting, must be consistent in style, design, color and the type of light produced.
- All site lighting must incorporate downward cut-off fixtures, so as not to produce spillage of light upwards or downwards onto adjacent parcels.

#### **Deviations from Minimum Design Standards**

All approvals of requested deviations from these Minimum Design Standards must be approved by written Resolution of the Authority's Board. No other approval, written or oral, will be binding upon the Authority. Any approval by the Authority of a requested deviation shall not serve as binding precedent for allowing that deviation, or a similar deviation, in the future.

In determining whather to grant a requested deviation from these Minimum Design Standards, the Authority shall consider the following provided, however, that no one factor as controlling.

- (1) The physical condition of the premises is unique and does not apply to neighboring premises within the Property.
- (2) The alleged difficulty or hardship has not been created by the applicant:
- Strict application of the Minimum Design Standards would deprive the applicant of the reasonable use of the premises equivalent to the use of neighboring premises within the Property.
- (4) The applicant has appealed to the board by increasing the landscape design standards in order for the site to be architecturally pleasing.
- (5) Granting the deviation will be in harmony with the intent of the Minimum Design Standards and will not be detrimental to any neighboring properties.

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# FIRST AMENDMENT TO AMENDED AND RESTATED AGREEMENT TO DEVELOP AND LEASE

THIS FIRST AMENDMENT TO AMENDED AND RESTATED AGREEMENT TO DEVELOP AND LEASE (the "First Amendment") is made and entered into as of the 12th day of November, 2014 by and between DUPAGE AIRPORT AUTHORITY, an Illinois special district ("Owner"), and CENTERPOINT PROPERTIES TRUST, a Maryland real estate investment trust ("CNT").

# **PREAMBLES**

- I. Owner and CNT have previously entered into an Amended and Restated Agreement to Develop and Lease dated as of May 1, 2012 (the "Agreement") relating to the proposed development and lease of land in the City of West Chicago, DuPage County, Illinois on which the DuPage Business Center will be developed; and
- II. Owner and CNT desire to amend the Agreement as set forth in this First Amendment.
- **NOW, THEREFORE**, in consideration of the mutual promises, representations, warranties, agreements, covenants and conditions set forth below, and other good and valuable consideration, the receipt and adequacy of which is hereby acknowledged, the parties hereby agree as follows:
- A. <u>Incorporation of Preambles; Defined Terms</u>. The foregoing Preambles are hereby incorporated by reference as if set forth fully herein. All capitalized terms not specifically defined in this Amendment have the meanings set forth in the Agreement.
  - B. **Amendments.** The parties hereby agree to amend the Agreement as follows:
- 1. <u>Section 7 (e)(i)</u> of the Agreement is hereby deleted in its entirety, and the following substituted in lieu thereof:
  - (i) "Authority Applicable Documents" means (i) this Agreement; (ii) the Intergovernmental Agreement (as hereinafter defined), including Exhibit C to the Intergovernmental Agreement (the Zoning & Site Plan Approval Process); (iii) Section 10.5 of the City Zoning Ordinance (Airport Zoning District); (iv) the CCR's (as defined herein); and (v) the MDS (as defined herein), as all of the foregoing may be amended or revised from time to time.

| 2. <u>Section 7 (e)(xii)</u> of the Agrafollowing substituted in lieu thereof:              | reement is hereby deleted in its entirety, and the   |
|---|--|
| Standards attached hereto as $\underline{\text{Exhibit N}}$ , as time.                      | an the DuPage Business Center Minimum Design the same may be amended or revised from time to   |
| 3. <u>Exhibit N</u> of the Agreement, "entirety and replaced with <u>Exhibit N</u> attached | 'Minimum Design Standards," shall be deleted in it's I hereto and incorporated herein by reference.  |
| Amendment, the terms, conditions and cover otherwise in full force and effect. In the ever  | naistency. Except as expressly modified by this First nants of the Agreement shall remain unchanged and not of any difference, conflict or discrepancy between sof this First Amendment, the terms of this First |
| D. <u>Governing Law.</u> This First governed, interpreted, construed, and regulat           | Amendment and the performance thereof shall be ted by the laws of the State of Illinois.   |
| E. <u>Invalidity</u> . If any provision validity of the remainder hereof shall not be       | of this First Amendment shall be held invalid, the affected thereby.   |
| IN WITNESS WHEREOF, the parties and year first above written.                               | hereto have executed this Agreement as of the day  |
|   | <u>CNT</u> :   |
|   | CENTERPOINT PROPERTIES TRUST, a Maryland real estate investment trust  |
|   | By:  |
|   | Name:  |
|   | Its:   |
| a   | ATTEST:  |
|   | By:  |
|   | Name:  |

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**DUPAGE AIRPORT AUTHORITY**, an Illinois special district

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# **RESOLUTION 2014-1896**

# AUTHORIZING THE EXECUTION OF THE FIRST AMENDMENT TO THE AMENDED AND RESTATED AGREEMENT TO DEVELOP AND LEASE WITH CENTERPOINT PROPERTIES TRUST

WHEREAS, on May 1, 2012, the DuPage Airport Authority (the "DAA") and CenterPoint Properties Trust ("CNT") entered into an Amended and Restated Agreement to Develop and Lease (the "Agreement") relating to the property commonly known as the DuPage Business Center; and

WHEREAS, the DAA and CNT desire to amend the Agreement, with said amendments being attached hereto in Exhibit A; and

WHEREAS, the DAA deems it to be in the best interests of the DAA to amend the Agreement.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Commissioners of the DuPage Airport Authority hereby authorizes the Executive Director, David Bird, to execute the First Amendment to the Amended and Restated Agreement To Develop and Lease, attached hereto as Exhibit A, and to take whatever steps necessary to effectuate the terms of the First Amendment.

This Resolution shall be in full force and effect immediately upon its adoption and approval.

| Juan E. Chavez<br>Stephen L. Davis<br>Charles E. Donnelly<br>Gerald M. Gorski |   | Peter H. Huizenga<br>Gina R. LaMantia<br>Gregory J. Posch<br>Daniel J. Wagner |                            |
|---|---|---|----------------------------|
| Passed and ap<br>12th day of November   |   | Commissioners of the DuPa   | age Airport Authority this |
|   |   | CHAIRMAN  |                            |
| SECRETARY   | 7 |   |                            |

**RESOLUTION 2014-1896** 

# MEMORANDUM

TO:

**Board of Commissioners** 

DuPage Airport Authority

FROM:

Phillip A. Luetkehans

DATE:

November 5, 2014

RE:

Resolution Authorizing the Execution of the First Amendment to Declaration of

Covenants, Conditions, Restrictions and Easements for DuPage Business Center.

While going through the process for Project Steel, DAA staff and CenterPoint determined that in order to ensure that no future property owner could argue that we lacked the ability to change the Minimum Design Standards or Section 10.5 of the West Chicago Zoning Ordinance, CenterPoint and the DAA agreed to make certain changes to the Covenants, Conditions and Restrictions (the "CCR's), while CenterPoint and the DAA were the only owners. The significant changes just substitute new Minimum Design Standards for the prior ones and broaden the language of the CCR's and Development and Lease Agreement to allow the Minimum Design Standards and the CCR's to be amended from time to time, thus eliminating any concern of future property owners arguing that the DAA does not have the right to modify the language of Section 10.5 or the Minimum Design Standards.

This firm recommends that you pass the Resolution Authorizing the Execution of the First Amendment to Declaration of Covenants, Conditions, Restrictions and Easements for DuPage Business Center.

This Document Prepared by and After Recording Mail to:

Bruce E. Garner Schirott, Luetekhans & Garner, LLC 105 East Irving Park Road Itasca, Illinois 60143

# FIRST AMENDMENT TO DECLARATION OF COVENANTS, CONDITIONS, RESTRICTIONS AND EASEMENTS FOR DUPAGE BUSINESS CENTER

THIS AMENDMENT TO DECLARATION OF COVENANTS, CONDITIONS, RESTRICTIONS AND EASEMENTS FOR DUPAGE BUSINESS CENTER (this "Amendment") is made and entered into as of the \_\_\_ day of \_\_\_\_\_\_, 2104, by DUPAGE AIRPORT AUTHORITY, an Illinois special district ("Declarant") and CENTERPOINT PROPERTIES TRUST, a Maryland real estate investment trust ("CNT"). Declarant and CNT are sometimes hereinafter collectively referred to as ("Members").

# WITNESSETH:

WHEREAS, that certain Declaration of Covenants, Conditions, Restrictions and Easements For DuPage Business Center was recorded in the Office of the DuPage County Recorder, DuPage County, Illinois on August 10, 2012 as Document Number R2012-105089 and re-recorded on October 2, 2012 as Document Number R2012-137015 (the "Declaration");

WHEREAS, the Declaration encumbers real property commonly known as the DuPage Business Center, located in the City of West Chicago, DuPage, County, Illinois, legally described on **Exhibit "A"** attached hereto (the "**Property**").

WHEREAS, Section 9.2 of the Declaration allows the amendment of the Declaration by written consent of the Declarant and the Members holding at least seventy-five percent (75%) of the Votes of the DuPage Business Center Property Owners' Association ("Association"); and

WHEREAS, the Members, together, hold one hundred percent (100%) of the Votes (as defined in the Declaration) of the Association and, therefore, have the right to amend the Declaration in accordance with the provisions of said Section 9.2; and

**WHEREAS**, the Members desire to amend the Declaration in accordance with the terms and provisions set forth herein.

# **NOW THEREFORE,** Members do hereby amend the Declaration as follows:

- 1. <u>Section 1.4</u> of the Declaration is hereby deleted in its entirety, and the following substituted in lieu thereof:
  - "1.4 Authority Applicable Documents. "Authority Applicable Documents" means (i) the Intergovernmental Agreement (as hereinafter defined), including Exhibit C to the Intergovernmental Agreement (the Zoning & Site Plan Approval Process); (ii) Section 10.5 of the City Zoning Ordinance (Airport Zoning District); (iii) this Declaration; and (iv) the MDS (as hereinafter defined), as all of the foregoing may be amended or revised from time to time."
- 2. <u>Section 1.24</u> of the Declaration is hereby deleted in its entirety, and the following substituted in lieu thereof:
  - "1.24 <u>Minimum Design Standards or MDS</u>. "Minimum Design Standards" or "MDS" shall mean the DuPage Business Center Minimum Design Standards attached hereto as <u>Exhibit D</u>, as the same may be amended or revised from time to time."
- 3. Section 1.33 of the Declaration is hereby deleted in its entirety, and the following substituted in lieu thereof:
  - "1.33 <u>Section 10.5</u>. "Section 10.5" shall mean Section 10.5 of the City of West Chicago Zoning Ordinance, as the same may be amended or revised from time to time. The current version of Section 10.5 can be obtained from the City of West Chicago or at https://www.municode.com/library/il/west\_chicago/codes/code\_of\_ordin ances"
- 4. **Exhibit D** of the Declaration, "Minimum Design Standards," shall be deleted and replaced with **Exhibit D** attached hereto and incorporated herein by reference.
- 5. Exhibit E of the Declaration, "Section 10.5, City Airport Zoning Ordinance," shall be deleted in its entirety. The current version of Section 10.5 can be obtained from the City of West Chicago or at: https://www.municode.com/library/il/west\_chicago/codes/code\_of\_ordinances.
- 6. <u>Full Force and Effect; Inconsistency</u>. Except as expressly modified by this Amendment, the terms, conditions and covenants of the Declaration shall remain unchanged and otherwise in full force and effect. In the event of any difference, conflict or discrepancy between

the terms of the Declaration and the terms of this Amendment, the terms of this Amendment shall govern and control.

- 7. Governing Law. This Amendment and the performance thereof shall be governed, interpreted, construed, and regulated by the laws of the State of Illinois.
- 8. **Invalidity.** If any provision of this Amendment shall be held invalid, the validity of the remainder hereof shall not be affected thereby.

[REMAINDER OF THIS PAGE INTENTIONALLY LEFT BLANK; SIGNATURE PAGES FOLLOW.]

IN WITNESS WHEREOF, the Members have executed this Amendment to Declaration of Covenants, Restrictions and Easements for DuPage Business Center as of the date first written above.

# **DUPAGE AIRPORT AUTHORITY**, an Illinois Special District

| By:   |                                     |
|---|-------------------------------------|
| Name:   |                                     |
| Title:  |                                     |
|   |                                     |
| Attest:   |                                     |
| Name:   |                                     |
| Title:  |                                     |
| CENTERPOINT PA                                    | ROPERTIES TRUST, a investment trust |
| Maryland real estate                              | investment trust                    |
| Maryland real estate                              | investment trust                    |
| Maryland real estate  By:  Name:                  | investment trust                    |
| Maryland real estate  By: Name:                   | investment trust                    |
| Maryland real estate i  By:  Name:  Title:        | investment trust                    |
| Maryland real estate  By:  Name:  Title:  Attest: | investment trust                    |

| STATE OF ILLINOIS ) SS   |   |
|--|---|
| COUNTY OF DUPAGE )   |   |
| I, the undersigned, a Notary Public in and for the Concertify that and personally known to me to be the, respectively, of DuPage Air this day in person and acknowledged that as such officer instrument, pursuant to due authority, as their free and vovoluntary act and deed of said authority, for the uses and purp GIVEN under my hand and notarial seal this of the uses and purp graduate of the concertification of the c | and and delivered said coluntary acts, and as the free and coses therein set forth.                     |
|  |   |
| NOTARY PUBI  | LIC   |
|  |   |
|  |   |
| STATE OF ILLINOIS )  |   |
| COUNTY OF DUPAGE )   |   |
| I,, a Nota the State aforesaid, DO HEREBY CERTIFY that   | and   |
| CenterPoint Properties Trust, personally known to me to be subscribed to the foregoing instrument as such officers, app and acknowledged that they signed and delivered the said voluntary act and as the free and voluntary act of said trust forth.  | the same persons whose names are peared before me this day in person d instrument as their own free and |
| GIVEN under my hand and notarial seal this d   | lay of, 2014.   |
| Ī  | Notary Public   |

# EXHIBIT "A"

# **Legal Description**

[SEE ATTACHED]

# EXHIBIT "D"

# **Minimum Design Standards**

[SEE ATTACHED]

#### **RESOLUTION 2014-1897**

# AUTHORIZING THE EXECUTION OF THE FIRST AMENDMENT TO DECLARATION OF COVENANTS, CONDITIONS, RESTRICTIONS AND EASEMENTS FOR DUPAGE BUSINESS CENTER

WHEREAS, that certain Declaration of Covenants, Conditions, Restrictions and Easements For DuPage Business Center was recorded in the Office of the DuPage County Recorder, DuPage County, Illinois on August 10, 2012 as Document Number R2012-105089 and re-recorded on October 2, 2012 as Document Number R2012-137015 (the "Declaration"); and

WHEREAS, the Declaration encumbers the real property commonly known as the DuPage Business Center, located in the City of West Chicago, DuPage, County, Illinois (the "Property"); and

WHEREAS, the DuPage Airport Authority and CenterPoint Properties Trust desire to amend the Declaration, with said amendments being attached hereto in Exhibit A; and

WHEREAS, the DuPage Airport Authority deems it to be in the best interests of the Authority to amend the Declaration.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Commissioners of the DuPage Airport Authority hereby authorizes the Executive Director, David Bird, to execute the First Amendment to the Declaration of Covenants, Conditions, Restrictions and Easements for DuPage Business Center, attached hereto as Exhibit A, and to take whatever steps necessary to effectuate the terms of the First Amendment.

This Resolution shall be in full force and effect immediately upon its adoption and approval.

| Juan E. Chavez<br>Stephen L. Davis<br>Charles E. Donnelly<br>Gerald M. Gorski |   | Peter H. Huizenga<br>Gina R. LaMantia<br>Gregory J. Posch<br>Daniel J. Wagner |                            |
|---|---|---|----------------------------|
| Passed and ap<br>12th day of November   |   | Commissioners of the DuPa   | age Airport Authority this |
|   |   | CHAIRMAN  |                            |
| SECRETARY   | , |   |                            |

**RESOLUTION 2014-1897** 

# MEMORANDUM

**TO:** Board of Commissioners

DuPage Airport Authority

**FROM:** Phillip A. Luetkehans

**DATE:** November 5, 2014

**RE:** Project Steel Concept Plan Application (2500 Enterprise Circle)

CenterPoint recently submitted a Concept Plan Application to the DuPage Airport Authority (the "DAA") for a site south of Fabyan and inside of Enterprise Circle for a project being called Project Steel. Under our agreement with CenterPoint and the City of West Chicago, the Concept Plan was submitted in time for review at the DAA's November 12, 2014 Board Meeting. The latest copy of that Concept Plan is being provided to you with this memo. This project, due to its location in the park and other issues, requires deviations from the West Chicago Zoning Ordinance ("Section 10.5") and the Minimum Design Standards for the Park.

The deviations/variations requested from Section 10.5 of the West Chicago Zoning Ordinance are as follows:

- 1. Modification of maximum building height from 40 feet to 44 feet we are recommending a permanent change to 50 foot maximum building height in light industrial buildings, with no more than 10 additional feet in appurtenances on top of any building no matter the classification of building.
- 2. Allowing loading and servicing of vehicles between the building and street on the south side of this parcel site specific relief only.
- 3. Allowing storage of vehicles in the exterior side yard (here the south side of the parcel) we are recommending a permanent change to allow storage of vehicles in the exterior side yard in the south portion of the park only.
- 4. Allowing loading spaces to be located closer to any public-right-of-way than the façade of the building facing such right-of-way site specific relief only.
- 5. Allowing landbanking of parking on the subject property greater than the previously approved 35% we are recommending this be a permanent change.

The deviation requested from the Minimum Design Standards is as follows:

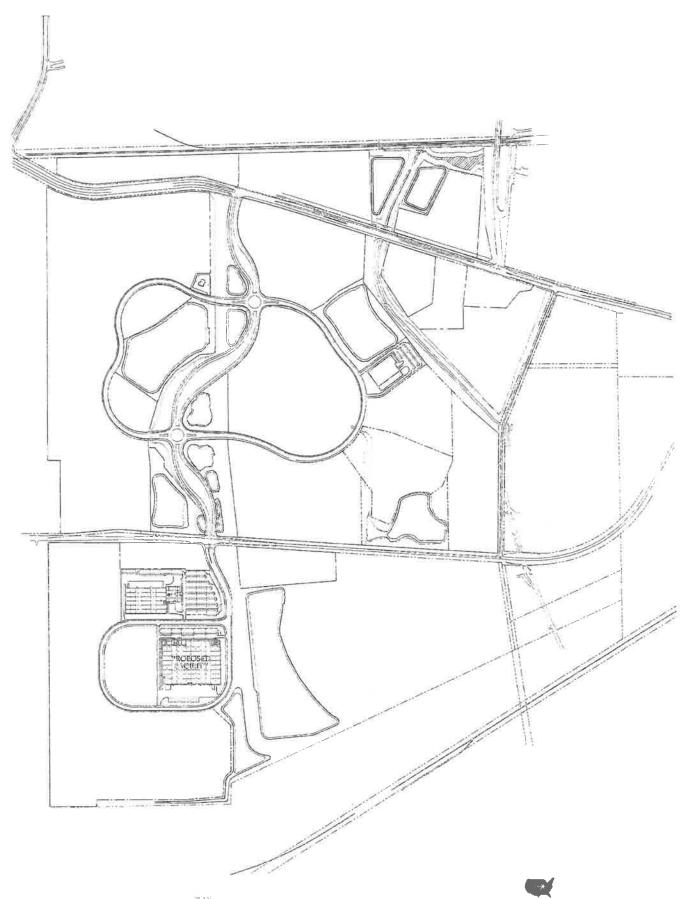
1. Allowing more than 30% of the required parking in front of the street facing façade of the building – site specific relief only.

The site specific changes will be agreed to by your approval of the Concept Plan if that is the Board's wish. The site specific changes are necessary due to the fact that this particular parcel is surrounded by a street on three sides. The permanent changes that we are recommending will be handled by a Text Amendment to Section 10.5, which will require City of West Chicago

approval. It is our understanding that West Chicago staff is recommending all of these variations and the Text Amendment modifications.

CenterPoint has been advised by the Capital Development Committee that the Board will require more information as to the tenant and that the Board will seek additional landscaping to buffer some or all of the requested variations/deviations.

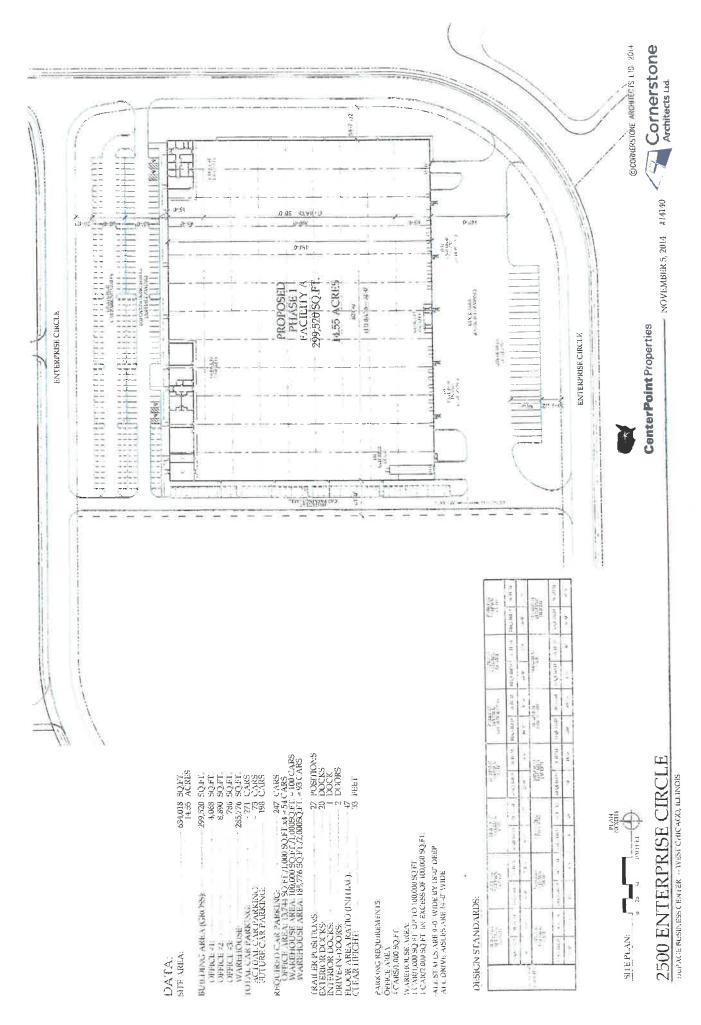
This law firm recommends approval of the Concept Plan for 2500 Enterprise Circle with the conditions set forth in the Resolution.

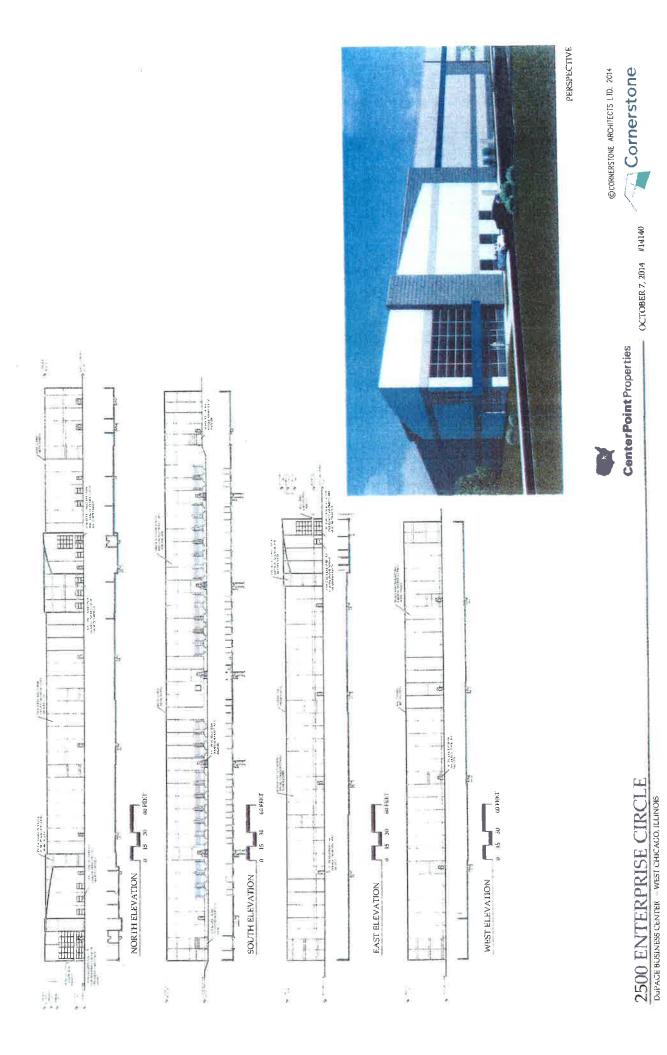












# **RESOLUTION 2014-1894**

# APPROVING THE CONCEPT PLAN FOR 2500 ENTERPRISE CIRCLE

WHEREAS, on May 1, 2012, the DuPage Airport Authority (the "DAA") and CenterPoint Properties Trust ("CNT") entered into an Amended and Restated Agreement to Develop and Lease (the "Agreement") relating to the property commonly known as the DuPage Business Center;

WHEREAS, pursuant to the Zoning and Site Plan Approval Process (Exhibit C to the Intergovernmental Agreement between West Chicago and the DAA), CNT can seek Concept Plan approval of proposed developments in the DuPage Business Center;

WHEREAS, CNT has submitted a Concept Plan dated November 5, 2014 attached hereto as Exhibit A (the "Concept Plan") for the property located at 2500 Enterprise Circle in the DuPage Business Center; and

WHEREAS, the DAA deems it to be in the best interests of the DAA to approve the Concept Plan subject to the following conditions:

- a. approval of the Concept Plan and any necessary variations by the City of West Chicago;
- b. additional landscaping as approved by the DAA Board of Commissioners at the time of Development Plan review and approval;
- c. the providing of further information to the DAA (including the name of the tenant of the property) at the time of review and approval of the Development Plan;
- d. approval of modifications to Section 10.5 of the West Chicago Zoning Ordinance as approved by the DAA and the City of West Chicago;
- e. execution of the First Amendment to the Agreement by CNT and the DAA; and
- f. execution of the First Amendment to Declaration of Covenants, Conditions, Restrictions and Easements for DuPage Business Center by CNT and the DAA.

**NOW, THEREFORE, BE IT RESOLVED,** that the Board of Commissioners of the DuPage Airport Authority hereby approves the Concept Plan dated November 5, 2014 attached hereto as Exhibit A subject to the following conditions:

- a. approval of the Concept Plan and any necessary variations by the City of West Chicago;
- b. additional landscaping as approved by the DAA Board of Commissioners at the time of Development Plan review and approval;
- c. the providing of further information to the DAA (including the name of the tenant of the property) at the time of review and approval of the Development Plan;
- d. approval of modifications to Section 10.5 of the West Chicago Zoning Ordinance as approved by the DAA and the City of West Chicago;
- e. execution of the First Amendment to the Agreement by CNT and the DAA; and
- f. execution of the First Amendment to Declaration of Covenants, Conditions, Restrictions and Easements for DuPage Business Center by CNT and the DAA.

| This Resolution shall be approval.                                   | in full force and effect immediately upon its adoption and           |
|--|--|
| Juan E. Chavez Stephen L. Davis Charles E. Donnelly Gerald M. Gorski | Peter H. Huizenga Gina R. LaMantia Gregory J. Posch Daniel J. Wagner |
| Passed and approved by the 12th day of November, 2014.               | ne Board of Commissioners of the DuPage Airport Authority this       |
|  | CHAIRMAN   |
| SECRETARY  |  |

**RESOLUTION 2014-1894**